

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM S-1  
REGISTRATION STATEMENT  
UNDER  
THE SECURITIES ACT OF 1933

Sohu.com Inc.  
(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization)	7379 (Primary Standard Industrial Classification Code Number)	98-0204667 (I.R.S. Employer Identification No.)
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7 Jianguomen Nei Avenue  
Suite 519, Tower 2  
Bright China Chang An Building  
Beijing 100005  
People's Republic of China  
86-10-6510-2160  
(Address and Telephone Number of Registrant's Principal Executive Offices)

CT Corporation System  
111 Eighth Avenue  
New York, New York 10011  
212-590-9200  
(Name, Address and Telephone Number of Agent For Service)

Copies to:

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Approximate date of commencement of proposed sale to the public: As soon as practicable after this registration statement becomes effective.

If any of the securities being registered on this form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, please check the following box.

If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If delivery of the prospectus is expected to be made pursuant to Rule 434, please check the following box.

CALCULATION OF REGISTRATION FEE

Titelof Each Class of Securities to be Registered	Proposed Maximum Aggregate Offering Price(/1/)	Amount of Registration Fee
Common Stock, par value \$0.001 per share.....	\$86,250,000	\$22,770

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(1) Estimated solely for the purpose of determining the registration fee in accordance with Rule 457(o) under the Securities Act of 1933.

The registrant hereby amends this registration statement on such date or dates as may be necessary to delay its effective date until the registrant shall file a further amendment which specifically states that this registration statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the registration statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

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+++++The information in this prospectus is not complete and may be changed. We may +  
 +not sell these securities until the registration statement filed with the +  
 +Securities and Exchange Commission is effective. This prospectus is not an +  
 +offer to sell these securities and it is not soliciting an offer to buy these +  
 +securities in any state where the offer or sale is not permitted. +  
 +++++

SUBJECT TO COMPLETION, DATED , 2000

Shares

Sohu.com Inc.

Common Stock

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Prior to this offering, there has been no public market for our common stock. The initial public offering price of our common stock is expected to be between \$ and \$ per share. We have applied to list our common stock on The Nasdaq Stock Market's National Market under the symbol "SOHU".

The underwriters have an option to purchase a maximum of additional shares to cover over-allotments of shares.

Investing in our common stock involves risks. See "Risk Factors" on page 6.

	Price	Underwriting	
	to	Discounts and	Proceeds to
	Public	Commissions	Sohu.com
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Per Share.....	\$	\$	\$
Total.....	\$	\$	\$

Delivery of the shares of common stock will be made on or about , 2000.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

Credit Suisse First Boston

Donaldson, Lufkin & Jenrette

Warburg Dillon Read

The date of this prospectus is , 2000.

[Inside front cover--screen shot of Sohu home page.]

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You should rely only on the information contained in this document or to which we have referred you. We have not authorized anyone to provide you with information that is different. This document may only be used where it is legal to sell these securities. The information in this document may only be accurate on the date of this document.

Dealer Prospectus Delivery Obligation

Until \_\_\_\_\_, 2000 (25 days after the commencement of this offering), all dealers that effect transactions in these securities, whether or not participating in this offering, may be required to deliver a prospectus. This is in addition to the dealers' obligation to deliver a prospectus when acting as an underwriter and with respect to their unsold allotments or subscriptions.

## PROSPECTUS SUMMARY

This summary highlights selected information from this prospectus and does not contain all of the information that may be important to you. You should read the entire prospectus carefully in evaluating an investment in our shares.

As used in this prospectus, references to "us", "we", "our", "our company", "Sohu.com" and "Sohu" are to Sohu.com Inc., a company organized under the laws of the State of Delaware, and these references should be interpreted accordingly. Except where the context requires otherwise, these references include all of our subsidiaries. Unless otherwise specified, references to "China" or "PRC" refer to the People's Republic of China and do not include the Hong Kong Special Administrative Region, the Macau Special Administrative Region or Taiwan.

Unless otherwise indicated, all references in this prospectus to the number of outstanding shares of our common stock:

- . give effect to a five-for-one stock split which became effective on October 15, 1999; and
- . do not include the number of shares that we will issue if the underwriters exercise their over-allotment option.

In addition, the information in this prospectus assumes that the initial public offering price will be \_\_\_\_\_ per share, the mid-point of the range disclosed on the cover of this prospectus. As used in this prospectus, "U.S. Dollar", "dollar" or "\$" means the lawful currency of the United States of America, and "Renminbi" or "RMB" means the lawful currency of the PRC.

Sohu.com Inc.

### Our Business

We are a leading Internet portal in China. During January 2000, we averaged in excess of six million page views per day. In addition, as of January 31, 2000, we had over 880,000 registered e-mail users. Our portal consists of the following:

- . sophisticated Chinese language Web navigational and search capabilities;
- . twelve main content channels and seven special features;
- . Web-based communications services; and
- . a platform for e-commerce services.

We are a pioneer of the Internet industry in China, having introduced the first Chinese language online directory and search engine. We have exclusively targeted the PRC Internet market since our inception. All of our products and services are designed to meet the specific interests and needs of Internet users in China. As of December 31, 1999, our online directory contained over 250,000 Chinese language Web listings. We offer Internet users a proprietary Chinese language search and a co-branded English language search. Furthermore, we have contractual relationships with over 70 Chinese language media and information providers. Each of our main content channels contains multi-level sub-channels that cover a comprehensive range of topics, including news, business, entertainment, sports and career. We also promote user affinity to Sohu by providing free Chinese language e-mail, online bulletin boards, chat rooms and instant messaging. We began offering limited e-commerce services on a trial basis in 1999.

As a leading Internet portal in China, we are well positioned to capitalize on the emergence of the Web as a new advertising medium and commerce platform in China. We believe that by providing a well tuned and highly relevant navigational context and comprehensive range of China-specific content, we provide advertisers and merchants with targeted access to a large audience with highly desirable demographic profiles.

#### Our Market Opportunity

Internet use in China has grown rapidly in recent years and is expected to significantly outpace growth in worldwide Internet use over the next several years. According to International Data Corporation, or IDC, between January 1, 1999 and December 31, 1999, the number of PRC Internet users increased from approximately 2.4 million to 3.8 million. In addition, IDC projects that the number of Internet users in China will grow to approximately 25.2 million in 2003.

As Internet use becomes more pervasive in China, and as the PRC online population continues to develop and expand, the opportunities for online advertising and commerce will also expand.

Zenith Media estimates that advertising expenditures for television, newspapers, magazines and other traditional media in China totaled over \$4.1 billion in 1999. In addition, Forrester Research estimates that the aggregate online advertising market in China in 1999 was only \$8.0 million. As the number of Internet users increases, we believe that online advertising will capture an increasing percentage of the overall PRC advertising market. Zenith Media has estimated that in 2002 China's overall advertising market will be worth \$6.1 billion, while Forrester Research has estimated that China's online advertising market will be worth \$100 million in 2002 and \$220 million in 2003. Similarly, the volume of e-commerce transactions in China is expected to increase significantly as the online population expands. According to IDC, total e-commerce revenue in China is expected to grow from approximately \$43.0 million in 1999 to approximately \$11.7 billion in 2004.

#### Our Strategy

Our objective is to strengthen our position as a leading Internet portal in China. In order to accomplish this objective, we plan to:

- . maintain and extend our brand recognition;
- . increase the number of visitors to our portal and the duration of each visit;
- . increase online advertising revenues and develop an e-commerce business; and
- . acquire complementary assets, technologies and businesses.

#### Recent Developments

On January 29, 2000, we sold a total of 518,459 shares of our Series D preferred stock to an affiliate of Pacific Century Cyberworks Limited, an affiliate of Legend Holdings Limited and Hikari Tsushin, Inc. for an aggregate of approximately \$20.0 million. On February 2, 2000, we sold an additional 259,229 shares of Series D preferred stock to an affiliate of Pacific Century Cyberworks Limited for approximately \$10.0 million. All of the Series D preferred stock will, under the terms of the preferred stock, be mandatorily converted into an equal number of shares of common stock upon the consummation of this offering.

## Our History

We were incorporated in Delaware in August 1996 as Internet Technologies China Incorporated, and launched our original Web site, itc.com.cn, in January 1997. During 1997, we developed the Sohu online directory and search engine and related technology infrastructure, and also focused on recruiting personnel, raising capital and aggregating content to attract and retain users. In February 1998, we re-launched our Web site under sohu.com. In September 1999, we re-named our company Sohu.com Inc. Substantially all of our operations are conducted through Sohu ITC Information Technology (Beijing) Co., Ltd., or Beijing Sohu, our wholly owned PRC subsidiary.

Our principal executive offices are located at 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright China Chang An Building, Beijing 100005, People's Republic of China and our telephone number is 86-10-6510-2160. In addition, we maintain offices in Shanghai and Guangzhou. Our Internet address is [www.sohu.com](http://www.sohu.com). The information on our Web site is not a part of this prospectus.

The Offering

Common stock offered..... shares.

Over-allotment option..... Up to shares to the underwriters in this offering. Unless we state otherwise, the information in this prospectus does not take into account the possible sale of these additional shares.

Common stock to be outstanding after this offering..... shares or shares if the underwriters exercise their over-allotment option in full. Excluded are 527,647 shares of common stock reserved for issuance upon exercise of outstanding options and 99,143 shares of common stock reserved for issuance upon exercise of outstanding warrants.

Use of proceeds..... We intend to use approximately \$17.0 million of the net proceeds to fund capital expenditures, consisting primarily of additions to our networking and computer infrastructure. The remainder of the net proceeds will be used for general corporate purposes, including working capital, expansion of our sales and marketing activities and expansion of our work force. We may also use a portion of the net proceeds for possible acquisitions of or investments in businesses, products and technologies that are complementary to our business, although we do not currently have any pending or proposed acquisitions.

Proposed Nasdaq Symbol.... SOHU.

Summary Consolidated Financial Data

The following summary consolidated financial data have been derived from our audited consolidated financial statements for the three-year period ended December 31, 1999 and from our unaudited consolidated pro forma balance sheet as of December 31, 1999, all of which are included elsewhere in this prospectus. The information below should be read in conjunction with "Selected Consolidated Financial Data", "Management's Discussion and Analysis of Financial Condition and Results of Operations", our audited consolidated financial statements and the related notes and our unaudited consolidated pro forma balance sheet as of December 31, 1999, all of which are included in this prospectus. Our consolidated financial statements are presented in accordance with the United States generally accepted accounting principles. Basic and diluted pro forma net loss per share in 1999 is computed using the weighted average number of shares of common stock outstanding, including the pro forma effects of the mandatory conversion of the Series A, B, B-1 and C preferred stock into common stock upon the consummation of this offering.

	Year ended December 31,		
	1997	1998	1999
(in thousands, except for per share and share data)			
Statement of Operations Data:			
Revenues.....	\$ 78	\$ 472	\$ 1,617
Total costs and expenses.....	(238)	(1,082)	(5,077)
Operating loss.....	(160)	(610)	(3,460)
Net loss.....	(160)	(615)	(3,449)
Net loss attributable to common stockholders.....	(160)	(859)	(4,366)
Basic and diluted net loss per share attributable to common stockholders.....	\$ (0.05)	\$ (0.24)	\$ (1.22)
Shares used in computing basic and diluted net loss per share.....	3,500,000	3,564,000	3,588,000
Basic and diluted pro forma net loss per share attributable to common stockholders.....			\$ (0.41)
Shares used in computing basic and diluted pro forma net loss per share .....			8,314,000

The pro forma balance sheet data as of December 31, 1999 give effect to the sale of 518,459 shares of Series D preferred stock for \$38.576 per share on January 29, 2000 and the sale of 259,229 shares of Series D preferred stock for \$38.576 per share on February 2, 2000. The pro forma as adjusted balance sheet data as of December 31, 1999 give effect to:

- . the mandatory conversion of all outstanding Series A, B, B-1, C and D preferred stock into common stock upon the consummation of this offering; and
- . the sale of shares of common stock offered at an assumed initial public offering price of \$ per share after deducting estimated underwriting discounts and commissions and estimated offering expenses.

	As of December 31, 1999		
	Actual	Pro forma	Pro forma as adjusted
(in thousands)			
Balance Sheet Data:			
Cash and cash equivalents.....	\$3,924	\$33,924	\$
Working capital.....	2,577	32,557	
Total assets.....	7,076	37,076	
Total liabilities.....	1,911	1,911	1,911
Mandatorily redeemable convertible preferred stock.....	10,207	40,207	--
Total shareholders' equity (deficit).....	(5,042)	(5,042)	

## RISK FACTORS

You should carefully consider the risks described below and the other information in this prospectus, including our consolidated financial statements and the related notes, before making an investment decision. If any of the risks described below actually occurs, our business, financial condition and results of operations could be materially adversely affected. The trading price of our shares could decline, and you may lose all or part of your investment.

### Risks relating to Sohu.com

We have a limited operating history and have incurred net losses since inception and anticipate that losses will continue

We were incorporated in Delaware in August 1996, and launched our original Web site in January 1997. In February 1998, we re-launched our Web site under sohu.com. We have only a limited operating history upon which you may evaluate our business and prospects. We have incurred significant net losses since inception and had an accumulated deficit of approximately \$5.4 million as of December 31, 1999. We anticipate that we will continue to incur substantial net losses due to a high level of planned operating and capital expenditures, increased sales and marketing costs, additional personnel hires, greater levels of product development and our general growth objectives. Our net losses will increase in the future and we may never achieve or sustain profitability.

You must consider the risks, expenses and uncertainties that an early stage company like ours faces. These risks include our ability to:

- . increase our revenues from online advertising and other sources;
- . derive revenues from e-commerce activities;
- . increase awareness of the Sohu brand and continue to build user loyalty;
- . expand the content and services on our portal;
- . attract a larger audience to our portal;
- . maintain our current, and develop new, strategic relationships;
- . implement a successful sales strategy;
- . attract, retain and motivate qualified personnel;
- . respond effectively to competitive pressures; and
- . continue to develop and upgrade our technology.

If we are unsuccessful in addressing these risks, our business, financial condition and results of operations will be materially and adversely affected.

We and our shareholders may be adversely affected by PRC government regulation of Internet companies

Our entire Internet business is owned and conducted by our wholly owned subsidiary, Sohu ITC Information Technology (Beijing) Co., Ltd., or Beijing Sohu, which is a PRC wholly-foreign owned enterprise, or a WFOE. We are a Delaware corporation and a foreign person under PRC law. Accordingly, our Internet business is 100% foreign-owned.

There are various issues, risks and uncertainties regarding the legality of foreign investment in the PRC Internet sector, the various businesses and activities of Internet companies in the PRC and securities offerings by companies operating in the PRC Internet sector. As described below, in the opinion of TransAsia Lawyers, our PRC counsel, the ownership structure of Beijing Sohu and its businesses do not violate any existing PRC laws or regulations, and no PRC governmental approvals are required for this offering. However, as described

below, there are substantial uncertainties regarding the proper interpretation of existing PRC laws and regulations and there are likely to be new PRC laws and regulations relating to the Internet sector adopted in the future.

The issues, risks and uncertainties relating to PRC government regulation of the PRC Internet sector include the following:

- . Foreign investment is prohibited in businesses providing value-added telecommunication services, including computer information services or electronic mail box services as defined in a 1995 PRC regulation. However, the relevant regulation is silent as to whether the Internet business is included in these businesses in which foreign investment is prohibited.
- . Various officials of the PRC Ministry of Information Industry, or MII, have during 1999 stated publicly that foreign investment is prohibited in the PRC Internet sector, including in Internet service providers and Internet content providers.
- . The MII has also stated recently that it intends to adopt new laws or regulations governing foreign investment in the PRC Internet sector in the near future. At this time, we do not know the timing or terms of these new laws or regulations or whether or how they will apply to us.
- . The MII has also stated recently that the activities of Internet content providers are also subject to regulation by various PRC government authorities, depending on the specific activities conducted by the Internet content provider. According to press reports, various government authorities are in the process of preparing new laws and regulations that will govern these activities. The areas of regulation may include online advertising and online news reporting. In addition, the new laws and regulations may require various PRC government approvals for securities offerings by companies engaged in the Internet sector in the PRC. We do not know the timing or terms of such possible new laws and regulations or whether or how they will apply to us or this offering.
- . According to press reports, under the agreement reached in November 1999 between China and the United States concerning the United States' support of China's entry into the World Trade Organization, or WTO, foreign investment in PRC Internet services will be liberalized at the same rate as other key telecommunications services. In addition, according to press reports, key telecommunication services in the PRC will be subject to a foreign ownership limit of 49% for the first two years after China's entry into the WTO and 50% thereafter. We do not know if this agreement will in fact be implemented or the timing thereof or the terms of any new laws or regulations resulting from such implementation or whether our Internet business will be subject to these foreign ownership limits.
- . A WFOE is prohibited from engaging in the businesses of providing or distributing advertisements as defined under the 1994 PRC Advertising Law. The relevant law is silent as to whether online advertising is covered by the law.

The interpretation and application of existing PRC laws and regulations, the stated positions of the MII and the possible new laws or regulations have created substantial uncertainties regarding the legality of existing and future foreign investments in, and the businesses and activities of, PRC Internet businesses, including our business.

In the opinion of TransAsia Lawyers, our PRC counsel, the ownership structure of Sohu and our wholly owned subsidiary, Beijing Sohu, both currently and after giving effect to this offering, and the current and proposed businesses and operations of Sohu and Beijing Sohu as described in this prospectus, do not violate or breach any of the existing laws, rules and regulations of the PRC, and no consent, approval or license other than those already obtained is required under any of the existing laws, rules and regulations of the PRC for such ownership structure, businesses and operations or this offering. TransAsia Lawyers is also of the opinion that:

- . Our business activities in the PRC do not fall within the definition of "computer information services" or "electronic mail box services" as defined under the 1995 regulation described above.

- . There are no existing PRC laws, rules or regulations that address the development and provision of Web-based services, such as online directories, search engines, free e-mail boxes and e-commerce.
- . Online advertising is neither regulated nor prohibited by any existing PRC laws, including the 1994 PRC Advertising Law.

However, the opinion of TransAsia Lawyers contains the following qualifications:

- . Since September 1999, senior MII officials have made various statements regarding the restrictions on foreign investment in the PRC Internet sector and the positions set forth in such statements may ultimately be adopted to varying degrees by the relevant PRC regulatory authorities as the basis for subsequent legislation.
- . In the event that new legislation restricting foreign investment in the PRC Internet sector is enacted by the relevant PRC regulatory authorities, such PRC regulatory authorities may request Beijing Sohu to restructure its operations accordingly.

As described above, the laws and regulations applicable to PRC Internet companies are uncertain and in a state of flux. In addition, there will likely be new laws and regulations adopted in the future. Accordingly, we cannot assure you whether the PRC government may ultimately take a contrary view to the opinions of our PRC counsel on the various issues discussed above. It is possible that the relevant PRC authorities could, at any time, assert that any portion or all of our existing or future ownership structure and businesses, or this offering, violate existing or future PRC laws and regulations. It is also possible that the new laws or regulations governing the PRC Internet sector that may be adopted in the future will prohibit or restrict foreign investment in, or other aspects of, any of our current or proposed businesses and operations or require governmental approvals for this offering. In addition, these new laws and regulations may be retroactively applied to us. For example, China's potential entry into the WTO will likely affect the terms of any new laws and regulations, and may result in the PRC government adopting a 49% or 50% limit on foreign investment in Internet businesses, as well as affect the interpretation of existing regulations relating to the PRC Internet sector. Furthermore, as expressed in the legal opinion of TransAsia Lawyers, the MII's positions set forth in the statements discussed above may become the official PRC government policy, which may result in new laws or regulations prohibiting any of the businesses or the ownership structure of Beijing Sohu or requiring governmental approvals for this offering.

If we are found to be in violation of any existing or future PRC laws or regulations, the relevant PRC authorities would have broad discretion in dealing with such a violation, including, without limitation, the following:

- . levying fines;
- . revoking our business license;
- . requiring us to restructure our ownership structure or operations; and/or
- . requiring us to discontinue any portion or all of our Internet business or our investment in Beijing Sohu.

Any such action would have a material adverse effect on our business, financial condition and results of operations and on our shareholders. See "Regulation of the PRC Internet Industry".

We depend on online advertising for substantially all of our revenues

We derive substantially all of our revenues from the sale of online advertising on our Web sites. For 1998 and 1999, online advertising revenues represented approximately 75% and 93% of our total revenues. In addition, our business plan is heavily dependent on the anticipated expansion of online advertising in China and the growth of our revenue is heavily dependent on online advertising.

The online advertising market in China is new and relatively small. According to Forrester Research, the dollar amount of the online advertising market in China in 1999 was approximately \$8.0 million. According to Zenith Media's estimate, the dollar amount of the total advertising market in China was over \$4.1 billion in 1999. Our ability to generate and maintain significant online advertising revenues will depend, among other things, on:

- . advertisers' acceptance of the Internet as an effective and sustainable advertising medium in the PRC;
- . the development of a large base of users of our portal possessing demographic characteristics attractive to advertisers;
- . the effectiveness of our online advertising delivery, tracking and reporting systems;
- . our ability to compete successfully with other Web sites seeking online advertising revenue and with off-line advertising media;
- . the growth of Internet users and Internet penetration in China; and
- . the development of televisions and mobile telephones as alternative distribution channels for online advertising.

The development of Web software that blocks Internet advertisements before they appear on a user's screen may hinder the growth of online advertising. The expansion of ad blocking on the Internet may decrease our revenues because when an ad is blocked, it is not downloaded from our ad server. As a result, such advertisements will not be tracked as a delivered advertisement. In addition, advertisers may choose not to advertise on the Internet or on our portal because of the use by third parties of Internet advertisement blocking software. The use of Web software that blocks Internet advertisements may materially and adversely affect our business, financial condition and results of operations.

Accordingly, we cannot assure you that we will be successful in generating significant future online advertising revenue or in diversifying our revenue stream, and the failure to do so would have a material adverse effect on our business, financial condition and results of operations.

In addition, an element of our strategy is to diversify our revenue stream by entering into Web site sponsorship arrangements and by introducing e-commerce services. We cannot assure you that we will be successful in implementing this strategy.

Our operating results are likely to fluctuate significantly and may differ from market expectations

Because a high percentage of our expenses, particularly bandwidth leasing costs and employee compensation, are fixed, our annual and quarterly operating results may vary significantly in the future due to a number of factors, many of which are beyond our control. As a result, we believe that quarter-to-quarter comparisons of our operating results are not a good indication of our future performance. It is likely that in some future quarter, our operating results may be below the expectations of public market analysts and investors. In this event, the trading price of our common stock may fall.

Factors which may cause fluctuations in our revenues and earnings include, among other things:

- . advertising budgeting and placement cycles of advertisers;
- . amount and timing of capital expenditures and other significant costs;
- . introduction of new products or services;
- . pricing and other changes in our industry; and
- . technical difficulties we may encounter.

We will not be able to attract visitors or advertisers if we do not maintain and develop the Sohu brand

Maintaining and developing the Sohu brand is critical to our ability to expand our user base and our revenues. We believe that the importance of brand recognition will increase as the number of Internet users in China grows. In order to attract and retain Internet users, advertisers and e-commerce partners, we intend to increase substantially our expenditures for creating and maintaining brand loyalty. If our revenues do not increase proportionately, our results of operations and liquidity will suffer.

Our success in promoting and enhancing the Sohu brand, as well as our ability to remain competitive, will also depend on our success in offering high quality content, features and functionality. If we fail to promote our brand successfully or if visitors to our portal or advertisers do not perceive our content and services to be of high quality, we may not be able to continue growing our business and attracting visitors and advertisers. This could have a material and adverse effect on our business, financial condition and results of operations.

We may need additional capital and we may not be able to obtain it

Our capital requirements are difficult to plan in our rapidly changing industry. We currently expect that we will need capital to fund additions to our portal and computer infrastructure, including any acquisitions of complementary assets, technologies or businesses we may pursue, as well as the expansion of our sales and marketing activities. We believe that our current cash and cash equivalents, cash flow from operations, proceeds from the sale of Series D preferred stock in January and February 2000 and the proceeds from this offering will be sufficient to meet our anticipated needs, including working capital and capital expenditures, for at least the next twelve months. However, future market or other developments may cause us to require additional funds.

Our ability to obtain additional financing in the future is subject to a variety of uncertainties, including:

- . our future results of operations, financial condition and cash flows;
- . the amount of capital that other PRC entities may seek to raise in foreign capital markets;
- . economic, political and other conditions in the PRC;
- . PRC governmental policies relating to foreign currency borrowings; and
- . PRC governmental regulation of foreign investment in Internet companies.

Our inability to raise additional funds on terms favorable to us, or at all, may have a material adverse effect on our business, financial condition and results of operations. For more information on our capital and financing requirements, see "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources".

If we fail to establish and maintain strategic relationships with content providers, e-commerce merchants and technology providers, we may not be able to attract and retain users

We rely on a number of third party relationships to attract traffic and provide content in order to make our portal more attractive to users and advertisers. Third parties providing content to our portal include CNET, Cosmopolitan, Dow Jones & Company, Inc. and Xinhua News Agency. Most of these arrangements are short-term and may be terminated at the convenience of the other party. In addition, much of the third party content provided to our portal is also available from other sources or may be provided to other Internet companies. If other Internet companies present the same or similar content in a superior manner, it would adversely affect our visitor traffic.

Similarly, we have focused, and will continue to focus, on establishing relationships with leading e-commerce merchants and technology and infrastructure providers. Our business depends significantly on these relationships and the licenses that the technology providers have granted to us. Our competitors may seek to establish the same relationships as we have, which may adversely affect us. We may not be able to maintain these relationships or replace them on financially attractive terms.

We depend on key personnel and our business may suffer if we lose the services of our key executives

Our future success is heavily dependent upon the continued service of our key executives, particularly Dr. Charles Zhang, who is the founder, President and Chief Executive Officer of our company. We rely on his expertise in our business operations and on his personal relationships with our shareholders, the relevant regulatory authorities and our customers and suppliers. If one or more of our key executives were unable or unwilling to continue in their present positions, we may not be able to easily replace them, and our business, financial condition and results of operations may be materially and adversely affected. In addition, if any of these key executives joins a competitor or forms a competing company, we may lose customers and suppliers and incur additional expenses to recruit and train personnel. Each of our executive officers has entered into a confidentiality, non-competition and non-solicitation agreement with us. These officers also have employment agreements with Beijing Sohu, our PRC operating subsidiary, which contain substantially similar confidentiality and non-competition undertakings. However, the degree of protection afforded to an employer pursuant to confidentiality and non-competition undertakings governed by PRC law may be more limited when compared to the degree of protection afforded under the laws of other jurisdictions. We do not maintain key-man life insurance for any of our key executives.

Rapid growth and a rapidly changing operating environment strain our limited resources

We have limited operational, administrative and financial resources, which may be inadequate to sustain the growth we want to achieve. As our audience and their Internet use increase, as the demands of our audience and the needs of our customers change and as the volume of online advertising and e-commerce activities increases, we will need to increase our investment in our network infrastructure and other facilities. If we are unable to manage our growth and expansion effectively, the quality of our services could deteriorate and our business may suffer. Our future success will depend on, among other things, our ability to:

- . adapt our services and maintain and improve the quality of our services;
- . continue training, motivating and retaining our existing employees and attracting and integrating new employees; and
- . developing and improving our operational, financial, accounting and other internal systems and controls.

Our advertising pricing model, which is based on charging a fixed fee to display advertisements for a specified time period, may not be successful

There are currently no industry standard pricing models used to sell advertising on the Internet. This makes it difficult to project our future advertising rates and revenues. The models we adopt may prove not to be the most profitable. Substantially all of our advertising revenues in 1999 were derived from charging a fixed fee to display an advertisement over a given time period. To the extent that minimum guaranteed impression levels are not met, we are required to provide additional impressions after the contract term and we accordingly defer the related revenue. The failure of our advertising pricing model could have a material adverse effect on our business, financial condition and results of operations.

We may not be able to track the delivery of advertisements through our portal

It is important to advertisers that we accurately measure the demographics of our user base and the delivery of advertisements through our portal. Companies may choose not to advertise on our portal or may pay less for advertising if they do not perceive our ability to track and measure the demographics of our users or the delivery of advertisements to be reliable. We depend on third parties to provide us with some of these measurement services. If they are unable to provide these services in the future, we would need to perform these services ourselves or obtain these service from another provider. This could cause us to incur additional costs or cause interruptions or slowdowns in our business during the time we are replacing these services. We are currently implementing additional systems designed to collect information on our users. We cannot assure you, however, that we can implement these systems successfully.

The loss of one of our significant advertisers would reduce our advertising revenues and materially and adversely affect our business

We depend on a small group of advertisers for a significant portion of our total revenues. For 1999, two of our advertisers, one a shareholder, each accounted for more than 10% of our total revenues. In addition, our five largest advertisers accounted for approximately 34% of our total revenues. We anticipate that we will continue to rely on a relatively small number of significant advertisers for a majority of our total revenues for the foreseeable future. Our business, financial condition and results of operations would be materially and adversely affected by the loss of one or more of our significant advertisers or a decrease in the volume of advertising by any of these advertisers.

During January 2000, we entered into multi-year advertising agreements with affiliates of Pacific Century Cyberworks, Legend Holdings Limited and Hikari Tsushin, Inc. We also sold shares of our Series D preferred stock to affiliates of these entities in January and February 2000. We expect to derive significant revenues from these advertising agreements. The loss of any of these agreements or a decrease in the volume of advertising by any of these advertisers, would have a material adverse effect on our business, financial condition and results of operations.

Our strategy of acquiring complementary assets, technologies and businesses may not be successful and may result in equity or earnings dilution

As a component of our growth strategy, we intend to actively identify and acquire assets, technologies and businesses that are complementary to our existing portal business. Our acquisitions could result in the use of substantial amounts of cash, potentially dilutive issuances of equity securities and significant amortization expenses related to goodwill and other intangible assets, each of which could materially and adversely affect our business, financial condition and results of operations. These acquisitions involve numerous risks, including:

- . expenses incurred and difficulties in identifying potential targets and consummating suitable acquisitions;
- . expenses related to undisclosed or potential legal liabilities of acquired companies, including those related to intellectual property and employment;
- . the need to obtain the approval of the relevant PRC governmental authorities;
- . difficulties in the integration and assimilation of the operations, technologies, products and personnel of the acquired business;
- . the diversion of management's attention from other business concerns;
- . the unavailability of favorable acquisition financing; and
- . the potential loss of key employees of any acquired business.

The failure to successfully identify and consummate suitable acquisitions or integrate any acquired assets, technologies and businesses could have a material adverse effect on our business, financial condition and results of operations.

We rely on income from dividends and other distributions paid by our wholly owned operating subsidiary to fund any cash requirements we may have

We are a holding company with no operating assets other than the shares of Beijing Sohu, our wholly owned subsidiary in the PRC that owns and conducts our entire Internet business. We will rely on dividends and other distributions paid by Beijing Sohu for our cash requirements, including the funds necessary to service any debt we may incur. If Beijing Sohu incurs debt on its own behalf in the future, the instruments governing the debt may restrict Beijing Sohu's ability to pay dividends or make other distributions to us. In addition, PRC

legal restrictions permit payment of dividends by Beijing Sohu only out of its net income, if any, determined in accordance with PRC accounting standards and regulations. Under PRC law Beijing Sohu is also required to set aside a portion of its net income each year to fund certain reserve funds. These reserves are not distributable as cash dividends. See note 5 to our consolidated financial statements included in this prospectus.

Until the China Trademark Office issues the actual trademark registration certificates, we do not have exclusive rights over the mark "Sohu.com"

China's trademark law adopts a "first-to-file" system for obtaining trademark rights. As a result, the first applicant to file an application for registration of a mark will preempt all other applicants. Prior use of an unregistered mark is generally irrelevant except for "well-known" marks. We have registered the domain name "Sohu.com" with Network Solutions and the domain name "Sohu.com.cn" with China Internet Network Information Center, a domain name registration service in China, and have full legal rights over these domain names. We have also filed trademark applications for the mark "Sohu.com" in Chinese and English with the China Trademark Office. However, until actual registration certificates are issued by the China Trademark Office, we do not have exclusive rights over the mark "Sohu.com".

We have applied for registration of the "Sohu.com" mark in the United States. We have also applied for registration of the "Sohu.com" mark in Hong Kong and Taiwan, and plan to apply for registration in Malaysia and Singapore. Completion of all of these applications are subject to prior rights in the relevant jurisdictions. Any rejection of such applications may adversely affect our legal rights over the mark "Sohu.com" in those countries and regions.

Unauthorized use of our intellectual property by third parties may adversely affect our business and we may be subject to intellectual property infringement claims

We regard our copyrights, service marks, trademarks, trade secrets and other intellectual property as critical to our success. Unauthorized use of our intellectual property by third parties may adversely affect our business and our reputation. We rely on trademark and copyright law, trade secret protection and confidentiality agreements with our employees, customers, business partners and others to protect our intellectual property rights. Despite our precautions, it may be possible for third parties to obtain and use our intellectual property without authorization. Furthermore, the validity, enforceability and scope of protection of intellectual property in Internet-related industries is uncertain and still evolving. In particular, the laws of the PRC and certain other countries are uncertain or do not protect intellectual property rights to the same extent as do the laws of the United States. Moreover, litigation may be necessary in the future to enforce our intellectual property rights, to protect our trade secrets or to determine the validity and scope of the proprietary rights of others. Future litigation could result in substantial costs and diversion of our resources, and could have a material adverse effect on our business, financial condition and results of operations.

In addition, we cannot be certain that our products and services do not or will not infringe valid patents, copyrights or other intellectual property rights held by third parties. We have in the past been, and may in the future be, subject to legal proceedings and claims from time to time relating to the intellectual property of others in the ordinary course of our business. In particular, if we are found to have violated the intellectual property rights of others, we may be enjoined from using such intellectual property, and we may incur licensing fees or be forced to develop alternatives. We may incur substantial expenses in defending against these third party infringement claims, regardless of their merit. Successful infringement claims against us may result in substantial monetary liability or may materially disrupt the conduct of our business.

We may be subject to claims based on the content we provide over our portal

As our services may be used to download and distribute information to others, there is a risk that claims may be made against us for defamation, negligence, copyright or trademark infringement or other claims based on the nature and content of such information. Furthermore, we could be subject to claims for the online activities of our visitors and incur significant costs in their defense. In the past, claims based on the nature and content of information that was posted online by visitors have been made in the United States against companies that provide online services. We do not carry any liability insurance against such risks.

We could be exposed to liability for the selection of listings that may be accessible through our portal or through content and materials that our visitors may post in classifieds, message boards, chat rooms or other interactive services. If any information provided through our services contains errors, third parties may make claims against us for losses incurred in reliance on the information. We also offer Web-based e-mail services, which expose us to potential liabilities or claims resulting from:

- . unsolicited e-mail;
- . lost or misdirected messages;
- . illegal or fraudulent use of e-mail; or
- . interruptions or delays in e-mail service.

Investigating and defending these claims may be expensive, even if they do not result in liability.

#### Risks relating to our markets

If the Internet is not widely accepted as a medium for advertising and commerce, our business will suffer

We expect to derive most of our revenue for the foreseeable future from Internet advertising, and to a lesser extent, from e-commerce. If the Internet is not accepted as a medium for advertising and commerce, our business will suffer. The Internet advertising and e-commerce markets are new and rapidly evolving, particularly in China. As a result, we cannot determine their effectiveness or long-term market acceptance as compared with traditional media and commerce.

Many of our current or potential advertising and e-commerce customers have limited experience using the Internet for advertising or commerce purposes and historically have not devoted a significant portion of their advertising and sales budgets to Internet-based advertising and e-commerce. Customers that have invested substantial resources in other methods of conducting business may be reluctant to adopt a new strategy that may limit or compete with their existing efforts. In addition, companies may choose not to advertise or sell their products on our portal if they do not perceive our online advertising and e-commerce platform to be effective or our audience demographics to be desirable.

The acceptance of the Internet as a medium for advertising depends on the development of a measurement standard. No standards have been widely accepted for the measurement of the effectiveness of Internet advertising. Industry-wide standards may not develop sufficiently to support the Internet as an effective advertising medium. If these standards do not develop, advertisers may choose not to advertise on the Internet in general or through our portals or search engines. This would have a material adverse effect on our business, financial condition and results of operations.

We face intense competition which could reduce our market share and adversely affect our financial performance

The PRC Internet market is characterized by an increasing number of entrants because, among other reasons, the barriers to entry are relatively low. The market for Internet services and products, particularly Internet search and retrieval services and Internet advertising, is intensely competitive. In addition, the Internet industry is relatively new and constantly evolving and, as a result, our competitors may better position themselves to compete in this market as it matures.

There are many companies that provide or may provide Web sites and online destinations targeted at Internet users in China. Some of our major competitors in China are major United States Internet companies, such as Yahoo! Inc., as well as domestic PRC Internet companies that are affiliated with large corporations such as American Online, Inc. and Softbank Corporation. These competitors may have certain advantages over us, including:

- . substantially greater financial and technical resources;
- . more extensive and well developed marketing and sales networks;
- . greater global brand recognition among consumers; and
- . larger customer bases.

With these advantages, our competitors may be better able to:

- . develop, market and sell their products and services;
- . adapt more quickly to new and changing technologies; and
- . more easily obtain new customers.

We can provide no assurance that we will be able to compete successfully against our current or future competitors.

Our growth within the Internet market in China depends on the establishment of an adequate telecommunications infrastructure

The telecommunications infrastructure in China is not well developed. In addition, access to the Internet is accomplished primarily by means of the Internet backbones of separate national interconnecting networks that connect through several international gateways to the Internet outside of China. The Internet backbones and international gateways are all owned and operated by the Chinese government and are the only channels through which the domestic China Internet network can connect to the international Internet network. Although private sector Internet service providers exist in China, almost all access to the Internet is accomplished through ChinaNet, China's primary commercial network, which is owned and operated by the Chinese government. We rely on this backbone, China Telecom and the Beijing Telecom Administration to provide data communications capacity primarily through local telecommunications lines. As a result, we will continue to depend on the Chinese government and state-owned enterprises to establish and maintain a reliable Internet and telecommunications infrastructure to reach a broader base of Internet users in China. We cannot assure you that we will be able to lease additional bandwidth from the Beijing Telecom Administration on acceptable terms or on a timely basis or at all. In addition, we will have no means of getting access to alternative networks and services, on a timely basis or at all, in the event of any disruption or failure of the network. We cannot assure you that the Internet infrastructure in China will support the demands associated with continued growth. If the necessary infrastructure standards or protocols or complementary products, services or facilities are not developed by the Chinese government and state-owned enterprises, our business, financial condition and results of operations could be materially and adversely affected.

High cost of Internet access may limit the growth of the Internet in China and impede our growth

Access to the Internet in China remains relatively expensive, and may make it less likely for users to access and transact business over the Internet. Unfavorable rate developments could further decrease our visitor traffic and our ability to derive revenues from transactions over the Internet. This could have a material adverse effect on our business, financial condition and results of operations.

The acceptance of the Internet as a commerce platform in China depends on the resolution of problems relating to fulfillment and electronic payment

Our future growth of revenues depends in part on the anticipated expansion of e-commerce activities in China. As China currently does not have a reliable nationwide product distribution network, the fulfillment of goods purchased over the Internet will continue to be a factor constraining the growth of e-commerce. An additional barrier to the development of e-commerce in China is the lack of reliable payment systems. In particular, the use of credit cards or other viable means of electronic payment in sales transactions is not as well developed in China as in some other countries, such as the United States. Various government entities and businesses are working to resolve these fulfillment and payment problems, but these problems are expected to continue to hinder the acceptance and growth of the Internet as a commerce platform in China, which could in turn adversely affect our business, financial condition and results of operations.

#### Risks Related to the Internet and Our Technology Infrastructure

Unexpected network interruptions caused by system failures may result in reduced visitor traffic, reduced revenue and harm to our reputation

As the amount of Web pages and traffic increase, we cannot assure you that we will be able to increase the scale of our systems proportionately. We are also dependent upon Web browsers, Internet service providers, content providers and other Web site operators in China, which have experienced significant system failures and system outages in the past. Our users have in the past experienced difficulties due to system failures unrelated to our systems and services. Any system failure or inadequacy that causes interruptions in the availability of our services, or increases the response time of our services, as a result of increased traffic or otherwise, could reduce our user satisfaction, future traffic and our attractiveness to users and advertisers.

In addition, we have limited backup systems and redundancy and we have experienced system failures and electrical outages from time to time in the past, which have disrupted our operations. All of our servers and routers are currently hosted in a single location within the premises of Beijing Telecom Administration pursuant to one-year server hosting agreements. We do not maintain any back-up servers outside Beijing. The BTA is the only provider of interconnection services to the ChinaNet backbone. We do not have a disaster recovery plan in the event of damage from fire, floods, typhoons, earthquakes, power loss, telecommunications failures, break-ins and similar events. If any of the foregoing occur, we may experience a complete system shut-down. We do not carry any business interruption insurance. To improve the performance and to prevent disruption of our services, we may have to make substantial investments to deploy additional servers or one or more copies of our Web sites to mirror our online resources. Although we carry property insurance with low coverage limits, our coverage may not be adequate to compensate us for all losses, particularly with respect to loss of business and reputation, that may occur. To the extent we do not address the capacity restraints and redundancy described above, such constraints could have a material adverse effect on our business, financial condition and results of operations.

Concerns about security of e-commerce transactions and confidentiality of information on the Internet may reduce the use of our portal and impede our growth

A significant barrier to e-commerce and confidential communications over the Internet has been the need for security. Internet usage could decline if any well-publicized compromise of security occurred. We may incur significant costs to protect against the threat of security breaches or to alleviate problems caused by these

breaches. If unauthorized persons are able to penetrate our network security, they could misappropriate proprietary information or cause interruptions in our services. As a result, we may be required to expend capital and resources to protect against or to alleviate these problems. Security breaches could have a material adverse effect on our business, financial condition and results of operations.

Our network operations may be vulnerable to hacking, viruses and other disruptions

Internet usage could decline if any well publicized compromise of security occurs. "Hacking" involves efforts to gain unauthorized access to information or systems or to cause intentional malfunctions or loss or corruption of data, software, hardware or other computer equipment. Hackers, if successful, could misappropriate proprietary information or cause disruptions in our service. We may be required to expend capital and other resources to protect our Web site against hackers. We cannot assure you that any measures we may take will be effective. Security breaches could have a material adverse effect on our business. In addition, the inadvertent transmission of computer viruses could expose us to a material risk of loss or litigation and possible liability, as well as materially damage our reputation and decrease our user traffic.

PRC laws regulating the use of encryption software may adversely affect the operation of our business

Based on the Regulations for the Administration of Commercial Encryption promulgated at the end of 1999, foreign and domestic PRC companies operating in China must register details of the commercial encryption products they use. These regulations are new and we are uncertain as to their precise meaning and whether or how they will be applied to our business. Since these regulations do not specify the definition of the term "encryption products", it is not clear what type of software would be covered by these regulations. We may be required to apply for permits and register with the relevant PRC regulatory authorities in connection with the use of our existing software or any new software we may acquire in the future. In addition, we may be subject to potential liability for using software that is subsequently deemed to be illegal by the relevant PRC regulatory authorities. We cannot assure you that our business, financial condition and results of operations will not be materially and adversely affected by the application of these regulations.

#### Political, Economic and Regulatory Risks

We may become subject to burdensome government regulations and legal uncertainties affecting the Internet that could adversely affect our business

The legal and regulatory environment in China that pertains to the Internet is uncertain and may change. Uncertainty and new regulations could increase our costs of doing business and prevent us from delivering our products and services over the Internet. The growth of the Internet in the PRC may also be slowed significantly. This could delay the increase in demand for our portal and limit the growth of our revenues.

In addition to new laws and regulations being adopted, existing laws may be applied to the Internet. New and existing laws may address the following issues, among others:

- . foreign investment;
- . online content, advertising and e-commerce;
- . sales and other taxes;
- . user privacy;
- . pricing controls;
- . characteristics and quality of products and services;
- . consumer protection;

- . cross-border commerce;
- . libel and defamation;
- . copyright, trademark and patent infringement; and
- . other claims based on the nature and content of Internet materials.

Regulation and censorship of information distribution in China may adversely affect our business

China has enacted regulations governing Internet access and the distribution of news and other information. Furthermore, the Propaganda Department of the Chinese Communist Party has been given the responsibility to censor news published in China to ensure, supervise and control proper political ideology. In addition, the Ministry of Information Industry has published implementing regulations that subject online information providers to potential liability for content included on their portals and the actions of subscribers and others using their systems, including liability for violation of Chinese laws prohibiting the distribution of content deemed to be socially destabilizing. Because many Chinese laws, regulations and legal requirements with regard to the Internet are relatively new and untested, their interpretation and enforcement may involve significant uncertainty. In addition, the Chinese legal system is a civil law system in which decided legal cases have limited binding force as legal precedents. As a result, in many cases it is difficult to determine the type of content that may result in liability for a Web site operator.

Periodically, the Ministry of Public Security has stopped the distribution over the Internet of information which it believes to be socially destabilizing. The Ministry of Public Security has the authority to cause any local Internet service provider to block any Web site maintained outside China at its sole discretion. If the PRC government were to take any action to limit or eliminate the distribution of information through our portal or to limit or regulate any current or future applications available to users of our portal, such action could have a material adverse effect on our business, financial condition and results of operations.

In addition, the State Secrecy Bureau, which is directly responsible for the protection of state secrets of all PRC government and Chinese Communist Party organizations, is authorized to block any Web site it deems to be leaking state secrets or failing to meet the relevant regulations relating to the protection of state secrets in the distribution of online information. Under the applicable regulations, we may be held liable for any content transmitted on our portal. Furthermore, where the transmitted content clearly violates the laws of the PRC, we will be required to delete it. Moreover, where the transmitted content is considered suspicious, we are required to report such content. We must also undergo computer security inspections, and if we fail to implement the relevant safeguards against security breaches, we may be shut down. We cannot assure you that our business, financial condition and results of operations will not be materially and adversely affected by the application of these regulations.

Political and economic policies of the PRC government could affect our business

All of our business, assets and operations are located in China and all of our revenues are derived from our operations in China. Accordingly, our business, financial condition and results of operations are affected to a significant degree by economic, political and legal developments in China. Changes in political, economic and social conditions in China, adjustments in PRC government policies or changes in laws and regulations could adversely affect our business, financial condition and results of operations.

The economy of China differs from the economies of most countries belonging to the Organization for Economic Cooperation and Development in a number of respects, including:

- . structure;
- . level of government involvement;

- . level of development;
- . level of capital reinvestment;
- . growth rate;
- . control of foreign exchange; and
- . methods of allocating resources.

Since 1949, China has primarily been a planned economy subject to a system of macroeconomic management. Although the Chinese government still owns the majority of productive assets in China, economic reform policies since the late 1970s have emphasized decentralization, autonomous enterprises and the utilization of market mechanisms. Although we believe that economic reform and the macroeconomic measures adopted by the Chinese government have had a positive effect on economic development in China, we cannot predict what effects these measures may have on our business or results of operations.

The PRC legal system embodies uncertainties which could limit the legal protections available to us and you

The PRC legal system is a civil law system based on written statutes. Unlike common law systems, it is a system in which decided legal cases have little precedential value. In 1979, the PRC government began to promulgate a comprehensive system of laws and regulations governing economic matters in general. The overall effect of legislation over the past 20 years has significantly enhanced the protections afforded to various forms of foreign investment in mainland China. Our PRC operating subsidiary, Beijing Sohu, is a wholly-foreign owned enterprise, or WFOE, which is an enterprise incorporated in mainland China and wholly-owned by foreign investors. Beijing Sohu is subject to laws and regulations applicable to foreign investment in mainland China in general and laws and regulations applicable to WFOEs in particular. However, these laws, regulations and legal requirements are relatively recent, and their interpretation and enforcement involve uncertainties. These uncertainties could limit the legal protections available to us and other foreign investors, including you. In addition, we cannot predict the effect of future developments in the PRC legal system, particularly with regard to the Internet, including the promulgation of new laws, changes to existing laws or the interpretation or enforcement thereof, or the preemption of local regulations by national laws.

Restrictions on currency exchange may limit our ability to utilize our revenues effectively

Substantially all of our revenues and operating expenses are denominated in Renminbi. The Renminbi is currently freely convertible under the "current account", which includes dividends, trade and service-related foreign exchange transactions, but not under the "capital account", which includes foreign direct investment.

Currently, Beijing Sohu may purchase foreign exchange for settlement of "current account transactions", including payment of dividends, without the approval of the State Administration for Foreign Exchange, or SAFE. Beijing Sohu may also retain foreign exchange in its current account (subject to a ceiling approved by the SAFE) to satisfy foreign exchange liabilities or to pay dividends. However, we cannot assure you that the relevant PRC governmental authorities will not limit or eliminate our ability to purchase and retain foreign currencies in the future.

Since a significant amount of our future revenues will be in the form of Renminbi, the existing and any future restrictions on currency exchange may limit our ability to utilize revenue generated in Renminbi to fund our business activities outside China, if any, or expenditures denominated in foreign currencies.

Foreign exchange transactions under the capital account are still subject to limitations and require approvals from the SAFE. This could affect Beijing Sohu's ability to obtain foreign exchange through debt or equity financing, including by means of loans or capital contributions from us.

We may suffer currency exchange losses if the Renminbi depreciates relative to the U.S. Dollar

Our reporting currency is the U.S. Dollar. However, substantially all of our assets and revenues are denominated in Renminbi. Our assets and revenues as expressed in our U.S. Dollar financial statements will decline in value if the Renminbi depreciates relative to the U.S. Dollar. Any such depreciation could adversely affect the market price of our common stock. Very limited hedging transactions are available in China to reduce our exposure to exchange rate fluctuations. To date, we have not entered into any hedging transactions in an effort to reduce our exposure to foreign currency exchange risk. While we may decide to enter into hedging transactions in the future, the availability and effectiveness of these hedges may be limited and we may not be able to successfully hedge our exposure at all. In addition, our currency exchange losses may be magnified by PRC exchange control regulations that restrict our ability to convert Renminbi into U.S. Dollars.

#### Risks Related to this Offering

An active trading market for our shares may not develop and the trading price for our shares may fluctuate significantly

Prior to this offering, there has been no public market for our shares. If an active public market for our shares does not develop after this offering, the market price and liquidity of our shares may be adversely affected. We have applied to list our common stock on The Nasdaq Stock Market's National Market. We can provide no assurances that a liquid public market for our shares will develop.

The initial public offering price for our shares has been determined by negotiation between us and the underwriters based upon several factors and we can provide no assurance that the price at which the shares are traded after this offering will not decline below the initial offering price.

In addition, The Nasdaq Stock Market's National Market has from time to time experienced significant price and volume fluctuations that have affected the market prices for the securities of technology companies, particularly Internet companies. As a result, investors in our shares may experience a decrease in the value of their shares regardless of our operating performance or prospects. In the past, following periods of volatility in the market price of a company's securities, shareholders have often instituted securities class action litigation against that company. If we were involved in a class action suit, it could divert the attention of senior management, and, if adversely determined, have a material adverse effect on our business, financial condition and results of operations.

The sale or availability for sale of substantial amounts of our common stock could adversely affect its market price

Sales of substantial amounts of our common stock in the public market after the completion of this offering, or the perception that these sales could occur, could adversely affect the market price of our common stock and could materially impair our future ability to raise capital through offerings of our common stock. There will be \_\_\_\_\_ shares of common stock outstanding immediately after this offering, or \_\_\_\_\_ shares if the underwriters exercise their over-allotment option in full. In addition, as of January 31, 2000, there were outstanding options and warrants to purchase 626,790 shares, including options and warrants to purchase 195,328 shares that are immediately exercisable. All of the shares sold in this offering will be freely tradeable without restriction or further registration under the Securities Act, unless held by our "affiliates" as that term is defined in Rule 144 under the Securities Act. The 10,886,872 shares of common stock outstanding prior to this offering (assuming the conversion of all outstanding convertible preferred stock into common stock and the exercise of all outstanding options and warrants to acquire common stock) are "restricted securities" as defined in Rule 144 and may not be sold in the absence of registration other than in accordance with Rule 144 or Rule 701 under the Securities Act or another exemption from registration.

In connection with this offering, we, our executive officers and directors and all of our preferred shareholders have agreed not to sell any shares of common stock for 180 days after the date of this prospectus without the underwriters' consent. However, the underwriters may release these shares from these restrictions at any time. We cannot predict what effect, if any, market sales of shares held by our significant shareholders or any other shareholder or the availability of these shares for future sale will have on the market price of our common stock. See "Shares Eligible for Future Sale" for a more detailed description of the restrictions on selling shares of our common stock after this offering.

A number of our shareholders are parties to an agreement with us that provides these shareholders with the right to require us to register the sale of shares owned by them. These rights cover more than 50% of our issued and outstanding common stock prior to this offering (assuming the conversion of all outstanding shares of preferred stock into common stock and the exercise of all outstanding options and warrants to acquire common stock) and will also cover any additional shares obtained by these shareholders from time to time. Registration of these shares of our common stock would permit the sale of these shares without regard to the restrictions of Rule 144. Under the terms of this agreement, we do not have any obligation to register for sale with the Securities and Exchange Commission any shares of common stock held by these shareholders if, within the six month period preceding the date of the request for registration, we have already effected a registration under the Securities Act pursuant to a request by these shareholders or in which these shareholders had an opportunity to participate. For a further discussion of these registration rights, see "Description of Capital Stock -- Registration Rights."

We are controlled by a small group of our existing shareholders, whose interests may differ from other shareholders

Our three largest shareholders currently beneficially own approximately 67% of our outstanding shares (assuming the conversion of all outstanding shares of preferred stock into common stock and the exercise of all outstanding options and warrants to acquire common stock), and following this offering will beneficially own approximately % of the outstanding shares, or % if the underwriters exercise their over-allotment option in full. Accordingly, they will have significant influence in determining the outcome of any corporate transaction or other matter submitted to the shareholders for approval, including mergers, consolidations and the sale of all or substantially all of our assets, election of directors and other significant corporate actions. They will also have the power to prevent or cause a change in control. In addition, without the consent of these shareholders, we could be prevented from entering into transactions that could be beneficial to us. The interests of these shareholders may differ from the interests of the other shareholders.

Holder of approximately % of the outstanding shares of our common stock immediately following this offering (assuming the conversion of all outstanding shares of preferred stock into common stock and the exercise of all outstanding options and warrants to acquire common stock) are parties to an agreement under which they have agreed to vote together in favor of their nominees to our board of directors. As a result of their voting power, they will have the ability to cause their nominees to be elected. See "Certain Transactions" and "Principal Shareholders" for more information regarding the share ownership of our officers, directors and significant shareholders.

Because the initial public offering price is substantially higher than the pro forma net tangible book value per share, you will incur immediate and substantial dilution

If you purchase common stock in this offering, you will pay more for your shares than the amount paid by existing shareholders for their shares. As a result, you will experience immediate and substantial dilution of approximately \$ per share (assuming the conversion of all outstanding convertible preferred stock into common stock and no exercise of outstanding options or warrants to acquire common stock), representing the difference between our pro forma net tangible book value per share as of December 31, 1999, after giving effect to this offering and the assumed initial public offering price per share of \$ per share. In addition,

you may experience further dilution to the extent that shares of our common stock are issued upon the exercise of stock options or warrants. Substantially all of the shares issuable upon the exercise of currently outstanding stock options or warrants will be issued at a purchase price less than the public offering price per share in this offering. See "Dilution" for a more complete description of how the value of your investment in our common stock will be diluted upon the completion of this offering.

Anti-takeover provisions of Delaware's General Corporation Law and our certificate of incorporation could delay or deter a change in control

Amendments we intend to make to our certificate of incorporation and our bylaws, as well as various provisions of the Delaware General Corporation Law, may make it more difficult to effect a change in control of our company. The existence of these provisions may adversely affect the price of our common stock, discourage third parties from making a bid for our company or reduce any premiums paid to our shareholders for their common stock. For example, we intend to amend our certificate of incorporation to authorize our board of directors to issue "blank check" preferred stock and to attach special rights and preferences to this preferred stock. The issuance of this preferred stock may make it more difficult for a third party to acquire control of us. We also intend to amend our certificate of incorporation to provide for the division of the board of directors into two classes as nearly equal in size as possible with staggered two-year terms. This classification of the board of directors could have the effect of making it more difficult for a third party to acquire our company, or of discouraging a third party from acquiring control of our company. See "Description of Capital Stock -- Preferred Stock," and "Description of Capital Stock -- Anti-Takeover Effects of Delaware Law and our Fifth Amended and Restated Certificate of Incorporation and Bylaws" for a more complete description of our capital stock, our certificate of incorporation and the effects of the Delaware General Corporation Law that could hinder a third party's attempts to acquire control of us.

## ENFORCEABILITY OF CIVIL LIABILITIES

We are a company organized under the laws of Delaware, but substantially all of our assets are located in the PRC. We have appointed CT Corporation System, 111 Eighth Avenue, New York, New York 10011, as our agent to receive service of process with respect to any action brought against us in the United States District Court for the Southern District of New York under the securities laws of the United States or of any State of the United States, or any action brought against us in the Supreme Court of the State of New York in the County of New York under the securities laws of the State of New York. However, it may be difficult for investors to enforce outside the United States judgments against us obtained in the United States in any such actions, including actions predicated upon the civil liability provisions of the federal securities laws of the United States or of the securities laws of any State of the United States. In addition, certain of our directors and officers and certain of the experts named herein are resident outside the United States (principally in the PRC) and all or a substantial portion of the assets of such persons are or may be located outside the United States. As a result, it may not be possible for investors to effect service of process within the United States upon such persons, or to enforce against them or us judgments obtained in United States courts, including judgments predicated upon the civil liability provisions of the federal securities laws of the United States or of the securities laws of any State of the United States. We have been advised by our PRC counsel, TransAsia Lawyers, that in their opinion, there is doubt as to the enforceability in the PRC, in original actions or in actions for enforcement of judgments of United States courts, of civil liabilities predicated solely upon the federal securities laws of the United States or the securities laws of any State of the United States.

## CAUTIONARY NOTICE REGARDING FORWARD-LOOKING STATEMENTS

This prospectus contains forward-looking statements that are based on our current expectations, assumptions, estimates and projections about us and our industry. All statements other than statements of historical fact in this prospectus are forward-looking statements. These forward-looking statements are subject to various risks and uncertainties. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "may", "will", "expect", "anticipate", "estimate", "plan" or other similar words. These statements discuss future expectations, identify strategies, contain our projections of future results of operations or financial condition or state other "forward-looking" information. Known and unknown risks, uncertainties and other factors could cause the actual results to differ materially from those contained in any forward-looking statement.

Although we believe that our expectations expressed in these forward-looking statements are reasonable, we cannot assure you that our expectations will turn out to be correct. Our actual results could be materially different from and worse than our expectations. We have no obligation to update publicly or revise any forward-looking statements. Important risks and factors that could cause our actual results to be materially different from our expectations are generally set forth in the "Risk Factors", "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Business" sections and elsewhere in this prospectus.

#### USE OF PROCEEDS

We estimate that we will receive net proceeds from this offering of approximately \$ million, or approximately \$ million if the underwriters' over-allotment option is exercised in full, after deducting the estimated underwriting discount and offering expenses payable by us. These estimates are based on an assumed initial public offering price of \$ per share.

We intend to use approximately \$17.0 million of the net proceeds to fund capital expenditures, consisting primarily of additions to our networking and computer infrastructure. The remainder of the net proceeds will be used for general corporate purposes, including working capital, expansion of our sales and marketing activities and expansion of our work force. We may also use a portion of the net proceeds for possible acquisitions of or investments in businesses, products and technologies that are complementary to our business, although we do not currently have any agreements or understandings to make any acquisitions or investments.

The foregoing represents our present intentions with respect to the allocation of the net proceeds of this offering based upon our present plans and business conditions. The occurrence of unforeseen events or changed business conditions could result in the application of the proceeds of this offering in a manner other than as described in this prospectus.

#### DIVIDEND POLICY

We have never declared or paid any cash dividends on our common stock. We currently intend to retain future earnings, if any, to finance our business and to fund growth and, therefore, do not expect to pay any cash dividends for the foreseeable future. Any future determination to pay dividends will be made at the discretion of our board of directors and will be based upon our earnings, cash flow, financial condition and capital requirements and any other conditions our board of directors deems relevant. In addition, the payment of dividends may be limited by financial agreements that we may enter into in the future.

## CAPITALIZATION

The following table sets forth our cash and cash equivalents and capitalization as of December 31, 1999 (1) on an actual basis, (2) on a pro forma basis to reflect (i) the sale on January 29, 2000 of 518,459 shares of Series D preferred stock for \$38.576 per share and (ii) the sale on February 2, 2000 of 259,229 shares of Series D preferred stock for \$38.576 per share and (3) on a pro forma as adjusted basis to reflect:

- . the conversion of 1,125,000 shares of Series A preferred stock for 1,125,000 shares of common stock at a conversion price of \$0.200 per share of common stock;
- . the conversion of 1,738,910 shares of Series B preferred stock for 2,898,183 shares of common stock at a conversion price of \$0.621 per share of common stock;
- . the conversion of 338,295 shares of Series B-1 preferred stock for 338,295 shares of common stock at a conversion price of \$1.035 per share of common stock;
- . the conversion of 1,479,507 shares of Series C preferred stock for 1,479,507 shares of common stock at a conversion price of \$4.702 per share of common stock;
- . the conversion of 777,688 shares of Series D preferred stock for 777,688 shares of common stock at a conversion price of \$38.576 per share of common stock; and
- . the sale of        shares of common stock offered in this offering at an assumed initial public offering price of \$        per share (the midpoint of the range of estimated initial public offering price set forth on the cover page of this prospectus), after the deduction of underwriting discounts and estimated expenses payable by us in this offering.

In connection with this offering, all of our outstanding shares of preferred stock will mandatorily convert into shares of common stock if and when the aggregate proceeds from this offering are not less than \$20,000,000 and with a price to the public of at least \$38.576 per share.

You should read this table together with "Selected Consolidated Financial Data", "Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements, including the notes thereto, appearing elsewhere in this prospectus.

	As of December 31, 1999		
	Actual	Pro forma	Pro forma as adjusted
	(in thousands)		
Cash and cash equivalents.....	\$ 3,924	\$33,924	\$
Long-term debt.....	\$ --	\$ --	\$ --
Mandatorily redeemable preferred stock:			
Series B mandatorily redeemable convertible preferred stock, par value \$0.001: 1,738,910 shares authorized, 1,738,910 shares issued and outstanding, actual and pro forma (no shares issued and outstanding, pro forma as adjusted)(1).....	\$ 2,370	\$ 2,370	\$ --
Series B-1 mandatorily redeemable convertible preferred stock, par value \$0.001: 338,295 shares authorized, 338,295 shares issued and outstanding, actual and pro forma (no shares issued and outstanding, pro forma as adjusted)(1).....	461	461	--
Series C mandatorily redeemable convertible preferred stock, par value \$0.001: 1,479,507 shares authorized, 1,479,507 shares issued and outstanding, actual and pro forma (no shares issued and outstanding, pro forma as adjusted)(2).....	7,376	7,376	--
Series D mandatorily redeemable convertible preferred stock, par value \$0.001: no shares authorized, no shares issued and outstanding, actual (777,688 shares authorized, 777,688 shares outstanding, pro forma, no shares issued and outstanding, pro forma as adjusted).....	--	30,000	--
Total mandatorily redeemable preferred stock...	\$10,207	\$40,207	\$ --
Shareholders' equity (deficit):			
Series A convertible preferred stock, par value \$0.001: 1,125,000 shares authorized, 1,125,000 shares issued and outstanding, actual and pro forma (no shares issued and outstanding, pro forma as adjusted).....	\$ 1	\$ 1	\$ --
Common stock, par value \$0.001: 11,500,000 shares authorized, 3,621,410 shares issued and outstanding, actual and pro forma (no shares issued and outstanding, pro forma as adjusted)(3).....	4	4	
Additional paid-in capital.....	389	389	
Deferred compensation and other.....	(22)	(22)	(22)
Accumulated deficit.....	(5,414)	(5,414)	(5,414)
Total shareholders' equity (deficit).....	(5,042)	(5,042)	
Total capitalization.....	\$ 5,165	\$35,165	\$

- (1) Recorded at its issuance costs plus accretion. Series B and B-1 preferred stock is being accreted to its estimated redemption value through deductions from retained earnings; such deductions totaled \$244 and \$467 for the years ended December 31, 1998 and 1999, respectively.
- (2) Recorded at its issuance costs plus accretion. Series C preferred stock is being accreted to its estimated redemption value through deductions from retained earnings; such deductions totaled \$450 for the year ended December 31, 1999.
- (3) Excludes, as of the completion of this offering, 457,043 shares reserved for issuance pursuant to options we may issue in the future pursuant to our stock option plans, 527,647 shares subject to outstanding options and 99,143 shares subject to outstanding warrants.

DILUTION

As of December 31, 1999, our pro forma net tangible book value was \$35,165,000, or \$3.43 per share. Pro forma net tangible book value per share represents the amount of our total consolidated tangible assets, minus the amount of our total consolidated liabilities, divided by the total number of shares of our common stock outstanding on that date, as adjusted to give pro forma effect as of that date to (1) the sale on January 29, 2000 of 518,459 shares of Series D preferred stock for \$38.576 per share, (2) the sale on February 2, 2000 of 259,229 shares of Series D preferred stock for \$38.576 per share and (3) the conversion of all our outstanding preferred stock into common stock. See "Capitalization". Assuming we had sold the shares of common stock offered in this offering at an initial public offering price of \$ per share, after giving effect to the sale of the shares offered in this offering and after deducting underwriting discounts and commissions and other estimated expenses of this offering, our pro forma net tangible book value at December 31, 1999 would have increased to \$ , or \$ per share. This represents an immediate increase of \$ in net tangible book value per share to existing shareholders and an immediate dilution of \$ in net tangible book value per share to new investors purchasing the shares at the initial public offering price. Dilution is determined by subtracting pro forma net tangible book value per share after this offering from the amount of cash paid by a new investor for one share. The following table illustrates such per share dilution. The assumed initial public offering price per share set forth below is based on the mid-point of the estimated price range per share of \$ set forth on the cover page of this prospectus.

Assumed initial public offering price per share.....	\$
Pro forma net tangible book value per share at December 31, 1999..	\$3.43
Increase in pro forma net tangible book value per share attributable to new investors.....	\$
	----
Pro forma net tangible book value per share after giving effect to this offering.....	\$
Dilution in pro forma net tangible book value per share to new investors.....	\$
	====

The following table summarizes the number of shares purchased from us as of January 31, 2000, the total consideration paid to us and the average price per share paid by existing investors and by new investors purchasing shares in this offering at an assumed initial public offering price of \$ per share and without giving effect to underwriting discounts and commissions and other estimated expenses of this offering:

	Shares Purchased		Total Consideration		Average Price Per Share
	Number	Percent	Amount	Percent	
Existing investors.....	10,240,083	%	\$39,350,000	%	\$3.84
New investors.....					
Total.....		100.00%	\$	100.00%	\$
	=====	=====	=====	=====	=====

The foregoing discussion and table assumes no exercise of any outstanding stock options or warrants. As of January 31, 2000, there were stock options and warrants outstanding to purchase an aggregate of 626,790 shares of our common stock at a weighted average exercise price of \$7.73 per share. If all these options and warrants had been exercised on December 31, 1999, before giving effect to this offering, our pro forma net tangible book value would have been approximately \$40,011,495, or \$3.68 per share. After giving effect to this offering, our pro forma net tangible book value on December 31, 1999 would have been approximately \$ , or \$ per share, the increase in net tangible book value attributable to new investors would have been \$ per share and the dilution in net tangible book value to new investors would have been \$ per share. In addition, the dilution will be \$ per share if the underwriters fully exercise their over-allotment options.

EXCHANGE RATE INFORMATION

China

The following table sets forth information concerning the noon buying rates in New York City for cable transfers in Renminbi and U.S. Dollars, as certified for customs purposes by the Federal Reserve Bank in New York, for the periods indicated:

Period	Noon Buying Rate			
	Period End	Average(1)	High	Low
	(RMB per \$1.00)			
1994.....	8.6442	8.6306	8.8270	8.4545
1995.....	8.3374	8.3713	8.5000	8.2916
1996.....	8.3284	8.3394	8.5000	8.3002
1997.....	8.3100	8.3194	8.3290	8.2911
1998.....	8.2789	8.3009	8.3180	8.2774
1999.....	8.2795	8.2784	8.2800	8.2770
2000 (through January 31).....	8.2777	8.2792	8.2799	8.2777

(1) Determined by averaging the rates on the last business day of each month during the respective period.

SELECTED CONSOLIDATED FINANCIAL DATA

The following selected consolidated financial data have been derived from our consolidated financial statements for the period from August 2, 1996 (inception) to December 31, 1996, and for the three-year period ended December 31, 1999 which have been audited by PricewaterhouseCoopers, independent accountants, except for the pro forma balance sheet information as of December 31, 1999, which is unaudited. Those financial statements and the report of PricewaterhouseCoopers on the audited financial statements are included in this prospectus, and the information for those periods are qualified by reference to their report. Basic and diluted pro forma net loss per share in 1999 is computed using the weighted average number of common shares outstanding, including the pro forma effects of the mandatory conversion of the Series A, B, B-1, C preferred stock into common stock upon the consummation of this offering.

The following selected consolidated financial data should be read together with, and are qualified by reference to, "Management's Discussion of Financial Condition and Results of Operations" and our audited consolidated financial statements included in this prospectus. Our consolidated financial statements are prepared and presented in accordance with United States generally accepted accounting principles.

	Period from August 2, 1996 (inception) to December 31, ----- 1996            1997            1998            1999 ----- (in thousands, except for per share and share data)			
Statement of Operations				
Data:				
Revenues.....	\$    --	\$     78	\$    472	\$  1,617
Costs and expenses:				
Cost of revenues(1)....	--	19	215	1,576
Product development(1).....	--	50	208	427
Sales and marketing(1).....	--	94	351	1,758
General and administrative(1).....	18	75	308	1,270
Stock-based compensation.....	12	--	--	46
	-----	-----	-----	-----
Total costs and expenses.....	30	238	1,082	5,077
	-----	-----	-----	-----
Operating loss.....	(30)	(160)	(610)	(3,460)
Interest income.....	1	--	23	25
Interest expense -- related party.....	--	--	(28)	(14)
	-----	-----	-----	-----
Net loss.....	(29)	(160)	(615)	(3,449)
Accretion on mandatorily redeemable convertible preferred stock.....	--	--	(244)	(917)
	-----	-----	-----	-----
Net loss attributable to common stockholders....	\$    (29)	\$    (160)	\$    (859)	\$  (4,366)
	=====	=====	=====	=====
Basic and diluted net loss per share attributable to common stockholders.....				
	\$    (0.01)	\$    (0.05)	\$    (0.24)	\$    (1.22)
Shares used in computing basic and diluted net loss per share.....	3,500,000	3,500,000	3,564,000	3,588,000
Basic and diluted pro forma net loss per share.....				\$    (0.41)
Shares used in computing basic and diluted pro forma net loss per share.....				8,314,000

(1) Excluding stock-based compensation. See note 14 to our consolidated financial statements.

The pro forma balance sheet data as of December 31, 1999 give effect to the sale of 518,459 shares of Series D preferred stock for \$38.576 per share on January 29, 2000 and the sale of 259,229 shares of Series D preferred stock for \$38.576 per share on February 2, 2000. The pro forma as adjusted balance sheet data as of December 31, 1999 give effect to:

- . the conversion of all outstanding Series A, B, B-1, C and D preferred stock into common stock upon the consummation of this offering; and
- . the sale of \_\_\_\_\_ shares of common stock offered at an assumed initial public offering price of \$ \_\_\_\_\_ per share after deducting estimated underwriting discounts and commissions, and estimated offering expenses.

As of December 31,						
-----						
				1999	1999	1999
			Actual	Pro forma	Pro forma	as
1996	1997	1998	Actual	Pro forma	Pro forma	adjusted
-----						
(in thousands)						
<b>Balance Sheet Data:</b>						
Cash and cash equivalents.....	\$87	\$111	\$1,232	\$ 3,924	\$33,924	\$
Working capital.....	194	22	1,303	2,577	32,577	
Total assets.....	217	179	1,778	7,076	37,076	
Total liabilities.....	18	115	204	1,911	1,911	1,911
Mandatorily redeemable convertible preferred stock...	--	--	2,362	10,207	40,207	--
Total shareholders' equity (deficit).....	199	64	(788)	(5,042)	(5,042)	

MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with our consolidated financial statements and notes to those statements and other financial information appearing elsewhere in this prospectus. This prospectus contains forward-looking statements relating to future events and our future financial performance. Actual results could be significantly different from those discussed in this prospectus. Factors that could cause or contribute to such differences include those summarized in "Risk Factors", as well as those discussed below and in other sections of this prospectus.

#### Overview

Sohu is a leading Internet portal in China. We were incorporated in August 1996 as Internet Technologies China Incorporated, and for the period from our inception through December 1996, we focused our activities on the development of our Web site while incurring minimal operating expenses. We launched our original Web site, itc.com.cn, in January 1997. During 1997, we developed the Sohu online directory and search engine and related technology infrastructure, and also focused on recruiting personnel, raising capital and aggregating content to attract and retain users. In February 1998, we re-launched our Web site under sohu.com.cn, and during 1998, we also:

- . launched our online directory and search engine;
- . began offering content channels, including news and sports;
- . improved and upgraded our services;
- . expanded our production staff; and
- . increased our marketing activities in order to build the Sohu brand.

In 1999, we re-named our company Sohu.com Inc., and continued the development of our Web site, as well as our business, sales and marketing activities. In particular, we:

- . experienced substantial growth in registered users and page views;
- . upgraded our search engine capabilities and launched our e-mail services;
- . significantly increased our production, marketing and sales staff;
- . expanded our branded content channels, featuring news, sports, business and finance and other topics of interest to Internet users in China; and
- . began providing e-commerce services on a trial basis.

Substantially all of our operations are conducted through Sohu ITC Information Technology (Beijing) Co., Ltd., or Beijing Sohu, our wholly owned PRC subsidiary, which was incorporated in 1997.

#### Revenues

We have derived substantially all of our revenues from the sale of advertisements on our portal. Advertising revenues are derived principally from:

- . advertising arrangements under which we receive fixed fees for banners placed on our Web sites for specified periods of time and with a guaranteed number of impressions;
- . sponsorship arrangements which allow advertisers to sponsor an area on our Web site in exchange for a fixed payment; such arrangements may also guarantee a number of impressions over a specified period of time; and
- . design, coordination and production of advertising campaigns to be placed on our portal.

Rates for banner advertising depend on:

- . term of the contract;

- . whether the impressions are for general audiences or targeted audiences;
- . where the banner advertisements are placed within our portal; and
- . the number of guaranteed impressions or other performance obligations.

Sponsorship arrangements generally have higher advertising rates than banner advertising, and may have longer terms and certain performance obligations. This is because sponsorship arrangements typically provide advertisers with the right to specify the content to be included, and may also provide the exclusive right to advertise in a specific, designated location on our Web site for a specified period of time.

Advertising revenues are recognized ratably in the period in which the advertisement is displayed, provided that no significant obligations remain at the end of the period and collection of the resulting receivable is probable. To the extent minimum guaranteed impression levels or other performance obligations are not met, we defer recognition of the corresponding revenues until guaranteed levels are achieved or the remaining performance obligations are met. Under some of our content arrangements, we have agreed to pay to the content provider a portion of the advertising revenues derived from advertisements placed on channels which include the related content. Amounts due to content providers under these arrangements are included in cost of revenues. To date, we have not recorded any revenues from barter transactions.

To date, we have not recorded any e-commerce revenues.

#### Costs and Expenses

Our cost of revenues is made up of Internet access and bandwidth leasing charges, royalty payments to content providers, Web site maintenance costs, amortization of purchased technology, depreciation of computer equipment and other production costs.

Product development expenses include compensation and related expenses for personnel engaged in the enhancement of our Web site and online directory, amortization of software licenses and other third party technology expenses and compensation and related costs of employees in the business development department. Costs incurred in the enhancement of our Web sites and the classification and organization of listings within Internet properties and enhancements to existing products are charged to product development expense as incurred. Material software development costs, including direct costs related to the development of our Web sites that increase functionality or add new applications are capitalized as other assets once technological feasibility has been established. Website development costs are amortized over three years.

Sales and marketing expenses primarily consist of advertising and promotion on television, online and in print; promotional materials and sponsorship of special events; and compensation, benefits and sales commissions to our direct sales force. Our sales and marketing costs are expected to increase in the future as we enhance our selling and marketing efforts. In particular, the largest component of our sales and marketing expenses is marketing costs for new user acquisition, which is closely tied to our user growth.

General and administrative expenses primarily consist of compensation and benefits for general management, finance and administrative personnel costs, professional fees, depreciation of office equipment and other office expenses. We intend to expand our Guangzhou and Shanghai offices to cover not only sales and marketing, but also content aggregation and development. This may result in our hiring of additional staff and purchasing of additional office equipment and computer and networking equipment, all of which will increase our general and administrative expenses.

In 1999, we recorded deferred stock-based compensation of approximately \$67,000. In general, deferred stock based compensation is recognized based on the difference, if any, between the estimated fair value of our common stock and the amount an employee must pay to acquire the stock, as determined on the date the option is

granted. The difference is initially recorded as a reduction of shareholders' equity and then amortized and charged to expense on an accelerated basis over the vesting period of the applicable options, which is typically four years or less. Of the total stock-based compensation amount, \$46,000 was amortized and charged to expense in 1999.

In January 2000, we granted options for the purchase of 132,000 shares of common stock to certain of our employees and a director at an exercise price of \$15.00. In connection with these option grants, we expect to record deferred stock compensation of approximately \$1.3 million which will be amortized and charged to expense on an accelerated basis over the vesting period of the applicable options. The options granted generally vest over periods ranging from one to four years beginning with the first quarter subsequent to the date of grant of the options.

Based on options issued and outstanding as of January 31, 2000, we currently expect to amortize and charge to expense the following amounts of stock-based compensation:

- . 2000 - \$690,000;
- . 2001 - \$359,000;
- . 2002 - \$172,000;
- . 2003 - \$ 74,000; and
- . 2004 - \$ 5,000.

At December 31, 1999, we had incurred approximately \$780,000 of transaction expenses relating to this offering, which are being deferred and included as other assets. Upon the consummation of this offering, these costs will be offset against the proceeds of this offering in additional paid-in-capital.

#### Accretion of Mandatorily Redeemable Convertible Preferred Stock

After March 5, 2003, holders of our Series B and B-1 preferred stock may request that our company redeem all of their shares at a price of \$2.069 per share plus any declared but unpaid dividends. After September 9, 2004, holders of our Series C preferred stock may request that our company redeem all of their shares at a price of \$9.404 per share plus any declared but unpaid dividends. Accordingly, the Series B, B-1 and C preferred stock are being accreted to their estimated redemption value through deductions from retained earnings. After January 25, 2005, holders of our Series D preferred stock may request that our company redeem all of their shares at a price of \$77.152 per share plus any declared but unpaid dividends. Accordingly, the Series D preferred stock will be accreted to its estimated redemption value through deductions from retained earnings. For 1999, deductions with respect to the Series B and B-1 preferred stock totaled \$467,000, while deductions with respect to the Series C preferred stock totaled \$450,000.

Since all of the outstanding shares of preferred stock will be mandatorily converted into shares of common stock upon the consummation of this offering, we do not expect to incur additional accretion of mandatorily redeemable convertible preferred stock after the consummation of this offering.

#### Limited Operating History

We have incurred significant net losses and negative cash flows from operations since our inception. At December 31, 1999, we had an accumulated deficit of \$5.4 million. These losses have been funded primarily through the issuance of preferred stock. We have not achieved profitability, and expect to continue to incur net losses in 2000 and subsequent fiscal periods. We intend to invest heavily in marketing and brand development, content enhancements and technology and infrastructure development, which would result in substantial net losses and negative cash flows for the foreseeable future. Moreover, the amount of these losses is expected to increase from current levels. Even if we do achieve profitability, we may be unable to sustain or increase profitability in the future.

We have a limited operating history for you to use as a basis for evaluating our business. You must consider the risks and difficulties frequently encountered by early stage companies like us in new and rapidly evolving markets, including the Internet advertising market in the PRC.

## Dependence on a Limited Number of Advertisers

In 1999, two of our advertisers, Intel Corporation, one of our shareholders, and Nokia Corporation, each accounted for more than 10% of our revenues, and our five largest advertisers accounted for approximately 34% of our revenues and 43% of our accounts receivable. In 1998, two advertisers each accounted for greater than 10% of our revenues, and our five largest advertisers accounted for 71% of our revenues and 93% of our accounts receivable. In 1997, two advertisers each accounted for greater than 10% of our revenues, and our five largest advertisers accounted for 65% of our revenues and 91% of our accounts receivable. During January 2000, we entered into multi-year advertising agreements with an affiliate of Pacific Century Cyberworks Limited, an affiliate of Legend Holdings Limited and Hikari Tsushin, Inc. We expect to derive a significant portion of our revenues over the next three years from these agreements. The loss of any of these agreements or any of our significant advertisers, or a decrease in the volume of advertising by any of the advertisers, would have a material adverse effect on our business, financial condition and results of operations. See "Risk Factors-- The loss of one of our top advertisers would reduce our advertising revenues and materially and adversely affect our business".

## Results of Operations

### Comparison of the Years 1999 and 1998

#### Revenues

Our revenues increased to \$1,617,000 in 1999 compared to \$472,000 in 1998. This was primarily due to an increase in the number of advertising contracts and in the average dollar amount of the contracts. We did not record any e-commerce revenues during these periods.

#### Costs and Expenses

**Cost of Revenues.** Our cost of revenues increased to \$1,576,000 in 1999 compared to \$215,000 in 1998. This was principally a result of a significant increase in the number of personnel and related personnel costs, as well as Internet access and bandwidth leasing charges due to our leasing of additional bandwidth from the Beijing Telecom Administration, and an increase in hardware and software amortization costs and royalty payments to content providers. Most of these costs are fixed costs.

**Product Development Expenses.** Our product development expenses increased to \$427,000 in 1999 compared to \$208,000 in 1998. This increase was largely a result of an increase in the number of personnel and related personnel costs, as well as the costs incurred during the preliminary project stage of new product development projects, such as the development of our branded content channels and the upgrading of our Chinese key word search software and e-mail service. In addition, we established a business development department in 1999.

**Sales and Marketing Expenses.** Our sales and marketing expenses increased significantly to \$1,758,000 in 1999 compared to \$351,000 in 1998. This increase was primarily due to the launch of our new advertising campaign, including print, radio and billboard advertising, as well as an increase in our sales and marketing staff to 30 persons in 1999 from 15 persons in 1998. Included in sales and marketing expenses are advertising costs of \$597,000 in 1999. Prior to 1999, we did not incur any advertising costs.

**General and Administrative Expenses.** Our general and administrative expenses increased to \$1,270,000 in 1999 compared to \$308,000 in 1998. This increase was mainly caused by the hiring of additional administrative personnel, increased professional service fees and costs associated with the opening of our Guangzhou office. In addition, we recognized \$60,000 in expenses associated with services provided by affiliates of one of our shareholders in 1999.

Stock-Based Compensation Expenses. Our stock-based compensation expenses were \$46,000 in 1999. This amount represents the amortization during this period of our deferred stock-based compensation relating to stock options granted in 1999. We did not incur stock-based compensation expenses in 1998.

#### Operating Loss

As a result of the foregoing, we had an operating loss of \$3,460,000 in 1999 compared to \$610,000 in 1998.

#### Interest Income

Interest income increased to \$25,000 in 1999 compared to \$23,000 in 1998. This increase was primarily due to increased cash balances held at bank accounts or invested in short-term instruments or certificates of deposit.

#### Net Loss, Accretion on Mandatorily Redeemable Convertible Preferred Stock, Income Tax and Net Loss Attributable to Common Stockholders

As a result of the foregoing, our net loss increased to \$3,449,000 in 1999 compared to \$615,000 in 1998. Accretion on mandatorily redeemable convertible preferred stock was \$917,000 in 1999 compared to \$244,000 in 1998. As we have incurred losses since inception, no provision for income taxes has been made. Net loss attributable to common stockholders was \$4,366,000 in 1999 compared to \$859,000 in 1998.

#### Comparison of the Years 1998 and 1997

##### Revenues

Our revenues increased to \$472,000 in 1998 compared to \$78,000 in 1997. This increase was primarily due to an increase in the number of advertising contracts and in the average size of the contracts, including a sponsorship arrangement with Intel for a fixed fee of \$150,000.

##### Costs and Expenses

Cost of Revenues. Our cost of revenues increased to \$215,000 in 1998 compared to \$19,000 in 1997. This increase was primarily due to the launching of our online directory and search engine and improvements to our infrastructure, which resulted in significantly higher expenditures related to Internet access and bandwidth leasing, content licensing fees, personnel and other production costs.

Product Development Expenses. Our product development expenses increased to \$208,000 in 1998 compared to \$50,000 in 1997. This increase was largely due to personnel costs related to the increase of our product development team from six persons in 1997 to 23 persons in 1998. During 1998, we also launched our online directory and search engine and continued to make enhancements to our Web site.

Sales and Marketing Expenses. Our sales and marketing expenses increased to \$351,000 in 1998 compared to \$94,000 in 1997. This increase was primarily due to an increase in our sales and marketing staff.

General and Administrative Expenses. Our general and administrative expenses increased to \$308,000 in 1998 compared to \$75,000 in 1997. This increase was mainly a result of the hiring of additional personnel, increased professional service fees and costs associated with the opening of our Shanghai office.

Stock-Based Compensation Expenses. We did not have any stock-based compensation expenses in 1998 and 1997.

## Operating Loss

As a result of the foregoing, we had an operating loss of \$610,000 in 1998 compared to \$160,000 in 1997.

## Interest Income

We had interest income of \$23,000 in 1998, mainly as a result of cash balances held in interest bearing accounts or invested in short-term instruments or certificates of deposit. We did not have any interest income in 1997, as all of our cash balances were held in non-interest bearing accounts.

## Net Loss, Accretion on Mandatorily Redeemable Convertible Preferred Stock, Income Tax and Net Loss Attributable to Common Stockholders.

As a result of the foregoing, our net loss increased to \$615,000 in 1998 compared to \$160,000 in 1997. Accretion on mandatorily redeemable convertible preferred stock was \$244,000 in 1998. No mandatorily redeemable convertible preferred stock was issued in 1997. As we have incurred losses since inception, no provision for income taxes has been made. Net loss attributable to common stockholders was \$859,000 in 1998 compared to \$160,000 in 1997.

## Quarterly Results of Operations

The following table sets forth, for the periods presented, our unaudited quarterly results of operations for the eight fiscal quarters ended December 31, 1999. The data have been derived from our unaudited consolidated financial statements, and in our management's opinion, they have been prepared on substantially the same basis as the annual financial statements and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the financial results for the periods presented. This information should be read in conjunction with the annual financial statements included elsewhere in this prospectus. The operating results in any quarter are not necessarily indicative of the results that may be expected for any future period.

	Three months ended							
	March 31, 1998	June 30, 1998	September 30, 1998	December 31, 1998	March 31, 1999	June 30, 1999	September 30, 1999	December 31, 1999
	(in thousands) (unaudited)							
Revenues.....	\$ 26	\$ 75	\$ 62	\$ 309	\$ 233	\$ 434	\$ 401	\$ 549
Costs and expenses:								
Cost of revenues(1)....	20	25	41	129	172	272	494	638
Product development(1).....	29	39	58	82	55	84	116	172
Sales and marketing(1).....	36	45	85	185	126	163	465	1,004
General and administrative(1).....	39	48	96	125	163	250	377	480
Stock-based compensation.....	--	--	--	--	--	36	6	4
Total costs and expenses.....	124	157	280	521	516	805	1,458	2,298
Operating loss.....	(98)	(82)	(218)	(212)	(283)	(371)	(1,057)	(1,749)
Interest income.....	--	2	6	15	7	5	6	7
Interest expense -- related party.....	(25)	(3)	--	--	--	--	(14)	--
Net loss.....	(123)	(83)	(212)	(197)	(276)	(366)	(1,065)	(1,742)
Accretion on mandatorily redeemable preferred stock.....	(11)	(32)	(87)	(114)	(114)	(114)	(118)	(571)
Net loss attributable to common stockholders....	<u>\$(134)</u>	<u>\$(115)</u>	<u>\$(299)</u>	<u>\$(311)</u>	<u>\$(390)</u>	<u>\$(480)</u>	<u>\$(1,183)</u>	<u>\$(2,313)</u>

(1) Excluding stock-based compensation. See note 14 to our consolidated financial statements.

## Liquidity and Capital Resources

To date, we have primarily financed our operations through the sale of our preferred stock and the one-time extension of an interim loan from one of our shareholders, which was converted into shares of our Series C preferred stock as part of our Series C preferred stock financing in October of 1999. As of December 31, 1999, we had approximately \$3,924,000 in cash and cash equivalents.

Net cash used in operating activities was \$1,720,000 in 1999 compared to \$678,000 for the same period in 1998. To date, we have experienced significant negative cash flows from operating activities. Significant uses of cash in operations, including costs associated with increases in personnel and increased sales and marketing initiatives, contributed to our negative cash flow position.

Net cash used in investing activities was \$2,521,000 in 1999 compared to \$227,000 for the same period in 1998. Net cash used in investing activities during this period primarily resulted from deferred offering costs and the purchase of fixed assets and computer software from third party vendors.

Net cash provided by financing activities was \$6,933,000 in 1999 compared to \$2,026,000 for the same period in 1998. Net cash provided by financing activities during 1999 primarily consisted of the interim loan of \$1.5 million from one of our shareholders and the issuance of our Series C preferred stock for \$5.4 million.

Net cash used in operating activities was \$678,000 in 1998 compared to \$46,000 in 1997. Significant uses of cash in operations that contributed to our negative cash flow position in 1998 include costs associated with our marketing initiatives, technology development and increased staffing in our content aggregation and business operations.

Net cash used in investing activities was \$227,000 in 1998 compared to \$30,000 in 1997. Net cash used in investing activities during these periods related to the purchase of fixed assets.

Net cash provided by financing activities was \$2,026,000 in 1998 compared to \$100,000 in 1997. The 1997 amounts represented loans and investments from the founders. In 1998, net cash provided by financing activities primarily consisted of proceeds from the sale of Series B preferred stock.

Our principal commitments consist of obligations outstanding under lease contracts for our office space in Beijing. We made capital expenditures of approximately \$0.9 million in 1999, and expect to make capital expenditures totaling approximately \$4.0 million for 2000 and \$13.0 million for 2001. The capital expenditures in 1999 principally consisted of purchases of, or investments in, our network infrastructure. We expect our capital expenditures in 2000 and 2001 to primarily consist of purchases of additional servers, computer software and workstations. In addition, we expect that our capital expenditures will increase significantly in the future as we make technological improvements to our network infrastructure and enter into strategic joint ventures or acquisitions. We also intend to upgrade our financial and accounting systems and infrastructure. In addition to capital expenditures, we have substantial future cash needs for our planned substantial future increases in expenses, including sales, marketing, promotional and work force expenses and bandwidth leasing charges.

We believe that our current cash and cash equivalents, cash flow from operations, proceeds of approximately \$30.0 million from the sale of 777,688 shares of Series D preferred stock in January and February 2000 and the proceeds from this offering will be sufficient to meet our anticipated cash needs, including for working capital and capital expenditures, for at least the next twelve months. We may, however, require additional cash resources due to changed business conditions or other future developments, including any investments or acquisitions we may decide to pursue. If these sources are insufficient to satisfy our cash requirements, we may seek to sell additional equity or debt securities or to obtain a credit facility. The sale of additional equity or convertible debt securities could result in additional dilution to our shareholders. The incurrence of indebtedness would result in increased fixed obligations and could result in operating and financial covenants that would restrict our operations. We cannot assure you that financing will be available in amounts or on terms acceptable to us, if at all.

## Holding Company Structure

We are a holding company with no operating assets other than the shares of Beijing Sohu, our wholly-owned subsidiary in the PRC that owns and conducts our entire Internet business. As a result, we rely on dividends and other distributions paid by Beijing Sohu, including the funds necessary to service any debt we may incur. If Beijing Sohu incurs debt on its own behalf in the future, the instruments governing the debt may restrict Beijing Sohu's ability to pay dividends or make other distributions to us. In addition, PRC legal restrictions permit payment of dividends to us by Beijing Sohu only out of Beijing Sohu's net income, if any, determined in accordance with PRC accounting standards and regulations. Under PRC law Beijing Sohu is also required to set aside a portion of its net income, if any, each year to fund certain reserve funds. These reserves are not distributable as cash dividends. See note 5 to our consolidated financial statements included in this prospectus.

## Taxation

Sohu is subject to income taxes in the United States while our PRC operating subsidiary, Beijing Sohu, is subject to income tax in the PRC.

Beijing Sohu is subject to the Income Tax Law of the People's Republic of China concerning Foreign Investment Enterprises and Foreign Enterprises and various local tax laws. Under these tax laws, Beijing Sohu is subject to income tax at a statutory rate of 33% (30% state income taxes plus 3% local income taxes) on PRC taxable income. Although Beijing Sohu's income is generally not taxable in the United States, dividends distributed from Beijing Sohu to our company are subject to income tax in the United States. Under the applicable PRC tax laws, these dividends are exempt from withholding tax in China. Subject to certain limitations, the income taxes paid by Beijing Sohu on its earnings are creditable against Sohu's tax liabilities in the United States.

Sohu and Beijing Sohu have not paid any income taxes because we have incurred losses since inception. As of December 31, 1999, we had a net operating loss for U.S. federal income tax purposes of \$689,000 and a net operating loss for PRC income tax purposes of \$2,915,000 available to offset future U.S. federal and PRC income tax liabilities, respectively. The net operating loss for U.S. federal income tax purposes will expire from 2012 to 2020, while the net operating loss for PRC income tax purposes will expire from 2002 to 2004. We have provided a full valuation allowance against deferred tax assets relating to these net operating losses due to the uncertainty surrounding their realization.

## China contribution plan and profit appropriation

Beijing Sohu participates in a government-mandated, multi-employer defined contribution plan, through which employees receive retirement, medical and other welfare benefits. PRC labor regulations stipulate that Beijing Sohu must pay a monthly contribution to the local labor bureau. The monthly contribution rate is based on the monthly basic compensation amount of qualified employees. Beijing Sohu has no further commitments beyond its monthly contribution, and the relevant local labor bureau is responsible for meeting all retirement benefit obligations.

Under applicable PRC laws, Beijing Sohu is required to make appropriations from after-tax profit to non-distributable reserve funds which are determined by its board of directors. These reserve funds must include a general reserve, an enterprise expansion fund and a staff bonus and welfare fund. Ten percent of after-tax profit (as determined under PRC GAAP) must be put in the general reserve fund per annum, while the other fund appropriations are at Sohu's discretion. Since Beijing Sohu is in a loss position, no appropriations have been made.

## Foreign Currency Exchange Losses

While our reporting currency is the U.S. dollar, to date virtually all of our revenues and costs are denominated in Renminbi and a significant portion of our assets and liabilities are denominated in Renminbi. As a result, we are exposed to foreign exchange risk as our revenues and results of operations may be impacted by fluctuations in the exchange rate between U.S. Dollars and Renminbi. If the Renminbi depreciates against the U.S. Dollar, the value of our Renminbi revenues and assets as expressed in our U.S. Dollar financial statements will decline. We do not hold any derivative or other financial instruments that expose us to substantial market risk. See "Risk Factors -- We may suffer currency exchange losses if the Renminbi depreciates relative to the U.S. Dollar". See note 3 to our consolidated financial statements included in this prospectus.

The Renminbi is currently freely convertible under the "current account", which includes dividends, trade and service-related foreign exchange transactions, but not under the "capital account", which includes foreign direct investment. To date, we have not entered into any hedging transactions in an effort to reduce our exposure to foreign currency exchange risk. While we may decide to enter into hedging transactions in the future, the effectiveness of these hedges may be limited and we may not be able to successfully hedge our exposure at all. Accordingly, we may incur economic losses in the future due to foreign exchange rate fluctuations which may have a negative impact on our financial condition and results of operations.

## Year 2000 Compliance

Many existing computer systems worldwide are programmed to process dates using only two digits for the year of the date (e.g., "99" for 1999) rather than four digits. Computer systems which process year 2000 transactions (and beyond) with the year "00" may encounter significant processing inaccuracies and potentially even system failure. We and third parties with whom we do business rely on numerous computer programs for our day-to-day operations and may be adversely affected by the year 2000 situation. Although some year 2000 problems may become evident on January 1, 2000, the year 2000 problem may continue to be a risk after January 1, 2000.

At the date of this prospectus, our systems have not experienced any material year 2000 problems. We presently believe that the year 2000 problem will not pose significant operational problems for our business and operations on a going forward basis. We cannot assure you that the year 2000 problem will not pose significant operational problems or have a material adverse effect on our business, financial condition and results of operations in the future. We have not incurred any material expenses in connection with our compliance efforts.

We are not aware of any material year 2000 problems encountered by our suppliers or customers to date but have not yet obtained confirmations from our suppliers or customers that they have not experienced year 2000 problems. Accordingly, we cannot determine whether our suppliers or customers have experienced year 2000 problems that may impact their ability to supply us with equipment, content and services or to purchase our services. Further, we cannot determine the state of their year 2000 readiness on a going forward basis. We cannot assure you that our suppliers or customers will be successful in ensuring that their systems have been and will continue to be or will be year 2000 compliant or that their failure to do so will not have an adverse effect on our business, financial condition and results of operations.

## Recent Accounting Pronouncement

In June 1998, the Financial Accounting Standards Board issued SFAS No.133, "Accounting for Derivative Instruments and Hedging Activities". SFAS No.133, which is effective, as amended, for all quarters in fiscal years beginning after June 15, 2000, establishes accounting and reporting standards for derivative financial instruments and hedging activities related to those instruments, as well as other hedging activities. As we do not currently engage in derivative or hedging activities. We do not expect the adoption of this standard to have a significant impact on our consolidated financial statements.

## Overview

We are a leading Internet portal in China. During January 2000, we averaged in excess of six million page views per day. Our mission is to make Sohu an indispensable part of the daily life of every person in China.

Our portal consists of sophisticated Chinese language Web navigational and search capabilities, over 12 main content channels and seven special features, Web-based communications tools and services and a platform for e-commerce services. As of December 31, 1999, our online directory contained over 250,000 Chinese language Web listings, each reviewed and classified by our editorial staff. In addition, we have contractual content relationships with over 70 Chinese language media and information providers. Each of our interest-specific main channels contains multi-level sub-channels that cover a comprehensive range of topics, including news, business, entertainment, sports and career. We also promote user affinity to Sohu by providing free Chinese language e-mail, online bulletin boards, chat rooms and instant messaging. All of our products and services are designed to meet the specific interests and needs of Internet users in China.

We are a pioneer of the Internet industry in China, having introduced the first Chinese language online directory and search engine. We have exclusively targeted the Internet market in China since our inception. Our Web site is tailored to the particular thinking and viewing habits of Internet users in China. According to a survey conducted between September 1998 and December 1998 and released in March 1999 by China Computerworld Research, Sohu was the most commonly used search engine in China and was voted the best Chinese language Web site.

As a leading Internet portal in China, we are well positioned to capitalize on the emergence of the Web as a new advertising medium and commerce platform in China. We believe that by providing a well tuned and highly relevant navigational context and comprehensive range of China-specific content, we provide advertisers and merchants with targeted access to an audience with highly desirable demographic profiles. To expand our user and revenue base, we began offering free Web-based e-mail in July 1999 and, as of January 31, 2000, we had grown to approximately 880,000 registered e-mail users. We have attracted several strategic investors, including Dow Jones & Company, Inc., Intel Corporation, an affiliate of Pacific Century Cyberworks Limited, an affiliate of Legend Holdings Limited and Hikari Tsushin, Inc.

## Industry Background

The Internet has developed into a significant global mass medium that allows millions of people worldwide to find information, interact with others and conduct business electronically. International Data Corporation, or IDC, estimates that the number of Internet users worldwide will grow from approximately 196.1 million at the end of 1999 to approximately 502.4 million by the end of 2003. The rapidly growing number of users and the ability of corporations to effectively target them has led to online advertising and e-commerce opportunities. According to Forrester Research, the dollar value of Internet advertising worldwide is expected to increase from approximately \$3.3 billion in 1999 to approximately \$24.1 billion in 2003. In addition, IDC is also projecting an increase in e-commerce transactions on the Internet from \$111.4 billion in 1999 to approximately \$1,317 billion in 2003.

### The Growth of the Internet in China

Internet use in China has grown rapidly in recent years and is expected to significantly outpace growth in worldwide Internet use over the next several years. According to IDC, between January 1, 1999 and December 31, 1999, the number of PRC Internet users increased from approximately 2.4 million to approximately 3.8 million. In addition, IDC projects the number of Internet users in China will grow to approximately 25.2 million in 2003.

Increased competition among telecommunications providers and increased infrastructure spending have accelerated network infrastructure improvements. Together with significant decreases in charges for telephone installation and usage and Internet access, these factors have contributed, and are expected to continue to contribute, to the growth of Internet use in China. Furthermore, personal computer penetration in urban centers in China has increased rapidly, and we expect this penetration rate to continue to increase as prices of personal computers decline. In addition, the potential for Internet access through alternative devices, such as television set-top boxes and wireless telephones, as well as the development of broadband Internet access services, may further accelerate the growth of the number of Internet users in China. According to the PRC National Bureau of Statistics, as of December 31, 1998, there were approximately 330 million households, of which 90% owned televisions, and, per the Ministry of Information Industry, approximately 40 million cellular telephone users in China.

As Internet use becomes more pervasive in China, and as the PRC online population continues to develop and expand, the opportunities for online advertising and commerce will also expand. Although China's per capita GDP is relatively low, there is a large and growing segment of the population that is well educated and relatively affluent and has demonstrated a willingness to embrace new technologies. For example, according to statistics published by the PRC National Bureau of Statistics and estimates prepared by the MII, the number of cellular subscribers in China grew from approximately 1.6 million subscribers in 1994 to approximately 40 million subscribers in 1999.

Zenith Media estimates that advertising expenditures for television, newspapers, magazines, TV, radio and other traditional media in China totaled over \$4.1 billion in 1999. In addition, Forrester Research estimates that the aggregate online advertising market in China in 1999 was only \$8.0 million. As the number of Internet users increases, we believe that online advertising will capture an increasing percentage of the overall PRC advertising market. Zenith Media has estimated that in 2002 China's overall advertising market will total \$6.1 billion, while Forrester Research has estimated that China's online advertising market will total \$100.0 million in 2002 and \$220.0 million in 2003. Similarly, the volume of e-commerce transactions in China is expected to increase significantly as the online population expands. According to IDC, total e-commerce revenue in China is expected to grow from approximately \$43.0 million in 1999 to approximately \$11.7 billion in 2004.

#### Unique Challenges and Demands of China's Internet Market

We believe that China's Internet market faces the following unique challenges and demands:

- . Demand for Chinese directories and local content tailored for Internet users in China. PRC Internet users demand content and services that are distinct from those offered in the overseas Chinese language Internet markets, such as Hong Kong, Taiwan and the North American Chinese communities. China uses a simplified version of the Chinese characters while the overseas Chinese-speaking population typically uses the traditional characters. The distinct cultural and historical background of China's Internet users also translates into viewing and thinking habits that are distinct from those in other markets. This requires not only that online directories and content contain different information, but that such information be uniquely structured to best reflect such viewing and thinking habits in order to provide users with the most user-friendly online experience.
- . Chinese language is not key word search-friendly. Key word searches in Chinese are more complicated than searches in English and require specially designed software. In particular, sentences in Chinese are made up of phrases, equivalent to words in English, that consist of one to several characters. Unlike in English where words in a sentence are separated by spaces, Chinese phrases with varying numbers of characters are not separated out in a sentence. Therefore, Chinese text must be indexed to separate out the phrases before they can be subjected to key word/phrase searches. In addition, a Chinese phrase generally has more synonyms or closely associated phrases than the equivalent English word, which makes it crucial to develop a comprehensive database of synonyms and closely associated phrases for an effective Chinese key word search function. The fact that each

character in Chinese requires twice the number of bytes needed for a letter in English may also create additional software complications.

- . Limited Bandwidth Resources. The telecommunications infrastructure in China remains underdeveloped. In particular, bandwidth remains relatively expensive and scarce, posing significant challenges to Web sites that encounter heavy and fluctuating traffic. In addition, the services provided by network backbone operators and server hosting facilities are still relatively poor. Moreover, most users in China currently access the Web through low-speed dial-up modems. As a result, Internet companies offering content and services in China must design their operations within the confines of these technological constraints and execute their business strategies accordingly.
- . Underdeveloped product distribution networks and payment systems hinder the growth of e-commerce. The most important factor affecting the development of e-commerce in China is the availability of efficient product distribution channels that provide timely and satisfactory fulfillment of purchase orders. As China currently does not have a reliable nationwide product distribution network, the fulfillment of goods purchased over the Internet will continue to be a factor constraining the growth of e-commerce. Furthermore, an additional barrier to the development of e-commerce is the lack of reliable payment systems. In particular, the use of credit cards or another viable means of electronic payment in sales transactions in China is not as well developed as some other countries, such as the United States.
- . The business and regulatory environment in China is often uncertain and difficult to understand and navigate. The business and regulatory environment in China remains poorly understood by most businesses outside China. China has only recently transformed itself from a predominantly socialist economy to a market-oriented economy, and many industries are still monopolized by state-owned companies. Business relationships are often defined by past practices and mutual understandings as opposed to precise contractual provisions. As a result, foreign companies, including overseas Chinese companies, often find China's business environment frustrating. In addition, the regulatory environment for the Internet in China and for businesses in general remains uncertain in many respects. Without extensive knowledge about China, businesses often fail to effectively interact with regulators and such failure may result in fatal delays in their strategy execution. The distinctiveness of the PRC Internet market from the other overseas Chinese markets also limits the advantages a regional Internet business may gain by leveraging across the mainland China and overseas Chinese markets, especially since the mainland China market is expected to be far larger than other overseas Chinese markets within several years.

#### The Sohu.com Solution

We have developed our portal to address the unique challenges and needs of China's Internet market. We believe that our success to date is attributable to the following factors, and we believe that these factors will continue to be our competitive strengths:

#### Exclusive Focus on Mainland China

We focus exclusively on the Internet market in China. Our products and services are tailored to the specific interests, needs and viewing habits of our PRC Internet users. We have based our operations in China since our inception, and substantially all of our employees are based in the PRC. Our local presence allows us to better understand the needs of advertisers and business partners that operate in China, and to build and maintain strong relationships with them. For example, we have established contractual content relationships with over 70 Chinese language media and information providers. Moreover, as a result of our local presence, we are able to maintain a regular dialogue with the relevant PRC regulatory authorities, and consequently we believe we are better attuned to operating an Internet business within the existing PRC business and regulatory environment.

## First Mover Advantage and Brand Leadership

We are a pioneer of the Internet industry in China, having introduced the first Chinese language online directory and search engine. According to a survey conducted between September 1998 and December 1998 and released in March 1999 by China Computerworld Research, Sohu was the most commonly used search engine in China and was voted the best Chinese language Web site. A significant part of our branding strategy revolves around the creation of public awareness of Sohu when we introduce new concepts and standards to PRC Internet users. In so doing, we believe we have become synonymous with the evolution and development of the PRC Internet industry. Our brand recognition has enabled us to attract a growing user audience and leading companies as advertisers and e-commerce partners.

## Proprietary Web Navigational and Search Capabilities

Our Sohu online directory, the centerpiece of our portal, was carefully designed and has been continuously refined to reflect the unique cultural characteristics and thinking and viewing habits of PRC Internet users. As of December 31, 1999, our online directory contained over 250,000 Chinese language Web listings, each reviewed and classified by our editorial staff. We currently receive approximately 500 requests every day from other Web sites for inclusion in our directory. Most Web site listings in our directory are classified in multiple subcategories, and each site sits at the end point of, on average, three different paths in our directory. As a result, our directory is highly complex, proprietary and China-specific, and we believe it would be very difficult for our competitors to duplicate our directory. In addition, our customized Web search software is designed to meet the unique challenges posed by the Chinese language and its pictographic characters. In particular, our large database of Chinese synonyms and closely associated phrases enables users to execute key word searches effectively both for Web site listings and within our content channels.

## Highly Attractive Platform for Advertising and Commerce

We believe that Sohu is a highly attractive platform for advertisers and merchants because we have a leading Internet brand in China and provide access to a user group with a highly desirable demographic profile. We have developed a client service group dedicated to enhancing our relationship with advertisers and maximizing the effectiveness of their advertising campaigns. We also provide advertisers with detailed and timely data regarding the number of advertisements displayed and the number of users who clicked through for additional information. Moreover, we intend to take advantage of our high visitor traffic by developing a user-friendly e-commerce platform that will allow merchants with the necessary fulfillment capabilities to easily transact business on our Web site. We also plan to facilitate transactional activity by handling order tracking as well as product database management. In addition, we are working with a number of commercial banks in China on the development of reliable electronic payment systems.

## Technical Expertise in Dealing with Bandwidth Limitations

Bandwidth limitations resulting from the underdeveloped telecommunications infrastructure and server hosting environment in China may adversely affect the ability of a Web site to accommodate and process heavy Web traffic reliably and quickly. As a result of our experience in China, we believe we have substantial technical expertise and are an industry leader in designing our operations within the confines of these technological constraints. We constantly seek to conserve our bandwidth resources by adjusting and fine-tuning our network and traffic routing configurations to minimize passing traffic between our servers. In addition, all of our sites are designed to maximize download speed, and our content aggregation is tailored for a limited bandwidth environment.

## Our Strategy

Our objective is to strengthen our position as a leading Internet portal in China. In order to accomplish this objective, we plan to:

### Maintain and Extend Our Brand Recognition

We intend to continue building our brand and strengthening our brand leadership in China through:

- . focusing our marketing efforts on increasing user registration;
- . building new marketing and distribution relationships;
- . leveraging the media attention and publicity afforded to Sohu in our capacity as a pioneer of the PRC Internet industry; and
- . sponsoring television shows, newspaper columns, events and concerts.

### Increase the Number of Visitors to Our Portal and the Duration of Each Visit

In addition to our marketing efforts, we intend to increase the number of visitors to our portal, as well as the duration of each visit to our portal (commonly referred to as the "stickiness" of our Web site), through continuing efforts to improve our content, online directory and search engine, including the following measures:

- . leverage our brand leadership in China to build new content, advertising and e-commerce relationships and add new product offerings;
- . continue to enhance the functionality of MySohu, our personalization service, and enable our users to better personalize and customize the comprehensive range of products, services and utility features we offer;
- . continue to integrate our channels and sub-channels to better reflect the thinking and viewing habits of Chinese online users and create maximum ease of use and simplicity;
- . add new utility features and communication tools to extend the function/solution aspects of our content channels with the goal of making our portal an indispensable source of solutions and information for our users; and
- . continue our focus on increasing the download speed of our sites and maintaining the high quality and uniform appearance of our sites.

### Increase Online Advertising Revenues and Develop an E-Commerce Business

We plan to increase our online advertising revenue streams by increasing the number of advertisers and, as the user base grows, increasing our net advertising rates. We also intend to increase the number of Web site sponsorship arrangements with leading advertisers in China, which are of longer term and higher value than typical banner advertising sales arrangements. We plan to achieve this by expanding our sales force targeting large corporations, as well as continuing to improve the quality of our client services group. Furthermore, we plan to increase user registration and enhance our advertising measurement capabilities in order to gain a better understanding of our user demographics and improve our ability to target advertisement delivery.

We also plan to leverage our brand recognition and heavy traffic volume to generate revenues from e-commerce activities. In particular, we intend to become an aggregator of online merchants, rather than an actual online merchant, by providing online space on our portal to third party merchants. Companies that have sold products on a trial basis on our Web site include Motorola (pagers) and Compaq (personal computers). In

addition to providing merchants with access to our users, we plan to provide order tracking, product database management and payment facilities. Presently, we have no intention to handle direct-to-customer product fulfillment. We intend to charge online merchants fees and, in some cases, commissions for e-commerce transactions conducted through our portal.

#### Acquire Complementary Assets, Technologies and Businesses

We intend to actively identify and acquire assets, technologies and businesses that are complementary to our existing portal business. We expect to target our acquisition efforts to businesses that can help us:

- . expand our user and revenue base;
- . widen geographic coverage within China;
- . enhance our content and service offerings;
- . advance our technology; and
- . strengthen our technical talent pool.

#### The Sohu.com Portal

The following is a brief description of the products and services we offer under the main categories of home page and navigational context, aggregated content, communication tools and e-commerce services. We intend to continue to add new products and services to our portal, to better integrate our products and services and to expand the function/solution aspects of our content channels.

Home Page and Navigational Context	Aggregated Content
Online Directory	Main Channels:
Search Engine	News
	Business and Finance
	Sports
	Information Technology
Communication Tools	Women
E-Mail	Entertainment
Instant Messaging	Music
BBS Bulletin Boards	Learning
Chat Rooms	Career
Online Polling	Real Estate
	Games
	Lifestyle
E-Commerce Services	Special Features:
Online Shopping	Horoscope
Online Auction	TV Listings
	Score Board
	Computer Price
	Match
	Stock Price
	Weather

#### Home Page and Navigational Context

Our portal is organized around the Sohu.com home page and the central feature of our home page is our online directory. A screen shot of our home page is included on the inside front cover of this prospectus.

Online Directory. Our online directory was designed and has been continuously refined to reflect the unique cultural characteristics and thinking and viewing habits of PRC Internet users. We are the first site in China to introduce manual Web classification, and Chinese Web site classification remains one of our key

strengths. On average we add approximately 400 new listings (less deletions of inactive Web links) to our directory per day. As of December 31, 1999, our directory contained over 250,000 Chinese language Web listings under the following 18 principal categories:

Arts	Literature	Reference
Business/Finance	Living/Service	Science/Technology
Computer/Internet	Medicine/Health	Social Sciences
Country/Region	News/Media	Society/Culture
Education	Philosophy/Religion	Sports/Exercise
Entertainment/Leisure	Politics/Law	Travel/Transportation

Our Web sites are further organized under these principal categories within approximately 550 hierarchical subcategories and, as appropriate, individual Web items are referenced under multiple subcategories. Each site sits at the end point of, on average, three different paths in our directory. In addition, each site has been reviewed and classified by our editorial staff, and our basic Web site listings are in most cases supplemented by a brief descriptive commentary. As a result, our directory is highly complex, proprietary and China-specific, and we believe it offers comprehensiveness and relevance that would be very difficult for our competitors to duplicate.

**Search Engine.** Users can browse our directory listings through a Chinese keyword search request that scans the contents of the entire directory or within any category or subcategory. Our search software enables us to build and continuously fine-tune a large database of Chinese synonyms and closely associated phrases, which is essential for the accurate and efficient execution of Chinese key word searches. We believe our large database is also difficult for our competitors to duplicate.

We also offer a function called "Global Web Search". The Global Web Search uses our proprietary association database to browse the World Wide Web and collect and organize Chinese language Web content.

In addition, users can access the co-branded Snap/Sohu search to surf the Web in English.

#### Aggregated Content

We aggregate content on a variety of topics, organized around the above-mentioned 12 main channels and 7 special features. Each main channel contains numerous sub-channels and features news, commentaries and various utilities and solutions relating to a specific topic. The special features do not belong to any of the main channels, and often represent certain special utilities, such as stock market and weather information. As of December 31, 1999, we had over 70 content suppliers, which enable us to provide a wide range of content offerings. Our content suppliers are leading Chinese language media and information providers in a variety of fields with coverage over all major cities in China. The arrangements we have with our content suppliers are typically short-term and not exclusive and often provide for revenue sharing as compensation to our content suppliers.

All of our channels, including co-branded third party content on our portal, are defined by the following features that together constitute the distinct Sohu "look and feel": the Sohu.com logo, our "search fox" mascot that displays different postures in different channels, the navigation bar, the color combination, the size and type of the Chinese characters, the large spacing used in our directories and the reporting style. The first row of the navigation bar remains the same in each channel, listing the 12 main channels from left to right in the order below, but the links in the second row of the navigation bar are selected to reflect users' interests in that specific channel.

## Main Content Channels:

News	Delivers a comprehensive selection of local, national and international news from newspapers, magazines and other information providers throughout China. Full text search is available on each page.
Business and Finance	Features business and financial news provided by leading financial information services in China, as well as content translated and updated by the Dow Jones team in Beijing. This channel also features a co-branded Dow Jones Business Center that is popular among Chinese professionals. Users can retrieve real-time stock quotes, exchange rates and annual reports, research reports and other information on selected companies on this channel.
Sports	Provides the latest in national and international sports headlines, results, commentaries and analyses. Users can also compete in contests over national soccer tournament rankings and participate on our sports bulletin board.
Information Technology	Features information technology news, product reviews and software downloads. This channel also provides Web navigation handbooks for Internet novices, as well as Webmonkey China (translated daily from HotWired), which offers Web design tutorials for sophisticated Web users.
Women	Covers a broad range of lifestyle-related topics that are of particular interest to Chinese women. This channel includes content from fashion publications, such as the Chinese editions of Cosmopolitan and Trends magazines, as well as publications covering beauty, society, travel and other areas.
Entertainment	Contains extensive coverage of the entertainment arenas that are of interest to Chinese users, including dining, movies, television programs, plays and operas and best-selling and classic books.
Music	Covers music stars, events, record releases and other news and reports relating to the music industry, as well as music rankings in China, Taiwan, Hong Kong and the United States. This channel also offers music downloads, interviews and contests.
Learning	Provides educational resources and information. This channel is unique among Chinese language portals, and introduces the Internet and Sohu.com to many children. Intel financially sponsored the establishment of this channel, and we developed this channel with top providers of electronic publishing education programs in China.
Career	Provides job listings and resume databases, as well as career advice and career-related news and reports.
Real Estate	Offers a directory of apartment and other residential housing listings, and publishes advice on general real estate matters.
Games	Features news and reviews related to games and a game-related bulletin board. It also offers free, downloadable and frequently updated games.

Lifestyle Presents a comprehensive guide to life and leisure for Chinese consumers. This channel offers listings of restaurants, real estate, consumer product prices as well as information on medical services and schools and universities.

Special Features:

Horoscope Provides astrological readings and predictions.

TV Listings Contains weekly program listings for China Central Television, Beijing Television and other major television channels in more than twelve provinces and cities.

Score Board Offers daily sport results and rankings.

Computer Price Lists computer and component retail prices and analyses, updated daily.

Match Features details from the popular Beijing television program -- "Tonight We Meet" -- and provides a variety of communication tools, such as personal advertisement postings and a related bulletin board.

Stock Price Lists real-time prices for stocks traded on the Shanghai Stock Exchange, the Shenzhen Stock Exchange and other stock exchanges.

Weather Offers weather information in a tabular format covering major cities in China and abroad.

Communication Tools

We offer a variety of communication tools for our Chinese online users which are important in promoting user affinity to our portal:

Free E-Mail We began offering free Web-based e-mail services in July 1999, and as of January 31, 2000, we had approximately 880,000 registered e-mail users. We recently upgraded our e-mail technology.

Instant Messaging Our instant messaging service enables our users to detect whether their friends and other users with similar interests are online, as well as send messages in Chinese directly to them. Our users can subscribe for specific interest groups and communicate with people who share similar interests.

BBS Forum At our BBS Forum, users can post and exchange information on 14 online bulletin boards covering topics ranging from education and immigration to fashion and sports. In the past, we have hosted major events on these forums that drew tens of thousands of participants, such as the July 1999 question and answer session on the PRC national college entrance examinations.

Chat Room We enable participants to interact in group or one-on-one discussions in Chinese. Sohu.com currently has chat rooms covering broad interest areas like sports, romance and current events.

Online Polling From time to time our channels place short, focused pollings covering a variety of topics that are of interest to our users and advertisers.

## E-Commerce Services

We have introduced e-commerce activities on our portal and have conducted limited e-commerce transactions on a trial basis. We have established an e-commerce platform, and are in the early stages of actively marketing our e-commerce services to potential customers. We plan to leverage our brand and position as a leading PRC Internet portal and utilize our heavy visitor traffic to develop our e-commerce business. Under our e-commerce business model, merchants and manufacturers will provide, handle and distribute merchandise, while banks and technology companies will manage the operational aspects of e-commerce transactions, such as payment collection and settlement. We will also work closely with our technology suppliers to further develop and refine our e-commerce software platform.

**Online Shopping** We have entered into an e-commerce arrangement on a trial basis with the largest television shopping network in Beijing. This television shopping network offers its products on our e-commerce platform, and handles all matters relating to product fulfillment. All transactions are settled either through debit cards or by cash on delivery.

**Online Auction** We have built a business-to-consumer online auction platform, and we conducted online auctions on our Web site in September 1999 and December 1999. We intend to further develop our online auction platform, and may enter into strategic alliances with other online auction houses.

## Online Advertising Sales

### Advertising Programs

Our typical advertising contract involves an advertiser or advertising agency paying us a fixed fee for displaying an advertisement for a specified period of time with a guaranteed number of impressions. As our advertising revenues are recognized ratably over the term of the contract (subject to meeting the guaranteed impression levels), any increase in our page views over the life of an advertising contract would not increase our revenues. Our advertising contracts typically have terms ranging from one to twelve months. Advertising on our portal currently consists of banner-style advertisements and buttons from which viewers can hyperlink directly to the advertiser's own Web site. Our standard charge in terms of cost per thousand impressions, commonly referred to as CPMs, for banner advertisements varies depending on the terms of the contract and the advertisement's location within our portal.

Discounts from standard rates are typically provided for higher volume, longer-term advertising contracts, and may be provided for promotional purposes. We have also, from time to time, performed Chinese language Web site design services for our advertising customers (although design services are not a material part of our revenues). In addition, we offer promotional advertising programs, such as contests and sampling, in order to build brand awareness, generate leads and drive traffic to an advertiser's site. In the near future, we plan to increasingly develop Web site sponsorship arrangements with leading advertisers in China. We expect these arrangements to be of longer term and higher value than typical banner advertising arrangements.

### Advertising Customers

As of December 31, 1999, 117 companies advertised on our portal, up from 90 advertisers as of December 31, 1998 and 40 advertisers as of December 31, 1997. As of December 31, 1999, our principal advertising customers included:

- . Intel;
- . Legend;

- . Motorola;
- . Nokia; and
- . Snap.

We have derived substantially all of our revenues to date from the sale of online advertising. In 1999, two of our advertisers, Intel and Nokia, each accounted for over 10% of total revenues. During the same period, our five largest advertisers accounted for approximately 34% of total revenues.

#### Strategic Relationships

Intel Corporation. Intel Corporation, one of our shareholders, provided capital for the creation of our Learning channel. Intel has also selected us as a primary Internet link in its Pentium III promotion program in China. As part of the promotion, portions of our Learning and Shopping channels were Pentium III enabled.

Dow Jones & Company, Inc. Dow Jones & Company, one of our shareholders, is an important content provider to our Business and Finance channel. The Dow Jones team in Beijing translates and updates the latest business and finance information 40 times a day. Dow Jones also operates the Dow Jones Business Center within our Business and Finance channel, which provides categorized and comprehensive business information, and has been especially popular among Chinese professionals. In addition, Dow Jones provides us with real-time information on international financial markets. Furthermore, Dow Jones has the right to sell a portion of our banner advertising inventories on our Business and Finance channel inside and outside China. Dow Jones also has the non-exclusive right to sell advertising for the directories, the keyword search and other channels to customers who require advertising space beyond the Business and Finance channel.

Wireless Telephone Manufacturers. We have begun working with leading multinational wireless telephone manufacturers with respect to the development of wireless Internet access devices. Under these arrangements, we will provide utility functions and distribute content for these wireless Internet access devices, which will provide us with an alternative distribution channel for our content.

NBCi/Snap. We operate a co-branded Snap/Sohu search engine for all English language searches requested by our users. Snap will be solely responsible for the sale of advertising which appears on the Sohu/Snap site.

Pacific Century Cyberworks Limited. We have entered into a multi-year advertising contract with an affiliate of Pacific Century Cyberworks Limited. An affiliate of Pacific Century Cyberworks is one of our shareholders and a Hong Kong Stock Exchange listed company that is primarily involved in Internet technology-related businesses. Pacific Century Cyberworks recently announced its intention to introduce broadband satellite-based Internet services by the end of 2000.

Legend Holdings Limited. We have entered into a multi-year advertising contract with an affiliate of Legend Holdings Limited. Legend Holdings is one of the largest manufacturers of personal computers and other computer hardware in the PRC. Legend is listed on the Hong Kong Stock Exchange. An affiliate of Legend Holdings is one of our shareholders.

Hikari Tsushin, Inc. Hikari Tsushin, one of our shareholders, is one of the leading retail distributors of cellular telephones and paging devices in Japan. We have entered into a multi-year advertising contract with Hikari Tsushin.

## Sales and Marketing

### Sales Organization

We mainly rely on direct sales by our internal sales force for the placement of our online advertisement inventory, and plan to expand sales through agencies outside of China and in regions of China not covered by our direct sales force. Our sales organization is dedicated to maintaining close relationships with top advertisers and large multinational corporations operating in China. As of December 31, 1999, our direct sales organization consisted of 18 sales staff located in Beijing, Shanghai and Guangzhou. These offices cover sales in the northern, eastern and southern regions of China, respectively. We intend to expand and develop our sales organization in our key markets in China. The compensation package for our sales staff typically consists of a base salary plus sales commissions.

### Marketing and Brand Awareness

The focus of our marketing strategy is to generate brand awareness for Sohu.com. Since our inception through December 31, 1999, we spent approximately \$2.2 million in sales and marketing expenses, an amount we believe to be much smaller than that spent by some of our competitors. However, primarily as a result of the media attention afforded to Sohu in our capacity as a pioneer of the PRC Internet industry, we have been able to generate substantial public awareness of Sohu. As of December 31, 1999, our marketing department consisted of 12 persons located in Beijing, Shanghai and Guangzhou.

### Competition

There are many companies that distribute online content and services targeting Chinese users. We compete with distributors of content and services over the Internet, including Web directories, search engines, content sites, Internet service providers and sites maintained by government and educational institutions. These sites compete with us for visitor traffic, advertising dollars, e-commerce transactions and potential partners. The Internet market in China is new and rapidly evolving. Competition is intense and is expected to increase significantly in the future because there are no substantial barriers to entry in our market.

We have many competitors in the PRC Internet portal market, including:

- . China.com;
- . Netease;
- . Sina.com; and
- . Yahoo!China.

We compete with other portals in China for advertising and e-commerce revenues primarily on the following basis:

- . volume of traffic and brand recognition;
- . quality of web site and content;
- . strategic relationships;
- . quality of online advertising and e-commerce services;
- . effectiveness of sales and marketing efforts; and
- . price.

Our existing competitors may in the future achieve greater market acceptance and gain additional market share. It is also possible that new competitors may emerge and acquire significant market share. Some of our established competitors and potential new competitors may have better brand recognition, especially globally, and significantly greater financial, technical and marketing resources than us.

Our online directory also faces competition from software and other Internet products and services incorporating search and retrieval capabilities. In addition, operators of leading Web sites or Internet service providers, including large corporations such as Microsoft/MSN, Yahoo! and America Online, currently offer, and could expand, their online products and services targeting China. We believe the rapid increase in China's online population will draw more attention from these multinational players to the PRC Internet market. We also compete with traditional forms of media, like newspapers, magazines, radio and television for advertisers and advertising revenue. Please refer to "Risk Factors" for a more detailed discussion of the risks we face from our competitors.

#### Intellectual Property and Proprietary Rights

We regard our copyrights, service marks, trademarks, trade secrets and other intellectual property as critical to our success. We rely on trademark and copyright law, trade secret protection, non-competition and confidentiality and/or license agreements with our employees, customers, partners and others to protect our intellectual property rights. Despite our precautions, it may be possible for third parties to obtain and use our intellectual property without authorization. Furthermore, the validity, enforceability and scope of protection of intellectual property rights in Internet-related industries is uncertain and still evolving. The laws of the PRC and certain other countries do not protect intellectual property to the same extent as do the laws of the United States.

We have registered the domain name "Sohu.com" with Network Solutions and the domain name "Sohu.com.cn" with China National Network Information Center, a domain name registration service in China, and have full legal rights over these domain names. We have also filed trademark applications for the mark "Sohu.com" with the China Trademark Office. China's trademark law, however, adopts a system whereby the first applicant to receive a registration certificate for a mark will preempt all other applicants. Prior use of an unregistered mark is generally irrelevant except for "well-known" marks. As a result, until actual registration certificates are issued by the Patent and Trademark Office, we do not have any legal rights over the mark "Sohu.com".

We have filed a service mark application for the "Sohu.com" service mark with the U.S. Patent and Trademark Office. We are in the process of publishing the "Sohu.com" service mark and expect to complete the registration process in the near future. We have also filed service mark applications in Hong Kong and Taiwan, and are in the process of applying for registration in Malaysia and Singapore. Policing unauthorized use of our marks, however, is difficult and expensive. In addition, it is possible that our competitors will adopt product or service names similar to ours, thereby impeding our ability to distinguish our brand and possibly leading to customer confusion.

Many parties are actively developing chat, homepage, search and related Web technologies. We expect these parties to continue to take steps to protect these technologies, including seeking patent protection. There may be patents issued or pending that are held by others and that cover significant parts of our technology, business methods or services. For example, we are aware that a number of patents have been issued in the areas of e-commerce, Web-based information indexing and retrieval and online direct marketing. Disputes over rights to these technologies are likely to arise in the future. We cannot be certain that our products do not or will not infringe valid patents, copyrights or other intellectual property rights held by third parties. We may be subject to legal proceedings and claims from time to time relating to the intellectual property of others in the ordinary course of our business.

We also intend to continue licensing technology from third parties, including technology relating to:

- . ad serving (Netgravity);
- . instant messaging (Lodesoft);
- . e-mail (Microsoft);
- . e-commerce (Microsoft);
- . chat (Microsoft); and
- . search (OMRON).

The market is evolving and we may need to license additional technologies to remain competitive. We may not be able to license these technologies on commercially reasonable terms or at all. In addition, we may fail to successfully integrate any licensed technology into our services. Our inability to obtain any of these licenses could delay product and service development until alternative technologies can be identified, licensed and integrated.

#### Technology Infrastructure

We maintain all of our servers at the premises of the Beijing Telecom Administration, or BTA, pursuant to one-year server hosting agreements and we do not maintain any backup servers outside Beijing. The BTA is the administrator of the central hub of the ChinaNet backbone, and is currently the only provider of interconnection services to the ChinaNet backbone in Beijing. Our servers are hosted by the BTA in the same building where ChinaNet is administered. We have leased two 100 Mbps circuits that connect directly to the ChinaNet backbone, and we expect to require additional circuits as our Web site traffic continues to grow. Internet access rates in China, when compared to rates in the United States and other more developed countries, remain relatively expensive.

We have developed a close working relationship with the BTA. Our operations depend on the ability of the BTA to protect their systems against damage from fire, power loss, telecommunications, failure, break-ins, or other events. The BTA provides us with support services 24 hours per day, 7 days per week. The BTA also provides connectivity for our servers through multiple high-speed connections. All facilities are protected by multiple power supplies.

For reliability, availability, and serviceability, we have created an environment in which each server can function separately. Key components of our server architecture are served by multiple redundant machines. We also employ in-house and third-party monitoring software. Reporting and tracking systems generate daily traffic, demographic, and advertising reports.

Our portal must accommodate a high volume of traffic and deliver frequently updated information. Components or features of our portal have in the past suffered outages or experienced slower response time because of equipment or software down time. These events did not have a material adverse effect on our business, but we cannot assure you that such events will not have a material adverse effect in the future.

#### Employees

As of December 31, 1999, we had 163 full-time employees, of whom 18 worked in sales, 66 in product and content, 13 in marketing, 28 in technology and business development, and 28 in finance and administration. From time to time, we employ independent contractors to support our research and development, marketing, sales and editorial departments. None of our personnel are represented under collective bargaining agreements. We consider our relations with our employees to be good.

All of our management and key executives, and substantially all of our other employees, have entered into confidentiality, non-competition and non-solicitation agreements with us. In addition, all of our management and key executives, and substantially all of our department managers and group leaders, have entered into employment agreements with Beijing Sohu, our PRC operating subsidiary, which contain substantially similar confidentiality and non-competition undertakings. However, the degree of protection afforded to an employer pursuant to confidentiality and non-competition undertakings governed by PRC law may be more limited when compared to the degree of protection afforded under the laws of other jurisdictions.

#### Facilities

Our principal executive offices are located in approximately 26,295 square feet of office space in Beijing, China under a lease that expires on December 31, 2001. We also lease sales and marketing office space in Shanghai and Guangzhou.

#### Legal Proceedings

There are no material legal proceedings pending or, to our knowledge, threatened against us or Beijing Sohu. From time to time we become subject to legal proceedings and claims in the ordinary course of our business. Such legal proceedings or claims, even if not meritorious, could result in the expenditure of significant financial and managerial resources.

## REGULATION OF THE PRC INTERNET INDUSTRY

The following description of PRC laws and regulations is based upon the opinion of TransAsia Lawyers, our PRC counsel. For a description of certain legal risks relating to our ownership structure and businesses, see "Risk Factors -- We and our shareholders may be adversely affected by PRC government regulation of internet companies."

### Overview

At present, there is no legislation in the PRC directly addressing the Internet businesses we are engaged in. However, certain areas related to the Internet, such as telecommunications, international connections for computer information networks, information security and censorship, as well as foreign investment in those areas, are covered in detail by a number of existing laws and regulations. Some of these existing laws and regulations, which may impact foreign investment in various Internet businesses in China, are promulgated by various governmental authorities, such as the Ministry of Information Industry, or MII (formerly the Ministry of Posts and Telecommunications, or MPT), the State Administration of Industry and Commerce, or SAIC, or the Ministry of Public Security.

The PRC legislature and regulatory authorities are currently in the process of preparing new legislation that will govern or affect the PRC Internet sector. In addition, in November 1999, China and the United States reached agreement concerning the United States' support of China's entry into the World Trade Organization, or WTO. China's potential entry into the WTO will likely affect the adoption of any new legislation, and the interpretation of existing regulations relating to the PRC Internet sector. However, we cannot predict the timing or the effect of future developments in the regulatory framework for the PRC Internet sector.

In the opinion of TransAsia Lawyers, our PRC counsel, the ownership structure of Sohu and our wholly-owned PRC subsidiary, Beijing Sohu, both currently and after giving effect to this offering, and the current and proposed businesses and operations of Sohu and Beijing Sohu as described in this prospectus, do not violate or breach any of the existing laws, rules and regulations of the PRC, and no consent, approval or license other than those already obtained is required under any of the existing laws, rules and regulations of the PRC for such ownership, businesses and operations of Sohu and Beijing Sohu or this offering as described in this prospectus.

However, the opinion of TransAsia Lawyers contains the following qualifications:

- . Since September 1999, senior MII officials have made various statements regarding the restrictions on foreign investment in the PRC Internet sector and the positions set forth in such statements may ultimately be adopted to varying degrees by the relevant PRC regulatory authorities as the basis for subsequent legislation.
- . In the event that new legislation restricting foreign investment in the PRC Internet sector is enacted by the relevant PRC regulatory authorities, such PRC regulatory authorities may request Beijing Sohu to restructure its operations accordingly.

### Foreign Investment in the Telecommunications Sector

There are currently no laws, rules or regulations addressing foreign investment in the PRC Internet sector, but there are regulations promulgated by the MII relating to foreign investment in the telecommunications sector in China, including:

- . Provisional Administrative Measures Regarding the Examination and Approval of Deregulated Telecommunications Operations (1993);

- . Provisional Regulations for the Administration of the Deregulated Telecommunications Operations Market (1995); and
- . Definitions of Various Deregulated Telecommunications Operations (1995).

These regulations prohibit a foreign person or entity, including any foreign investment enterprise established in the PRC, such as Beijing Sohu, from investing in, or operating or participating in the operation of, any business that provides "value-added telecommunications services", which is defined to include, among other services, "computer information services" and "electronic mail box services". These regulations were promulgated and the definitions were adopted, however, prior to the emergence of the Internet in China. In the opinion of TransAsia Lawyers, our business activities in China do not fall within the definition of "computer information services" or "electronic mail box services", each as defined under the Definitions of Various Deregulated Telecommunications Operations (1995), because:

- . the term "computer information services" is intended to refer to China's public telecom database network, where fees are levied on database users; and
- . the term "electronic mail box" refers to a service launched by China Telecom at the beginning of 1992 on the ChinaPAC platform, which is a completely different data transmission network than the Internet.

#### International Connections for Computer Information Networks

The State Council and the MII have promulgated regulations governing international connections for PRC computer networks, including:

- . Provisional Regulations of the People's Republic of China for the Administration of International Connections to Computer Information Networks (1997) and their Implementing Measures (1998);
- . Measures for the Administration of International Connections to China's Public Computer Interconnected Networks (1996); and
- . Reply Concerning the Verification and Issuance of Operating Permits for Business Relating to International Connections for Computer Information Networks and for Public Multimedia Telecommunications Business (1998).

Under these regulations, any entity seeking access to international connections for computer information networks in China, such as Beijing Sohu, must comply with the following requirements:

- . be a PRC legal person;
- . have the appropriate equipment, facilities and technical and administrative personnel;
- . have implemented and registered a system of information security and censorship; and
- . effect all international connections with an authorized Internet service provider in China.

In the opinion of TransAsia Lawyers, Beijing Sohu is in proper compliance with all of these requirements.

#### Information Security and Censorship

The principal PRC regulations concerning information security and censorship are:

- . The Law of the People's Republic of China on the Preservation of State Secrets (1988) and its implementing rules (1990);
- . The Law of the People's Republic of China on State Security (1993) and its implementing rules (1994);

- . Rules of the People's Republic of China for Protecting the Security of Computer Information Systems (1994);
- . Notice Concerning Work Relating to the Filing of Computer Information Systems with International Connections (1996);
- . Administrative Measures for Protecting the Security of Computer Information Network with International Connections (1997); and
- . Regulations for the Protection of State Secrets for Computer Information Systems on the Internet (2000).

The aforementioned regulations specifically prohibit the use of Internet infrastructure which results in a breach of public security or the provision of socially destabilizing content or transmits state secrets.

- . "A breach of public security" includes breach of national security or disclosure of state secrets; infringement on state, social or collective interests or the legal rights and interests of citizens; or illegal or criminal activities.
- . "Socially destabilizing content" includes any action that incites defiance or violation of Chinese laws and regulations; incites subversion of state power and the overturning of the socialist system; fabricates or distorts the truth, spreads rumors or disrupts social order; or spreads feudal superstition, involves obscenities, pornography, gambling, violence, murder, horrific acts or instigates criminal acts.
- . "State secrets" are defined as "matters that affect the security and interest of the state". The term covers such broad areas as national defense, diplomatic affairs, policy decisions on state affairs, national economic and social development, political parties and "other state secrets that the State Secrets Bureau has determined should be safeguarded".

According to these regulations, it is mandatory for Internet companies in China to complete security filing procedures with the local public security bureau and for them to update regularly with the local public security bureau regarding information security and censorship systems for their Web sites. In the opinion of TransAsia Lawyers, Beijing Sohu has, as required by PRC law, established an internal security committee and adopted security maintenance measures, employed a full-time bulletin board system supervisor and exchanged information with the local public security bureau with regard to sensitive or censored information and Web sites on a regular basis.

In addition, the State Secrets Bureau has recently issued regulations authorizing the blocking of any site it deems to be leaking state secrets or failing to meet the relevant regulations regarding the protection of state secrets in the distribution of online information. Specifically, Internet companies in China with bulletin board systems, chat rooms or new services must apply for the approval of the State Secrets Bureau. As the implementing rules for the regulations have not been issued, however, details concerning how Web sites should comply with the regulations remain to be clarified.

#### Encryption Software

In October 1999, the State Encryption Administration Commission promulgated the Regulations for the Administration of Commercial Encryption, which was followed in November 1999 by the Notice of the General Office of the State Encryption Administration Commission. Both of these regulations address the use in China of software with encryption functions. According to these regulations, encryption products purchased for use without the permission of the state encryption administration departments and foreign encryption products purchased for use must be reported. Violation of the encryption regulations may result in the issuance of a warning, levying of a penalty, confiscation of the encryption products and even criminal liabilities. Since there are currently no official interpretations of, or detailed implementing rules for, these regulations, it is unclear how PRC Internet companies should comply with these regulations.

## Web-Based Services

In the opinion of TransAsia Lawyers, there are no existing PRC laws, rules or regulations that address the development and provision of Web-based services, such as online directories, search engines, free e-mail boxes and e-commerce. In addition, there are no existing PRC laws, rules or regulations that regulate bulletin board systems, chat rooms and instant messenger functions. However, the information that is exchanged among users using such functions is itself subject to the various legislation mentioned above governing information security and censorship, with which we are in compliance.

In the opinion of TransAsia Lawyers, online advertising is neither regulated nor prohibited by any existing PRC laws, rules or regulations, including the Advertising Law of the People's Republic of China (1994). However, the SAIC, the government authority responsible for the area, is currently considering adopting new regulations governing online advertising. We cannot predict the timing and effects of such new regulations.

There are no existing PRC laws, rules or regulations that regulate Internet content providers. According to the Measures for the Administration of China Public Multimedia Telecommunications, "information sources providers" are required to report to the MII for verification and to execute an interconnections agreement and an understanding letter for information security with China Telecom or other "node service providers". In the opinion of TransAsia Lawyers, Beijing Sohu is not an "information source provider" as defined under the above regulation and merely operates a technical platform on which content provided by information source providers are displayed.

Accordingly, in the opinion of TransAsia Lawyers, the current and proposed web-based services provided by us, including our online directories, search engine, email, e-commerce and online advertising services, comply with the existing PRC laws, rules and regulations.

## Business License and Approval for Foreign Investment

Beijing Sohu is structured as a technology-oriented company engaged in the development of Internet technologies and related software. Under current PRC law, the legal establishment of such a technology company must be approved by the relevant local Commission for Foreign Economic Relations and Trade, and may commence operations only upon the issuance of a business license by the SAIC. In the opinion of TransAsia Lawyers, Beijing Sohu has satisfied all of the aforementioned requirements.

MANAGEMENT

Directors and Executive Officers of Sohu.com

The following table sets forth information regarding the directors and executive officers of Sohu.com:

Name - - - - -	Age - - -	Position - - - - -
Directors and Executive Officers		
Charles Zhang.....	35	Chairman of the Board of Directors, President and Chief Executive Officer
Edward Roberts.....	64	Director
James McGregor.....	46	Director
George Chang.....	47	Director
Thomas Gurnee.....	48	Chief Financial Officer and Senior Vice President, Finance
Victor Koo.....	33	Senior Vice President, Corporate Business Development
Edwin Chan.....	54	Senior Vice President, Marketing and Sales
Gary Zhao.....	37	Vice President, Finance

Dr. Charles Zhang is the founder of Sohu and has been Chairman of the Board, President and Chief Executive Officer since August 1996. Prior to founding Sohu, Dr. Zhang worked for Internet Securities Inc. and helped establish its China operations. Dr. Zhang studied experimental physics at Massachusetts Institute of Technology from 1986 to 1993 and worked as M.I.T.'s liaison officer with China after obtaining his doctorate degree in 1993. Dr. Zhang is a native of the People's Republic of China.

Dr. Edward Roberts has been a director of Sohu since September 1996. He is the David Sarnoff Professor of Management of Technology at Massachusetts Institute of Technology's Alfred P. Sloan School of Management. He has chaired the Sloan School Management of Technology program since 1967. Dr. Roberts has been a co-founder and director of numerous emerging technology companies and venture capital funds, including zero stage capital venture capital funds, Medical Information Technology, Advanced Magnetics, NET Silicon, Page Systems and Selfcare. He has authored over 140 articles and eleven books, the most recent being *Entrepreneurs in High Technology* (Oxford University Press, 1991), winner of the Association of American Publishers' award as Outstanding Book of 1991 in Business and Management. Dr. Roberts received a doctorate in 1962 from M.I.T.

James McGregor has been a director of Sohu since August 1998. He is Vice President, China, of Dow Jones & Company, Inc. and the chief business representative for Dow Jones in China. From July 1990 to the end of 1993, Mr. McGregor was The Wall Street Journal's bureau chief in China. Mr. McGregor served as chairman of the American Chamber of Commerce in Beijing in 1996 and as president of the Foreign Correspondents Club in Beijing in 1991. Mr. McGregor received a journalism degree from University of Minnesota.

George Chang has been a director of Sohu since January 2000. He is a director of various companies within the Morningside Group, a private global investment house, including Morningside Asia Advisory Limited. Prior to joining Morningside in 1991, Mr. Chang held senior financial positions with various trading companies in Hong Kong, and was chief financial officer of a major multinational trading and sourcing operation. Mr. Chang has worked with Arthur Andersen in Hong Kong and in Toronto, Canada. He holds both Bachelor of Business Administration and Master of Business Administration degrees from the University of Wisconsin, and is a member of the American Institute of Certified Public Accountants, the Canadian Institute of Chartered Accountants and the Hong Kong Society of Accountants.

Thomas Gurnee has been the Chief Financial Officer and Senior Vice President, Finance of Sohu since January 2000. Prior to joining Sohu, Mr. Gurnee held a number of senior positions in Chartered Semiconductor Manufacturing Ltd, one of the world's leading independent semiconductor foundries, including Vice President for Business Development, President (North America), Chief Operating Officer (Singapore) and Chief Financial Officer (Singapore). Prior to joining Chartered Semiconductor Manufacturing, Mr. Gurnee spent thirteen years at Schlumberger Ltd, an oil field services and measurement systems company, as finance director of various divisions in France, Singapore and the United States. Mr. Gurnee obtained a Bachelor of Arts degree from Stanford University and a Master of Business Administration degree from University of Santa Clara.

Victor Koo has been Senior Vice President, Corporate Business Development of Sohu since January 2000. He also served as Senior Vice President, Operations and Chief Financial Officer of Sohu between March and December of 1999. Prior to joining Sohu, Mr. Koo held numerous senior positions in Richina Group, a China based venture capital firm, since 1994, including as Vice President and Director of Business Development. Prior to his employment with Richina Group, Mr. Koo was with Bain & Company in San Francisco and Procter & Gamble International in Hong Kong. Mr. Koo received a Masters of Business Administration degree from Stanford University where he won a fellowship from the Center for East Asian Studies. He was a Regent's Scholar at the University of California at Berkeley, where he received a Bachelor of Science degree.

Edwin Chan has been Senior Vice President, Marketing and Sales of Sohu since September 1999. Prior to joining Sohu, Mr. Chan founded his own advertising agency and, after its merger with another agency, served as a partner of the combined agency. Prior to that, Mr. Chan served for nearly ten years as managing director at multinational advertising agencies J. Walter Thompson and BBDO. Mr. Chan received a Bachelor of Arts degree from Hong Kong University.

Gary Zhao joined Beijing Sohu in January 2000 and is Vice President, Finance. Prior to joining Beijing Sohu, he held senior positions with Motorola Corporation, GE Capital Corporation, A.T. Kearney, Lehman Brothers and General Motors. Mr. Zhao holds a Bachelor of Science degree from Tsinghua University, a Master of Science degree from University of Minnesota and a Master of Business Administration degree from the University of Pennsylvania's Wharton School of Business.

#### Audit and Compensation Committees

We have established an audit committee and a compensation committee. The audit committee reviews our internal accounting procedures and considers and reports to the board of directors with respect to other auditing and accounting matters, including the selection of our independent auditors, the scope of annual audits, fees to be paid to our independent auditors and the performance of our independent auditors. The audit committee currently consists of James McGregor. We expect to appoint two additional independent directors to the audit committee.

The compensation committee reviews and recommends to the board of directors the salaries, benefits and stock option grants of all employees, consultants, directors and other individuals compensated by us. The compensation committee also administers our stock option and other employee benefits plans. The compensation committee currently consists of Edward Roberts.

#### Classified Board of Directors

Our board of directors is divided into two classes of directors serving staggered two-year terms. Upon the expiration of the term of a class of directors, the directors in that class will be elected for two-year terms at the annual meeting of shareholders in the year in which their term expires. With respect to each class, a director's term will be subject to the election and qualification of their successors, or their earlier death, resignation or removal. In addition, our board of directors may be removed only for cause. These provisions, when coupled with the provision of our fifth amended and restated certificate of incorporation authorizing the board of

directors to fill vacant directorships or increase the size of the board of directors, may deter a shareholder from removing incumbent directors and simultaneously gaining control of the board of directors by filling vacancies created by such removal with its own nominees.

#### Directors, Executive Officers and Key Employees of Beijing Sohu

The following table sets forth information regarding the directors, executive officers and key employees of Beijing Sohu:

Name -----	Age ---	Position -----
<b>Directors and Executive Officers</b>		
Charles Zhang.....	35	Chairman of the Board of Directors, President and Chief Executive Officer
Thomas Gurnee.....	48	Chief Financial Officer and Senior Vice President, Finance
Victor Koo.....	33	Senior Vice President, Corporate Business Development
Edwin Chan.....	54	Senior Vice President, Marketing and Sales
Gary Zhao.....	37	Vice President, Finance
<b>Key Employees</b>		
Min Yang.....	31	Financial Controller
Elaine Feng.....	27	Business Development Director
Jinmei He.....	29	Marketing Director
Peter Song.....	32	Technology Director
Michael Ma.....	33	Regional Sales Director
Jianjun Wang.....	30	Manager of Classification Group
Maggie Wu.....	25	Content Development Manager
Tony Cheung.....	28	Regional Sales Manager

Min Yang joined Beijing Sohu in 1998 and has been the Financial Controller since May 1999. He was previously finance and administration manager at Zeneca SinoPharm in Beijing. Prior to that, he worked at De Nora Electrochemical Industrial Corporation. Mr. Yang received a Bachelor of Arts degree from Northeast University of Finance and Economics.

Elaine Feng joined Beijing Sohu in May 1998 as the Sales Manager and has been the Business Development Director since November 1999. She was previously a business development manager at Star TV. Prior to that, Ms. Feng worked for Richina Media. She received a Bachelor of Arts degree from Beijing University.

Jinmei He joined Beijing Sohu in September 1997 and has been the Marketing Director since November 1999. She was previously with Internet Securities Inc.'s Beijing representative office. She received a Bachelor of Arts degree from Southwest Jiatong University.

Peter Song has been Beijing Sohu's Technology Director since April 1998. He was previously with SINOPEC, a PRC state-owned oil company, and has held several programming and technical positions. Mr. Song received a Bachelor of Science degree from Tianjin University.

Michael Ma joined Beijing Sohu in January 2000 and is the Regional Sales Director. Prior to joining Beijing Sohu, he held a number of marketing positions with Gillette (China) Ltd. Mr. Ma received a Bachelor of Business Administration degree from Zhongshan University School of Management and a Certificate in Business Administration from the University of California at Berkeley.

Dr. Jianjun Wang has been the Manager of Beijing Sohu Classification Group since August 1999. He is also a part-time lecturer at Beijing Teachers' University. Dr. Wang received his doctorate degree from Beijing Teachers' University.

Maggie Wu joined Beijing Sohu in 1997 and held positions in marketing and sales prior to becoming Content Development Manager in 1999. She received a Bachelor of Arts degree from International Trade Shanghai Financial and Economic University.

Tony Cheung joined Beijing Sohu in September 1999 and is the Regional Advertising Sales Manager. He was previously advertising manager and senior manager, China region at CAAC Inflight Magazine. He received a Bachelor of Business Administration degree from the University of Oregon and a Master of Business Administration Degree from Sheffield Hallam University.

#### Executive Officers

Our board of directors appoints our executive officers. Our executive officers serve at the discretion of our board of directors.

#### Director Compensation

Directors do not currently receive any cash compensation for serving on the board of directors of Sohu or Beijing Sohu, although they are reimbursed for reasonable travel expenses incurred in connection with attending board of directors and committee meetings.

In January 2000, Edward Roberts received options to purchase 4,000 shares of common stock pursuant to our stock incentive plan. These options have a one-year vesting period, and an exercise price of \$15.00.

EXECUTIVE COMPENSATION

The following table sets forth the compensation earned for all services rendered to us in all capacities during 1997, 1998 and 1999 by our executive officers.

SUMMARY COMPENSATION TABLE

NAME AND PRINCIPAL POSITION	FISCAL YEAR	ANNUAL COMPENSATION(1)		LONG-TERM COMPENSATION AWARDS
		SALARY	BONUS	SECURITIES UNDERLYING OPTIONS(#)
Charles Zhang..... Chairman of the Board, President and Chief Executive Of- ficer	1999	\$ 50,000	\$ --	50,000
Thomas Gurnee(2)..... Chief Financial Officer and Senior Vice President, Finance	1999	\$ --	\$ --	70,000
Victor Koo(3)..... Senior Vice President, Corporate Business Development	1999	\$ 75,000	\$ --	80,349
Edwin Chan(4)..... Senior Vice President, Marketing and Sales	1999	\$ 58,334	\$ --	30,000
Gary Zhao(5)..... Vice President, Finance	1999	\$ --	\$ --	--

- (1) The column for "Other Annual Compensation" has been omitted because there is no compensation required to be reported in that column. The aggregate amount of perquisites and other personal benefits provided to each officer listed above is less than 10% of the total annual salary and bonus of that officer.
- (2) Mr. Gurnee joined Sohu in January 2000. His employment agreement provides for an annual salary in 2000 of \$170,000.
- (3) Mr. Koo joined Sohu in April 1999. His employment agreement provides for an annual salary in 2000 of \$120,000.
- (4) Mr. Chan joined Sohu in September 1999. His employment agreement provides for an annual salary in 2000 of \$200,000.
- (5) Mr. Zhao joined Sohu in January 2000. His employment agreement provides for an annual salary in 2000 of \$120,000, and he was granted options to purchase 30,000 shares of common stock in January 2000.

Option Grants In Fiscal Year 1999

The following table sets forth information regarding stock options granted to our executive officers listed on the Summary Compensation Table for 1999. We have never granted any stock appreciation rights.

Name	Individual Grants				Potential Realizable Value at Assumed Annual Rates of Stock Price Appreciation for Option Term(1)	
	Number of Securities Underlying Options Granted	Percent of Total Options Granted to Employees in Fiscal Year 1999	Exercise Price per Share	Expiration Date	5%	10%
Charles Zhang.....	50,000(2)	14%	\$ 4.70	Sept. 21, 2009	\$ 42,464	\$ 206,874
Thomas Gurnee.....	70,000(3)	19%	\$10.00	Dec. 5, 2009	\$ 65,320	\$ 518,644
Victor Koo.....	80,349(4)	22%	\$ 4.70	Nov. 1, 2009	\$ 145,327	\$ 455,192
Edwin Chan.....	30,000(5)	8%	\$10.00	Dec. 5, 2009	\$ 27,994	\$ 222,276
Gary Zhao.....	--	--	--	--	--	--

- (1) The potential realizable value is based on the term of the option at the time of its grant, which is ten years for the stock options granted to the executive officers in the table. The assumed 5% and 10% annual rates of appreciation over the term of the options are set forth in accordance with rules and regulations adopted by the Securities and Exchange Commission and do not represent the our estimates of stock price appreciation. The potential realizable value is calculated by assuming that the fair market value of the underlying common stock on the date of grant, as determined by our board of directors, appreciates at the indicated rate, compounded annually, for the entire term of the option and that the option is exercised and the stock sold on the last day of its term at this appreciated stock price. No valuation method can accurately predict future stock prices or option values because there are too many unknown factors. No gain to the optionee is possible unless the stock price increases over the option term. Such a gain in stock price would benefit all stockholders.
- (2) Options granted vest ratably on a quarterly basis over one year commencing from September 21, 1999.
- (3) Options granted vest over a three year period commencing January 1, 2000, with one-third of the options vesting at the end of the first year and the remaining options vesting ratably on a quarterly basis over the remaining term of the options.
- (4) Options granted vest ratably over three years on a quarterly basis commencing from May 1, 1999.
- (5) Options granted vest over a four year period commencing September 15, 1999, with one-quarter of the options resting at the end of the first year and the remaining options vesting ratably on a quarterly basis over the remaining term of the options.

Aggregate Option Exercises in Fiscal Year 1999 And Fiscal Year-End Option Values

The following table sets forth information concerning the exercise of stock options during the fiscal year ended December 31, 1999 by our officers listed on the Summary Compensation Table and the fiscal year-end value of unexercised in-the-money options held by such officers.

Name	Shares Acquired		Number of Securities Underlying Unexercised Options at December 31, 1999		Value Of Unexercised In-the-money Options at December 31, 1999(1)	
	on Exercise	Value Realized(2)	Exercisable	Unexercisable	Exercisable	Unexercisable
Charles Zhang.....	--	--	12,500	37,500	\$117,275	\$351,825
Thomas Gurnee.....	--	--	--	70,000	--	\$285,880
Victor Koo.....	--	--	13,392	66,957	\$125,639	\$628,195
Edwin Chan.....	--	--	--	30,000	--	122,520
Gary Zhao(3).....	--	--	--	--	--	--

(1) There was no public market for the common stock on December 31, 1999. The value of unexercised in-the-money options at December 31, 1999 has been calculated on the basis of the fair market value of our common stock at December 31, 1999 as determined by our board of directors, less the applicable exercise price per share multiplied by the number of underlying shares.

(2) None of our executive officers exercised any stock options during 1999.

(3) Gary Zhao joined our company in January 2000.

In January 2000, our board of directors granted options for the purchase of 132,000 shares of common stock to certain of our employees and a director at an exercise price of \$15.00 per share. The options granted generally vest over periods ranging from one to four years beginning with the first quarter subsequent to the date of grant of the options.

Employment Arrangements

Each of Charles Zhang, Thomas Gurnee, Victor Koo, Edwin Chan and Gary Zhao have entered into a confidentiality, non-competition and non-solicitation agreement with us. Such agreements prohibit each of them from competing with us or soliciting our employees, customers, suppliers or partners in competition with us during his employment with us and for a period of one year after the termination of his employment for any reason. Under such agreement, each executive officer has also agreed to use any confidential information belonging to us or held by us in confidence solely for our benefit and not to disclose such confidential information during and after his employment with us.

In addition, all of our executive officers have entered into employment agreements with Beijing Sohu, our PRC operating subsidiary, which contain substantially similar confidentiality and non-competition undertakings. However, the degree of protection afforded to an employer pursuant to confidentiality and non-competition undertakings governed by PRC law may be more limited in certain respects when compared to the degree of protection afforded under the laws of other jurisdictions.

Stock Incentive Plan

We have adopted a stock incentive plan as of January 25, 2000 to assist us in attracting and retaining highly competent people to serve as employees, directors and advisors who will contribute to our success and the success of the members of our network. We also seek to motivate those people to achieve long-term objectives which will benefit our shareholders. The following groups of people are eligible to receive options under the stock incentive plan:

- . employees;

- . directors;
- . advisors and consultants.

Our stock incentive plan also provides these groups of people with opportunities to make direct purchases of our common stock.

Our board of directors administers the stock incentive plan and has wide discretion to award options. Subject to the provisions of the stock incentive plan, our board of directors determines who will be granted options, the type and timing of options to be granted, vesting schedules and other terms and conditions of options, including the exercise price. All of our employees are granted options. The number of options awarded to a person is based on the person's potential ability to contribute to our company's success, the person's position with our company and sometimes length of service.

Our board of directors may award "incentive" options or "non-qualified" options. We have granted both incentive and non-qualified options under the stock option plan. If the holder of an incentive option exercises the option and holds the shares of common stock he receives for the holding periods required by the Internal Revenue Code, the exercise of the incentive does not result in taxable income to the holder. We are therefore entitled to a corresponding tax deduction.

The exercise price of an incentive option cannot be less than 100% of the fair market value of our common stock on the grant date, provided that no person who owns, directly or indirectly, more than 10% of the total combined voting power of all classes of our shares, referred to below as a "Ten-Percent Shareholder," may receive incentive options unless the exercise price is at least 110% of the fair market value of our common stock on the grant date. Options granted under the stock incentive plan are not transferable by the optionee, other than by will or by the laws of descent and distribution. All options issued under the stock incentive plan will have a term no longer than ten years from the grant date.

At January 31, 2000, options to purchase 527,647 shares of common stock were outstanding under the stock incentive plan and 457,043 shares remained available for future option grants. The weighted average exercise price for these outstanding options is \$8.23 per share. Most of these outstanding options become exercisable on a schedule at least as rapid as the following:

- . with respect to 25% of the shares subject to the option, on the first anniversary of the date of grant; and
- . with respect to the remaining 75% of the shares subject to the option in twelve equal quarterly installment beginning one calendar quarter after the date of such anniversary.

These options terminate upon the earliest to occur of the following: 90 days after termination of an optionee's employment, 180 days after an optionee's employment is terminated for any other reason, including retirement, disability or death, and ten years after the grant date. Notwithstanding the foregoing, upon a change of control (for example, a merger or similar transaction or the removal of a majority of the members of our current board of directors) of our company, all unvested portions of options then outstanding will vest in full on that date.

Our board of directors may amend, alter, suspend, or terminate the stock incentive plan at any time, provided, however, that the board must first seek the approval of shareholders, if required by law or regulation, and that of each affected optionee if such amendment, alteration, suspension or termination would adversely affect his or her rights under any option granted prior to that date.

PRINCIPAL SHAREHOLDERS

The following table, sets forth information with respect to the beneficial ownership, within the meaning of Section 13(d)(3) of the Securities Exchange Act 1934, as amended, of our common stock, as of February 3, 2000 and as adjusted to reflect the sale of the shares of common stock offered in this offering for:

- . each person who we know owns beneficially more than 5% of our common stock;
- . each of our directors;
- . each of our executive officers; and
- . all of our executive officers and directors as a group.

The following information gives effect to the conversion of all outstanding shares of our preferred stock into common stock upon the consummation of this offering.

Name of Beneficial Owner	Shares of Common Stock Beneficially Owned Before this Offering		Shares of Common Stock Beneficially Owned After this Offering		Number of exercisable options/warrants(1)	Number of excluded options/warrants(2)
	Number	Percentage	Number	Percentage		
Charles Zhang(3)(13)....	3,444,423	33.6%			12,500	37,500
Maxtech Enterprises Limited(4)(13).....	2,528,036	24.5			81,798	--
Intel Corporation(5)(13)....	1,288,750	12.6			--	--
Edward Roberts(6)(13)...	566,747	5.5			--	4,000
James McGregor(7)(13)...	--	--			--	--
George Chang(8).....	--	--			--	--
Thomas Gurnee(9).....	*	*			--	70,000
Victor Koo(10).....	*	*			20,087	60,262
Edwin Chan(11).....	*	*			--	30,000
Gary Zhao(12).....	*	*			--	30,000
All directors and executive officers as a group (5 persons).....	4,031,257	38.9%			32,587	201,762

\* Indicates less than one percent of the common stock

- (1) Shows shares of our common stock issuable upon exercise of options that are currently exercisable or are exercisable within 60 days of the date of this prospectus. These shares are included in the total number of shares beneficially owned.
- (2) Shows shares of our common stock issuable upon exercise of options that will not be exercisable within 60 days of the date of this prospectus. These shares are not included in the total number of shares beneficially owned.
- (3) Mr. Zhang's address is c/o Sohu.com Inc., 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright Chiina Chang An Building, Beijing 100005, People's Republic of China.
- (4) A British Virgin Islands corporation that is wholly-owned by Morningside CyberVentures Investments Limited, a Cayman Islands corporation, which is in turn wholly-owned by Morningside CyberVentures Holdings Limited, a British Virgin Islands corporation, which is in turn wholly-owned by The NTX-II Trust, an Isle of Man Trust. The trustee of the trust is Verrall Limited, an Isle of Man corporation. Pursuant to the trust agreement, the trustee has sole power to vote and dispose of the shares. The address of Maxtech Enterprises Limited is Suite 835A, Europort, Gibraltar. The address of Verrall Limited is c/o Dickinson, Cruickshank & Co., 33/37, Althol Street, Douglas IM1 1LB, Isle of Man.
- (5) Intel's address is 2200 Mission College Boulevard, Santa Clara, CA 95052, U.S.A.

- (6) Mr. Roberts' address is c/o M.I.T. Sloan School of Management, 50 Memorial Drive, E52-535, Cambridge, MA 02142-1347, U.S.A.
- (7) Mr. McGregor's address is c/o Dow Jones China, Unit 1101, Tower A, Beijing Ke Lun Building, 12A Guanghai Lu, Chaoyang District, Beijing 100020, People's Republic of China.
- (8) Mr. Chang's address is c/o Morningside Asia Advisory Limited, 22/F, Hang Lung Centre, 2-20 Paterson Street, Causeway Bay, Hong Kong.
- (9) Mr. Gurnee's address is c/o Sohu.com Inc., 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright China Chang An Building, Beijing 100005, People's Republic of China.
- (10) Mr. Koo's address is c/o Sohu.com Inc., 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright China Chang An Building, Beijing 100005, People's Republic of China.
- (11) Mr. Chan's address is c/o Sohu.com Inc., 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright China Chang An Building, Beijing 100005, People's Republic of China.
- (12) Mr. Zhao's address is c/o Sohu.com Inc., 7 Jianguomen Nei Avenue, Suite 519, Tower 2, Bright China Chang An Building, Beijing 100005, People's Republic of China.
- (13) These shareholders and certain other shareholders are parties to a voting agreement under which they have agreed to vote together in favor of their nominees to our board of directors. See "Certain Transactions".

## CERTAIN TRANSACTIONS

We have entered into an agreement whereby we provide Internet advertising and promotional services to a subsidiary of Intel Corporation, one of our shareholders. The total amount of revenue recorded under this agreement was \$0, \$175,000 and \$178,000 for the years ended December 31, 1997, 1998 and 1999, respectively. During 1999, affiliates of Maxtech Enterprises Limited, one of our shareholders, provided certain professional and managerial services to us. The estimated fair value of these services was approximately \$60,000 for the year ended December 31, 1999. In connection with these services, Maxtech received a warrant from us in October 1999 giving it the right to purchase 81,798 shares of our common stock at a price of \$6.1126 per share. This warrant is exercisable during the two year period from the date of its issuance.

Sohu, Charles Zhang and holders of our Series A, B, B-1 and C preferred stock are parties to the second amended and restated stockholders' voting agreement. This agreement provides that, among other things:

- . Dow Jones and Intel may each nominate one director to our board of directors;
- . Harrison Enterprises and Maxtech Enterprises may jointly nominate one director to our board of directors;
- . all of the parties will vote the voting securities owned by them in favor of the nominees specified above; and
- . none of the parties will vote to remove any director nominated in accordance with the stockholders' voting agreement, other than for cause, without the consent of the party entitled to nominate the director.

The parties to the stockholders' voting agreement, with the exception of Charles Zhang, together with Hikari Tsushin, Inc., Internet Creations Limited, a subsidiary of Pacific Century Cyberworks Limited, and Legend New-Tech Investment Limited, a subsidiary of Legend Holdings Limited, have entered into the third amended and restated investor rights agreement. This agreement provide that, among other things:

- . parties holding more than 20% of our outstanding common stock (excluding shares of common stock acquired by our founding shareholders pursuant to the exercise of stock options or warrants or the conversion of preferred stock) have the right to require the filing of one registration statement with the Securities and Exchange Commission during any six month period, and no more than two over any period, to register for sale shares of our common stock owned by them;
- . parties proposing to sell common stock at an aggregate price to the public of \$500,000 or more have the right to require the filing of a Form S-3 registration statement with the Securities and Exchange Commission during any six month period to register for sale the shares of common stock owned by them; and
- . all parties have rights to participate in registration statements filed by Sohu for the sale of our common stock in an underwritten offering for its own account or for the account of other shareholders.

The existence and exercise of these registration rights may make it more difficult for us to arrange future financing and may have an adverse effect on the market price of our common stock. See "Description of Capital Stock -- Registration Rights".

During 1999, an affiliate of Maxtech Enterprises extended a one-time \$1,500,000 loan to us. This loan was subsequently converted into shares of our Series C preferred stock as part of our Series C preferred stock financing.

## SHARES ELIGIBLE FOR FUTURE SALE

Prior to this offering, there has been no public market for our stock. We cannot predict the effect, if any, that sales of shares or the availability of shares for sale will have on the market price prevailing from time to time. Future sales of substantial amounts of our stock in the public market, or the perception that such sales may occur, could adversely affect the prevailing market price of our stock.

Upon completion of this offering, we expect to have        shares of common stock outstanding or        shares if the underwriters fully exercise their over-allotment option to purchase additional shares. Of these shares, all of the shares sold in this offering will be freely tradeable without restriction under the Securities Act, except for any such shares which may be acquired by one of our affiliates. Rule 144 defines an affiliate of a company as a person that, directly or indirectly, through one or more intermediaries, controls or is controlled by, or is under common control with, our company. All shares of common stock outstanding prior to this offering are "restricted securities", as such term is defined under Rule 144, because they were issued in private transactions not involving a public offering. These shares may not be sold in the absence of registration other than in accordance with Rule 144 or Rule 701 under the Securities Act or another exemption from registration. This prospectus may not be used in connection with any resale of shares of common stock acquired in this offering by our affiliates.

We have agreed that we will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, or file with the Securities and Exchange Commission a registration statement under the Securities Act relating to, any shares of our common stock or securities convertible into or exchangeable or exercisable for any shares of our common stock, or publicly disclose the intention to make any such offer, sale, pledge, disposition or filing, without the prior written consent of Credit Suisse First Boston Corporation for a period of 180 days after the date of this prospectus, except issuances pursuant to the exercise of employee stock options outstanding on the date hereof.

Our officers, directors and preferred shareholders have agreed that they will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, any shares of our common stock or securities convertible into or exchangeable or exercisable for any shares of our common stock, enter into a transaction which would have the same effect, or enter into any swap, hedge or other arrangement that transfers, in whole or in part, any of the economic consequences of ownership of our common stock, whether any such aforementioned transaction is to be settled by delivery of our common stock or such other securities, in cash or otherwise, or publicly disclose the intention to make any such offer, sale, pledge or disposition, or to enter into any such transaction, swap, hedge or other arrangement, without, in each case, the prior written consent of Credit Suisse First Boston Corporation for a period of 180 days after the date of this prospectus.

### Rule 144

In general, under Rule 144 if a period of at least one year has elapsed since the later of the date the restricted shares were acquired from Sohu and the date they were acquired from an affiliate, then the holder of such restricted shares, including an affiliate, is entitled to sell a number of shares within any three-month period that does not exceed the greater of:

- . one percent of the then outstanding shares; and
- . the average weekly reported volume of trading of such shares on Nasdaq during the four calendar weeks preceding the date on which notice of the sale is filed with the Securities and Exchange Commission.

The holder may only sell such shares through unsolicited brokers' transactions. Sales under Rule 144 are also subject to certain requirements pertaining to:

- . the manner of such sales;
- . notices of such sales; and
- . the availability of current public information concerning Sohu.

#### Rule 144(k)

Under Rule 144 (k), a holder of restricted shares may sell shares immediately without regard to the volume limitations and other restrictions described above if:

- . a period of at least two years has passed between the later of (1) the date restricted securities were acquired from Sohu and (2) the date they were acquired from an affiliate, as applicable;
- . the holder is not an affiliate at the time of the sale; and
- . the holder has not been an affiliate for at least three months prior to the sale.

Rule 144 does not require the same person to have held the securities for the applicable periods. The foregoing summary of Rule 144 is not intended to be a complete description.

#### Rule 701

In general, under Rule 701 of the Securities Act as currently in effect, each of our directors, officers, employees, consultants or advisors who purchased shares of common stock from us in connection with a compensatory share plan or other written agreement may be eligible to resell such shares 90 days after the closing of this offering in reliance on Rule 144, but without compliance with certain restrictions, including the holding period, contained in Rule 144. Beginning 90 days after the date of this prospectus, shares acquired upon exercise of options issued under our stock option plan will be outstanding and eligible for sale in reliance upon Rule 701. Additional shares may be available if options are exercised in the 180-day period following the date of this prospectus.

#### Registration Rights

After completion of this offering, the holders of approximately shares of common stock, or their transferees, will be entitled to exercise rights to cause us to register those shares for resale under the Securities Act. These holders have these registration rights under the provisions of a registration rights agreement that was entered into in connection with the private placement of our Series B, Series B-1, Series C and Series D preferred stock. These rights cover the shares of common stock into which the preferred stock will be converted upon completion of this offering, as well as any shares obtained by these shareholders from time to time after this offering. Registration of these shares of our common stock would permit the sale of these shares without regard to the restrictions of Rule 144. For a further description of these registration rights, see the "Certain Relationships" section of this prospectus.

#### Stock Incentive Plan

Immediately after this offering, we intend to file a registration statement under the Securities Act covering 900,000 shares of common stock reserved for issuance under our stock incentive plan. This registration statement is expected to be filed as soon as practicable after the closing of this offering.

Through January 31, 2000, options to purchase 527,647 shares had cumulatively been issued and are outstanding. All of these shares will be eligible for sale in the public market from time to time, subject to vesting provisions, Rule 144 volume and other limitations applicable to our affiliates and, in the case of some of the options, the expiration of lockup agreements.

## DESCRIPTION OF CAPITAL STOCK

### General

Our fifth amended and restated certificate of incorporation and our amended and restated bylaws, which will become effective upon the closing of this offering, authorize the issuance of up to 11,500,000 shares of common stock, par value \$0.001 per share, and 5,600,000 shares of preferred stock, par value \$0.001 per share, the rights and preferences of which may be established from time to time by our board of directors. The following summarizes the terms and provisions of our capital stock upon the closing of this offering. The summary is not complete, and you should read the forms of our fifth amended and restated certificate of incorporation and bylaws, which will be filed as exhibits to the registration statement of which this prospectus is a part. As of January 31, 2000, 3,621,410 shares of common stock were issued and outstanding, 5,459,400 shares of convertible preferred stock (Series A, B, B-1, C and D) convertible into 6,618,673 shares of common stock were issued and outstanding and options and warrants to purchase 626,790 shares of common stock were issued and outstanding.

### Common Stock

Under our fifth amended and restated certificate of incorporation, holders of our common stock are entitled to one vote for each share held of record on all matters submitted to a vote of the shareholders, including the election of directors. They do not have cumulative voting rights, so that holders of a plurality of the shares of common stock present at a meeting at which a quorum is present will be able to elect all of our directors eligible for election in a given year. The holders of a majority of the voting power of the issued and outstanding common stock will constitute a quorum. Subject to preferences that may be applicable to any then outstanding preferred stock, holders of our common stock are entitled to receive ratably dividends, if any, as may be declared by the board of directors out of legally available funds. In case of our liquidation, dissolution or winding up, the holders of common stock will be entitled to share ratably in the net assets legally available for distribution to shareholders after payment of all of our liabilities and liquidation preference of any preferred stock then outstanding. Holders of common stock have no preemptive or conversion rights or other subscription rights. There are no redemption or sinking fund provisions applicable to the common stock. The rights, preferences and privileges of holders of common stock are subject to the rights of the holders of shares of any series of preferred stock that we may designate and issue in the future. After the closing of this offering, there will be no shares of preferred stock outstanding.

### Preferred Stock

Our board of directors will be authorized to issue preferred stock in one or more series and to establish the number of shares to be included in each series and to fix the designations, powers, preferences and rights of the shares of each series and any qualifications, limitations or restrictions of each series. Because the board of directors will have the power to establish the preferences and rights of the shares of any series of preferred stock, it may afford the holders of any series of preferred stock preferences, powers and rights, including voting rights, senior to the rights of the holders of common stock. The issuance of preferred stock may have the effect of delaying, deferring or preventing a change in control of our company.

### Registration Rights

A number of our shareholders are parties to the third amended and restated investor rights agreement. Under the terms of the agreement, parties holding more than 20% of our outstanding common stock (excluding shares of common stock acquired by our founding shareholders pursuant to the exercise of stock options or warrants or the conversion of preferred stock) has the right to require the filing of one registration statement with the SEC during any six month period, and no more than two over any period, to register for sale shares of common stock owned by them. We are also obligated to register any of the shares of common stock issuable upon conversion of the preferred stock held by other parties to the agreement if they request to be included in

the registration. These parties, in the aggregate, have two demand registration rights. Furthermore, if we become eligible to file registration statements on Form S-3, any party to the agreement may require us to file a registration statement on Form S-3 under the Securities Act to register for sale shares of common stock owned by them. We are also obligated to register the shares of common stock issuable upon conversion of the preferred stock held by parties to the agreement if they request to be included in the registration, although we will not be required to effect any Form S-3 registration more than once in any 180 day period. In addition, holders of preferred stock which are parties to the agreement will be entitled to require us to register the common stock owned by them or issuable upon the conversion of their preferred stock when we register common stock for our own account or the account of other shareholders. This type of registration right is commonly known as a "piggyback" registration right.

The foregoing registration rights are subject to certain conditions and limitations, including:

- . the right of the underwriters in any underwritten offering to limit the number of shares of common stock held by shareholders with registration rights to be included in any demand, Form S-3 or piggyback registration; and
- . our right to delay for up to 90 days the filing or effectiveness of a registration statement pursuant to a demand for registration if the board of directors determines that the registration would not be in our best interest at that time.

We are generally required to bear all of the expenses of all registrations, except underwriting discounts and commissions. Registration of any of the shares of common stock held by shareholders with registration rights would result in those shares becoming freely tradable without restriction under the Securities Act immediately after effectiveness of the registration. We have agreed to indemnify the holders of registration rights in connection with demand, Form S-3 and piggyback registration under the terms of the third amended and restated investor rights agreement.

Anti-Takeover Effects of Delaware Law and Our Fifth Amended and Restated Certificate of Incorporation and Bylaws

#### Section 203 of the Delaware General Corporation Law

We must comply with the provisions of Section 203 of the Delaware General Corporation Law. In general, Section 203 prohibits a publicly held Delaware corporation from engaging in a "business combination" with an "interested shareholder" for a period of three years after the date of the transaction in which the person became an interested shareholder, unless the business combination is approved in a prescribed manner.

A "business combination" includes a merger, asset sale or other transaction resulting in a financial benefit to the interested shareholder. An "interested shareholder" is a person who, together with affiliates and associates, owns, or, in some cases, within three years prior, did own, 15% or more of the corporation's voting stock. Under Section 203, a business combination between our company and an interested shareholder is prohibited unless it satisfies one of the following three conditions:

- . our board of directors must have previously approved either the business combination or the transaction that resulted in the shareholder becoming an interested shareholder;
- . upon consummation of the transaction that resulted in the shareholder becoming an interested shareholder, the interested shareholder owned at least 85% of our voting stock outstanding at the time the transaction commenced, excluding, for purposes of determining the number of shares outstanding, shares owned by (1) persons who are directors and also officers and (2) employee stock plans, in some instances; or

. the business combination is approved by our board of directors and authorized at an annual or special meeting of the shareholders by the affirmative vote of the holders of at least 66 2/3% of the outstanding voting stock that is not owned by the interested shareholder.

Provisions of our fifth amended and restated certificate of incorporation and amended and restated bylaws, which are summarized in the following paragraphs, may be deemed to have an anti-takeover effect and may delay, defer or prevent a tender offer or takeover attempt that a shareholder might consider to be in its best interest, including those attempts that might result in a premium over the market price for the shares of common stock held by our shareholders.

#### Classified Board of Directors

Our certificate of incorporation provides that the number of directors shall be fixed from time to time by a resolution of the board of directors. Upon the completion of this offering, our board of directors will be divided into two classes of directors serving staggered two-year terms. As a result, approximately one-half of the board of directors will be elected each year. With respect to each class, a director's term will be subject to the election and qualification of their successors, or their earlier death, resignation or removal. In addition, our board of directors may be removed only for cause. These provisions, when coupled with the provision of our fifth amended and restated certificate of incorporation authorizing the board of directors to fill vacant directorships or increase the size of the board of directors, may deter a shareholder from removing incumbent directors and simultaneously gaining control of the board of directors by filling the vacancies created by such removal with its own nominees.

#### Stockholder Action; Special Meetings of Shareholders

Our fifth amended and restated certificate of incorporation eliminates the ability of shareholders to act by written consent. It further provides that special meetings of our shareholders may be called only by the chairman of the board of directors, the president or a majority of the board of directors. These provisions may render it more difficult for shareholders to take action opposed by the board of directors.

#### Advance Notice Requirements for Shareholder Proposals and Director Nominations

Our amended and restated bylaws provide that stockholders seeking to bring business before an annual meeting of shareholders, or to nominate candidates for election as directors at an annual meeting of shareholders, must provide timely notice in writing. To be timely, a shareholder's notice must be delivered to or mailed and received at our principal executive offices not less than 60 days nor more than 90 days prior to the anniversary date of the immediately preceding annual meeting of shareholders; provided, that in the event that the annual meeting is called for a date that is not within 30 days before or after such anniversary date, notice by the shareholder in order to be timely must be received not later than the close of business on the tenth day following the date on which notice of the date of the annual meeting was mailed to shareholders or made public, whichever first occurs. In the case of a special meeting of shareholders called for the purpose of electing directors, notice by the shareholder in order to be timely must be received not later than the close of business on the tenth day following the day on which notice of the date of the special meeting was mailed or public disclosure of the date of the special meeting was made, whichever first occurs. Our amended and restated bylaws also specify certain requirements as to the form and content of a shareholder's notice. These provisions may preclude shareholders from bringing matters before an annual meeting of shareholders or from making nominations for directors at an annual meeting of shareholders.

#### Authorized But Unissued Shares

The authorized but unissued shares of common stock and preferred stock are available for future issuance without shareholder approval. These additional shares may be utilized for a variety of corporate purposes, including future public offerings to raise additional capital, corporate acquisitions and employee benefit plans.

The existence of authorized but unissued shares of common stock and preferred stock could render more difficult or discourage an attempt to obtain control of us by means of a proxy contest, tender offer, merger or otherwise.

#### Indemnification, and Limitation of Liability for Directors and Officers

Our fifth amended and restated certificate of incorporation provides that we will indemnify our directors and officers to the fullest extent permitted by the laws of the State of Delaware. Our charter also provides that a director of our company shall not be personally liable to us or our stockholders for monetary damages for breach of fiduciary duty as a director, except to the extent such exemption from liability or limitation thereof is not permitted under the Delaware General Corporation Law as the same exists or may hereafter be amended.

The indemnification rights conferred by our certificate of incorporation are not exclusive of any other right to which a person seeking indemnification may otherwise be entitled. We will also provide liability insurance for our directors and officers for certain losses arising from claims or charges made against them, while acting in their capacities as directors or officers.

#### Transfer Agent and Registrar

We intend to appoint a transfer agent and registrar located in New York, New York.

## TAXATION

### Certain United States Tax Consequences to Non-U.S. Holders of Common Stock

This section summarizes certain United States federal income and estate tax consequences of the ownership and disposition of common stock by a non-U.S. holder. You are a non-U.S. holder if you are, for United States federal income tax purposes:

- . a nonresident alien individual,
- . a foreign corporation,
- . a foreign partnership, or
- . an estate or trust that in either case is not subject to United States federal income tax on a net income basis on income or gain from common stock.

This section does not consider the specific facts and circumstances that may be relevant to a particular non-U.S. holder and does not address the treatment of a non-U.S. holder under the laws of any state, local or foreign taxing jurisdiction. This section is based on the tax laws of the United States, including the Internal Revenue Code of 1986, as amended, existing and proposed regulations, and administrative and judicial interpretations, all as currently in effect. These laws are subject to change, possibly on a retroactive basis.

You should consult a tax advisor regarding the United States federal tax consequences of acquiring, holding and disposing of common stock in your particular circumstances, as well as any tax consequences that may arise under the laws of any state, local or foreign taxing jurisdiction.

### Dividends

Generally, a percentage of any dividend paid by a United States corporation that received at least 80-percent of its gross income from one or more active foreign businesses for the three tax years before the tax year in which the dividend is paid (or, if the corporation has no gross income for such three-year period, in the tax year in which the dividend is paid) is not subject to withholding of United States federal income tax. The applicable percentage is determined by dividing the corporation's foreign gross income for the testing period by the corporation's total gross income for that period. Any remaining portion of the dividend would be subject to withholding tax as described below. We believe that we are likely to satisfy the 80-percent foreign business requirement, but this conclusion is a factual determination made annually and no assurances can be made that we will do so.

Except for that portion of any dividend not subject to withholding as described above and except as described below, if you are a non-U.S. holder of common stock, dividends paid to you are subject to withholding of United States federal income tax at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate. Under currently effective United States Treasury regulations, for purposes of determining if dividends are subject to the 30% withholding tax, dividends paid to an address in a foreign country are presumed to be paid to a resident of that country, unless the person making the payment has knowledge to the contrary. Under current interpretations of United States Treasury regulations, this presumption also applies for purposes of determining whether a lower withholding rate applies under an income tax treaty.

Under United States Treasury regulations that will generally apply to dividends paid after December 31, 2000, you must satisfy certain certification requirements in order to claim the benefit of a lower treaty rate. Additionally, if you are a partner in a foreign partnership that holds the common stock, you, in addition to the foreign partnership, must satisfy the certification requirements and the partnership must provide certain information as well. The Internal Revenue Service will apply a look-through rule in the case of tiered partnerships.

If you are eligible for a reduced rate of United States withholding tax under a tax treaty, you may obtain a refund of any amounts withheld in excess of that rate by filing a refund claim with the United States Internal Revenue Service.

If the dividends are "effectively connected" with your conduct of a trade or business within the United States, and, if required by a tax treaty, the dividends are attributable to a permanent establishment, or in the case of an individual a "fixed base", that you maintain in the United States, then the dividends generally are not subject to withholding tax, provided you file the appropriate Internal Revenue Service form with the payor. Instead, "effectively connected" dividends are taxed at rates applicable to United States citizens, resident aliens and domestic United States corporations.

If you are a corporate non-U.S. holder, "effectively connected" dividends that you receive may, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate.

#### Gain on Disposition of Common Stock

If you are a non-U.S. holder, you generally will not be subject to United States federal income tax on gain that you recognize on a disposition of common stock unless:

- . the gain is "effectively connected" with your conduct of a trade or business in the United States, and the gain is attributable to a permanent establishment, or in the case of an individual a "fixed base", that you maintain in the United States, if that is required by an applicable income tax treaty as a condition for subjecting you to United States taxation on a net income basis,
- . you are an individual, you hold the common stock as a capital asset, you are present in the United States for 183 or more days in the taxable year of the sale and certain other conditions are satisfied, or
- . we are or have been a "United States real property holding corporation" for federal income tax purposes and you held, directly or indirectly, at any time during the five-year period ending on the date of disposition, more than 5% of the common stock and you are not eligible for any treaty exemption.

If you are a corporate non-U.S. holder, "effectively connected" gains that you recognize may also, under certain circumstances, be subject to an additional "branch profits tax" at a 30% rate or at a lower rate if you are eligible for the benefits of an income tax treaty that provides for a lower rate.

We have not been, are not and do not anticipate becoming a United States real property holding corporation for United States federal income tax purposes.

#### Federal Estate Taxes

Common stock held by an individual who is a non-U.S. holder at the time of death will be included in the holder's gross estate for United States federal estate tax purposes, unless an applicable estate tax treaty provides otherwise.

#### Information Reporting and Backup Withholding

Under currently applicable law, if you are a non-U.S. holder, dividends paid to you at an address outside the United States will not be subject to United States information reporting requirements or backup withholding tax. Beginning with respect to payments made after December 31, 2000, a non-U.S. holder will be entitled to such exemption only if the non-U.S. holder provides a Form W-8 (or satisfies certain documentary evidence requirements for establishing that it is a non-U.S. holder) or otherwise establishes an exemption.

If you sell your common stock outside of the United States through a non-U.S. office of a non-U.S. broker, and the sales proceeds are paid to you outside the United States, then United States backup withholding and information reporting requirements generally will not apply to that payment. However, United States information reporting, but not backup withholding, will apply to a payment of sales proceeds, even if that payment is made outside the United States, if you sell your common stock through a non-U.S. office of a broker that:

- . is a United States person,
- . derives 50% or more of its gross income for certain periods from the conduct of a trade or business in the United States,
- . is a "controlled foreign corporation" as to the United States, or with respect to payments made after December 31, 2000, is a foreign partnership, if at any time during its tax year:
  - one or more of its partners are U.S. persons, as defined in United States Treasury regulations, who in the aggregate hold more than 50% of the income or capital interests in the partnership, or
  - at any time during its tax year, the foreign partnership is engaged in a United States trade or business,

unless the broker has documentary evidence in its files that you are a non-U.S. person or you otherwise establish an exemption.

If you receive payments of the proceeds of a sale of common stock to or through a United States office of a broker, the payment is subject to both United States backup withholding and information reporting unless you certify, under penalties of perjury, that you are a non-U.S. person or you otherwise establish an exemption.

You generally may obtain a refund of any amounts withheld under the backup withholding rules that exceed your income tax liability by filing a refund claim with the United States Internal Revenue Service.

UNDERWRITING

Under the terms and subject to the conditions contained in an underwriting agreement dated \_\_\_\_\_, 2000, we have agreed to sell to the underwriters named below, for whom Credit Suisse First Boston Corporation is acting as representative, the following respective numbers of shares of common stock:

Underwriter	Number of Shares
Credit Suisse First Boston Corporation.....	
Donaldson, Lufkin & Jenrette Securities Corporation.....	
Warburg Dillon Read LLC.....	----
Total.....	====

The underwriting agreement provides that the underwriters are obligated to purchase all the shares of common stock in the offering if any are purchased, other than those shares covered by the over-allotment option described below. The underwriting agreement also provides that if an underwriter defaults the purchase commitments of non-defaulting underwriters may be increased or the offering of common stock may be terminated.

We have granted the underwriters a 30-day option to purchase up to additional shares of common stock from us at the initial public offering price, less the underwriting discounts and commissions. The option may be exercised only to cover any over-allotments of common stock.

The underwriters propose to offer the shares of common stock initially at the public offering price on the cover page of this prospectus and to selling group members at that price less a concession of \$ \_\_\_\_\_ per share. The underwriters and selling group members may allow a discount of \$ \_\_\_\_\_ per share on sales to other broker/dealers. After the initial public offering, the public offering price and concession and discount to broker/dealers may be changed by the representative.

The following table summarizes the compensation and estimated expenses we will pay.

	Per Share		Total	
	Without Over-allotment	With Over-allotment	Without Over-allotment	With Over-allotment

Underwriting discounts and commissions paid by us.....	\$	\$	\$	\$
Expenses payable by us..	\$	\$	\$	\$

We will reimburse certain expenses of Credit Suisse First Boston Corporation and its affiliates incurred in connection with this offering.

The underwriters have informed us that they do not expect discretionary sales to exceed 5% of our common stock being offered.

The underwriters for this offering have entered into an agreement in which they agree to restrictions on where and to whom they and any dealer purchasing from them may offer shares of common stock.

Each of the underwriters severally represents and agrees that:

In the United Kingdom:

- it has not offered or sold, and prior to the date six months after the date of issue of the common stock will not offer or sell, any shares of common stock to persons in the United Kingdom except to persons whose ordinary activities involve them in acquiring, holding, managing or disposing of investments (as principal or agent) for the purposes of their businesses or otherwise in circumstances which have not resulted and will not result in an offer to the public in the United Kingdom within the meaning of the Public Offers of Securities Regulation 1995;

- . it has complied and will comply with all applicable provisions of the Financial Services Act 1986 with respect to anything done by it in relation to the common stock in, from or otherwise involving the United Kingdom;
- . it has only issued or passed on and will only issue or passed on and will only issue or pass on in the United Kingdom any document received by it in connection with the issue of the common stock to a person who is of a kind described in Article 11(3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1996 or is a person to whom such document may otherwise lawfully be issued or passed on;

In Japan:

- . it has not offered or sold and will not offer or sell, directly or indirectly, in Japan or to or for the account of any resident of Japan any shares of common stock, except (1) under an exemption from the registration requirements of the securities and Exchange Law of Japan and (2) in compliance with any other applicable requirements of Japanese law;
- . it will send to any dealer who purchases from it any shares of common stock a notice stating in substance that, by purchasing such shares, the dealer represents and agrees that it has not offered or sold, and will not offer or sell, any shares of common stock, directly or indirectly, in Japan or to or for the account of any resident thereof except pursuant to any exemption from the registration requirements of the Securities and Exchange Law of Japan, and that the dealer will send to any other dealer to whom it sells any shares of common stock a notice containing substantially the same statement as is contained in this sentence;

In Hong Kong:

- . it has not offered or sold and will not offer or sell any shares of common stock in Hong Kong by means of any document, other than to persons whose ordinary business it is to buy or sell shares or debentures, whether as principal or agent, except in circumstances which do not constitute an offer to the public within the meaning of the Companies Ordinance (Chapter 32) of Hong Kong;
- . it has not issued and will not issue any initiation or advertisement relating to the common stock in Hong Kong, except if permitted to do so by the securities law of Hong Kong, other than with respect to shares of common stock intended to be disposed of to persons outside Hong Kong or to be disposed of in Hong Kong only to persons whose business involves the acquisition, disposal or holding of shares whether as principal or agent; and

In Singapore:

- . it has not and will not offer or sell any shares of common stock or distribute any document or other material relating to the common stock, either directly or indirectly, to the public or any member of the public in Singapore other than (1) to an institutional investor or other person specified in Section 106C of the Companies Act, Chapter 50 of Singapore, (2) to a sophisticated investor, and in accordance with the conditions, specified in Section 106D of the Companies Act Chapter 50 of Singapore or (3) otherwise pursuant to, and in accordance with the conditions of, any other provision of the Companies Act Chapter 50 of Singapore.

A copy of this prospectus has been lodged with the Registrar of Companies and Businesses in Singapore as an information memorandum for the purposes of Section 106D of the Companies Act Chapter 50 of Singapore. The Registrar of Companies and Businesses in Singapore takes no responsibility as to the contents of this document.

We have agreed that we will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, or file with the Securities and Exchange Commission a registration statement under the Securities Act relating to, any shares of our common stock or securities convertible into or exchangeable or exercisable for any shares of our common stock, or publicly disclose the intention to make any such offer, sale, pledge, disposition or filing, without the prior written consent of Credit Suisse First Boston Corporation for a period of 180 days after the date of this prospectus, except issuances pursuant to the exercise of employee stock options outstanding on the date hereof.

Our officers, directors and preferred shareholders have agreed that they will not offer, sell, contract to sell, pledge or otherwise dispose of, directly or indirectly, any shares of our common stock or securities convertible into or exchangeable or exercisable for any shares of our common stock, enter into a transaction which would have the same effect, or enter into any swap, hedge or other arrangement that transfers, in whole or in part, any of the economic consequences of ownership of our common stock, whether any such aforementioned transaction is to be settled by delivery of our common stock or such other securities, in cash or otherwise, or publicly disclose the intention to make any such offer, sale, pledge or disposition, or to enter into any such transaction, swap, hedge or other arrangement, without, in each case, the prior written consent of Credit Suisse First Boston Corporation for a period of 180 days after the date of this prospectus.

The underwriters will reimburse certain of our expenses incurred in connection with this offering.

We have agreed to indemnify the underwriters against liabilities under the Securities Act, or to contribute to payments that the underwriters may be required to make in respect thereof.

We have applied to list our common stock on The Nasdaq Stock Market's National Market under the symbol "SOHU".

Prior to this offering, there has been no public market for our common stock. The initial public offering price will be determined by negotiation between us and Credit Suisse First Boston Corporation, and does not reflect the market price for our common stock following this offering. Among the principal factors considered in determining the initial public offering price will be:

- . the information in this prospectus and otherwise available to the lead representative;
- . market conditions for initial public offerings;
- . the history of and prospects for the industry in which we will compete;
- . our past and present operations;
- . our past and present earnings and current financial position;
- . the ability of our management;
- . our prospects for future revenues and earnings;
- . the present state of our development;
- . the recent market prices of, and the demand for, publicly traded common stock of generally comparable companies; and
- . the general condition of the securities markets at the time of this offering.

We can offer no assurance that the initial public offering price will correspond to the price at which the common stock will trade in the public market subsequent to this offering or that an active trading market for the common stock will develop and continue after this offering.

The representative on behalf of the underwriters may engage in over-allotment, stabilizing transactions, syndicate covering transactions and penalty bids in accordance with Regulation M under the Securities Exchange Act of 1934, as amended.

- . Over-allotment involves syndicate sales in excess of the offering size, which creates a syndicate short position.
- . Stabilizing transactions permit bids to purchase the underlying security so long as the stabilizing bids do not exceed a specified maximum.
- . Syndicate covering transactions involve purchases of the common stock in the open market after the distribution has been completed in order to cover syndicate short positions.
- . Penalty bids permit the representatives to reclaim a selling concession from a syndicate member when the common stock originally sold by such syndicate member is purchased in a stabilizing transaction or a syndicate covering transaction to cover syndicate short positions.

These stabilizing transactions, syndicate covering transactions and penalty bids may cause the price of the common stock to be higher than it would otherwise be in the absence of such transactions. These transactions may be effected on The Nasdaq Stock Market's National Market or otherwise and, if commenced, may be discontinued at anytime.

## NOTICE TO CANADIAN RESIDENTS

### Resale Restrictions

The distribution of the securities in Canada is being made only on a private placement basis exempt from the requirement that we prepare and file a prospectus with the securities regulatory authorities in each province where trades of securities are effected. Accordingly, any resale of the securities in Canada must be made in accordance with applicable securities laws which will vary depending on the relevant jurisdiction, and which may require resales to be made in accordance with available statutory exemptions or pursuant to a discretionary exemption granted by the applicable Canadian securities regulatory authority. Purchasers are advised to seek legal advice prior to any resale of the securities.

### Representations of Purchasers

Each purchaser of securities in Canada who receives a purchase confirmation will be deemed to represent to us and the dealer from whom such purchase confirmation is received that (1) such purchaser is entitled under applicable provincial securities laws to purchase such securities without the benefit of a prospectus qualified under such securities laws, (2) where required by law, that such purchaser is purchasing as principal and not as agent, and (3) such purchaser has reviewed the text above under "Resale Restrictions".

### Rights of Action (Ontario Purchasers)

The securities being offered are those of a foreign issuer and Ontario purchasers will not receive the contractual right of action prescribed by Ontario securities law. As a result, Ontario purchasers must rely on other remedies that may be available, including common law rights of action for damages or rescission or rights of action under the civil liability provisions of the U.S. federal securities laws.

### Enforcement of Legal Rights

All of the issuer's directors and officers as well as the experts named herein may be located outside of Canada and, as a result, it may not be possible for Canadian purchasers to effect service of process within Canada upon the issuer or such persons. All or a substantial portion of the assets of the issuer and such persons may be located outside of Canada and, as a result, it may not be possible to satisfy a judgment against the issuer or such persons in Canada or to enforce a judgment obtained in Canadian courts against such issuer or persons outside of Canada.

### Notice to British Columbia Residents

A purchaser of securities to whom the Securities Act (British Columbia) applies is advised that such purchaser is required to file with the British Columbia Securities Commission a report within ten days of the sale of any securities acquired by such purchaser pursuant to this offering. Such report must be in the form attached to British Columbia Securities Commission Blanket Order BOR #95/17, a copy of which may be obtained from us. Only one such report must be filed in respect of securities acquired on the same date and under the same prospectus exemption.

### Taxation and Eligibility for Investment

Canadian purchasers of securities should consult their own legal and tax advisors with respect to the tax consequences of an investment in the securities in their particular circumstances and with respect to the eligibility of the securities for investment by the purchaser under relevant Canadian legislation.

## VALIDITY OF COMMON STOCK

The validity of the common stock will be passed upon for Sohu.com Inc. by Sullivan & Cromwell, Hong Kong and New York, New York. Certain legal matters under U.S. federal and New York law will be passed upon for the underwriters by Cravath, Swaine & Moore, Hong Kong and New York, New York. Certain legal matters as to PRC law will be passed upon for Sohu.com Inc. by TransAsia Lawyers, Beijing and for the underwriters by Commerce & Finance Law Offices, Beijing.

## EXPERTS

The consolidated financial statements as of December 31, 1998 and 1999 and for each of the three years in the period ended December 31, 1999 included in this prospectus have been so included in reliance on the report of PricewaterhouseCoopers, independent accountants, given on the authority of said firm as experts in auditing and accounting. We have included in this prospectus descriptions concerning PRC laws and regulations and our regulatory compliance in reliance upon the opinion of TransAsia Lawyers, which opinion is summarized in this prospectus, and their authority as experts in PRC legal matters.

## WHERE YOU CAN FIND MORE INFORMATION

We have filed with the Securities and Exchange Commission a Registration Statement on Form S-1 under the Securities Act with respect to the shares of our common stock offered in this offering. This prospectus does not contain all of the information in the Registration Statement and the exhibits. We have omitted certain portions pursuant to the rules and regulations of the Securities and Exchange Commission.

As a result of this offering, we will become subject to the periodic reporting and other informational requirements of the Securities Exchange Act of 1934, as amended. In accordance with these requirements, we will file reports and other information with the Securities and Exchange Commission.

For further information with respect to us and the shares being offered in this offering, please refer to the Registration Statement, including the exhibits filed therewith. You can inspect and copy the Registration Statement and the exhibits as well as other reports and information at the public reference facilities maintained by the Securities and Exchange Commission at Judiciary Plaza, 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549; and at the regional offices of the Securities and Exchange Commission at Seven World Trade Center, 13th Floor, New York, New York 10048; and at Citicorp Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. You can obtain copies of these materials from the Public Reference Section of the Securities and Exchange Commission, 450 Fifth Street, N.W., Washington, D.C. 20549 at prescribed rates. Further information on the operation of the Public Reference Room in Washington, D.C. can be obtained by calling the Securities and Exchange Commission at 1-800-SEC-0330.

The Securities and Exchange Commission also maintains a Web site that contains reports, proxy statements and other information about issuers, such as Sohu.com Inc., who file electronically with the Securities and Exchange Commission. The address of that site is <http://www.sec.gov>.

You should rely only on the information contained in this prospectus. We have not authorized anyone to give any information or make any representation about us or this offering that is different from, or in addition to, that contained in this prospectus or in any of the materials that we have incorporated into this document. Therefore, if anyone does give you information of this sort, you should not rely on it. If you are in a jurisdiction where offers to sell, or solicitations of offers to buy, the securities offered by this document are unlawful, or if you are a person to whom it is unlawful to direct these types of activities, then the offer presented in this document does not extend to you. The information contained in this document speaks only as of the date of this document unless the information specifically indicates that another date applies.

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REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders of Sohu.com Inc.

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, of cash flows and of shareholders' equity (deficit) expressed in U.S. dollars present fairly, in all material respects, the financial position of Sohu.com Inc. (the "Company") and its subsidiary at December 31, 1998 and 1999, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1999, in conformity with accounting principles generally accepted in the United States. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

PricewaterhouseCoopers

Beijing, People's Republic of China  
February 2, 2000

## SOHU.COM INC.

CONSOLIDATED BALANCE SHEETS  
(Amounts in thousands of US dollars, except share data)

	December 31, 1998	December 31, 1999	Pro Forma December 31, 1999  (unaudited)
ASSETS			
Current assets:			
Cash and cash equivalents.....	\$1,232	\$3,924	\$3,924
Accounts receivable, net.....	68	401	401
Accounts receivable-related parties.....	158	37	37
Prepaid and other current assets....	49	126	126
	-----	-----	-----
Total current assets.....	1,507	4,488	4,488
Fixed assets, net.....	236	999	999
Other assets, net.....	35	1,589	1,589
	-----	-----	-----
	\$1,778	\$7,076	\$7,076
	=====	=====	=====
LIABILITIES AND SHAREHOLDERS EQUITY (DEFICIT)			
Current liabilities:			
Accounts payable.....	\$ 72	\$ 500	\$ 500
Accrued liabilities.....	132	1,411	1,411
	-----	-----	-----
Total current liabilities.....	204	1,911	1,911
Commitments and contingencies (Note 10)			
Series B Mandatorily Redeemable			
Convertible Preferred Stock: \$0.001 par value per share (2,077,205 shares authorized; 2,074,790 and 2,077,205 shares issued and outstanding at December 31, 1998 and 1999, no shares issued and outstanding on a Pro Forma basis at December 31, 1999).....	2,362	2,831	--
Series C Mandatorily Redeemable			
Convertible Preferred Stock; \$0.001 par value per share (1,479,507 shares authorized, issued and outstanding at December 31, 1999, no shares issued and outstanding on a Pro Forma basis at December 31, 1999).....	-----	7,376	--
	-----	-----	-----
Total Mandatorily Redeemable Convertible Preferred Stock.....	2,362	10,207	--
Shareholders' equity (deficit):			
Series A Preferred Stock: \$0.001 par value per share (1,125,000 shares authorized, issued and outstanding at December 31, 1998 and 1999, no shares issued and outstanding on a Pro Forma basis at December 31, 1999).....	1	1	--
Common Stock: \$0.001 par value per share (11,500,000 shares authorized; 3,563,595, 3,621,410 and shares issued and outstanding at December 31, 1998 and 1999; and 9,462,395 shares issued and outstanding on a Pro Forma basis at December 31, 1999).....	4	4	9
Additional paid-in capital.....	255	389	10,592
Deferred compensation and other.....	--	(22)	(22)
Accumulated deficit.....	(1,048)	(5,414)	(5,414)
	-----	-----	-----
Total shareholders' equity (deficit).....	(788)	(5,042)	5,165
	-----	-----	-----
	\$1,778	\$7,076	\$7,076
	=====	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

## SOHU.COM INC.

CONSOLIDATED STATEMENTS OF OPERATIONS  
(Amounts in thousands of US dollars, except share data)

	Year ended		
	December 31, 1997	December 31, 1998	December 31, 1999
Revenues (including related party amounts of \$0, \$175 and \$178)	\$ 78	\$ 472	\$ 1,617
Costs and expenses:			
Cost of revenues*	19	215	1,576
Product development*	50	208	427
Sales and marketing*	94	351	1,758
General and administrative* (including related party amounts of \$60 in 1999)	75	308	1,270
Stock-based compensation	--	--	46
Total costs and expenses	238	1,082	5,077
Operating loss	(160)	(610)	(3,460)
Interest income	--	23	25
Interest expense-related party	--	(28)	(14)
Net loss	(160)	(615)	(3,449)
Accretion on Series B and C mandatorily redeemable convertible preferred stock	--	(244)	(917)
Net loss attributable to common stockholders	\$ (160)	\$ (859)	\$ (4,366)
Basic and diluted net loss per share attributable to common stockholders	\$(0.05)	\$(0.24)	\$ (1.22)
Shares used in computing basic and diluted net loss per share	3,500	3,564	3,588
Basic and diluted pro forma net loss per share (unaudited)			\$ (0.41)
Shares used in computing basic and diluted pro forma net loss per share (unaudited)			8,314

\*Excluding 1999 stock-based compensation expense--see Note 14.

The accompanying notes are an integral part of these consolidated financial statements.

## SOHU.COM INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Amounts in thousands of US dollars, except share data)

	Year ended		
	December 31, 1997	December 31, 1998	December 31, 1999
Cash flows from operating activities:			
Net loss.....	\$(160)	\$ (615)	\$(3,449)
Adjustments to reconcile net loss to net cash used in operating activities:			
Loss on disposal of fixed assets.....	--	--	6
Depreciation and amortization..	3	23	277
Services rendered by shareholder.....	--	--	60
Stock-based compensation expense.....	--	--	46
Amortization of discount on convertible promissory notes..	--	25	--
Changes in assets and liabilities:			
Accounts receivable.....	(13)	(55)	(333)
Accounts receivable--related parties.....	--	(158)	121
Prepays and other current assets.....	111	(35)	(77)
Other assets.....	(9)	(26)	(78)
Accounts payable.....	23	49	428
Accrued liabilities.....	(1)	114	1,279
Net cash used in operating activities.....	(46)	(678)	(1,720)
Cash flows from investing activities:			
Acquisition of fixed assets.....	(30)	(227)	(942)
Acquisition of other assets.....	--	--	(1,580)
Disposal of fixed assets.....	--	--	1
Net cash used in investing activities.....	(30)	(227)	(2,521)
Cash flows from financing activities:			
Issuance/(repayment) of Convertible Promissory Notes--related party.....	100	(100)	1,500
Issuance of Series C Mandatorily Redeemable Convertible Preferred Stock .....	--	--	5,426
Issuance of Series B Mandatorily Redeemable Convertible Preferred Stock.....	--	2,118	--
Issuance of Common Stock.....	--	8	7
Net cash provided by financing activities.....	100	2,026	6,933
Net increase/(decrease) in cash and cash equivalents....	24	1,121	2,692
Cash and cash equivalents at beginning of period.....	87	111	1,232
Cash and cash equivalents at end of period.....	\$ 111	\$1,232	\$ 3,924
Non-cash financing activity:			
Conversion of convertible promissory note and accrued interest into Series C Mandatorily Redeemable Convertible Preferred Stock....	\$ --	\$ --	\$ 1,514

The accompanying notes are an integral part of these consolidated financial statements.

## SOHU.COM INC.

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (DEFICIT)  
(Amounts in thousands of US dollars, except share data)

	Series A Preferred Stock		Common Stock		Additional Paid-in- Capital	Deferred Compensation and Other	Accumulated Deficit	Total Shareholders' Equity (Deficit)
	Shares Issued	Amount	Shares Issued	Amount				
Balance, January 1, 1997.....	1,125,000	\$ 1	3,500,000	\$ 4	\$222	\$ --	\$ (29)	\$ 198
Issuance of warrants...	--	--	--	--	25	--	--	25
Net loss.....	--	--	--	--	--	--	(160)	(160)
Balance, December 31, 1997.....	1,125,000	1	3,500,000	4	247	--	(189)	63
Issuance of common stock.....	--	--	63,595	--	8	--	--	8
Accretion of Series B Mandatorily Redeemable Convertible Preferred Stock.....	--	--	--	--	--	--	(244)	(244)
Net loss.....	--	--	--	--	--	--	(615)	(615)
Balance, December 31, 1998.....	1,125,000	1	3,563,595	4	255	--	(1,048)	(788)
Issuance of common stock.....	--	--	57,815	--	7	--	--	7
Accretion of Series B and C Mandatorily Redeemable Convertible Preferred Stocks.....	--	--	--	--	--	--	(917)	(917)
Issuance of compensatory stock options.....	--	--	--	--	67	(67)	--	--
Amortization of deferred compensation.....	--	--	--	--	--	46	--	46
Services rendered by shareholder.....	--	--	--	--	60	--	--	60
Foreign currency translation adjustment.....	--	--	--	--	--	(1)	--	(1)
Net loss.....	--	--	--	--	--	--	(3,449)	(3,449)
Balance, December 31, 1999.....	1,125,000	\$ 1	3,621,410	\$ 4	\$389	\$(22)	\$(5,414)	\$(5,042)
	=====	===	=====	===	=====	=====	=====	=====

The accompanying notes are an integral part of these financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in thousands of US dollars, except number of shares and per share data)

1. Organisation and Nature of Operations

Sohu.com Inc. (the "Company") was incorporated in Delaware, USA in August 1996 under the name of Internet Technologies China, Inc. The Company changed its name to Sohu.com Inc. in September 1999. The Company does not have any substantive operations of its own and substantially all of its primary business operations are conducted through its wholly-owned subsidiary, Sohu ITC Information Technology (Beijing) Co., Ltd., which was incorporated in the People's Republic of China during 1997. The Company offers internet-based advertising and content through its internet portal site, Sohu.com. The Company conducts its business within one industry segment and markets its products and services to clients primarily in the People's Republic of China.

The consolidated financial statements are prepared in accordance with generally accepted accounting principles in the United States of America.

2. Summary of Significant Accounting Policies

(a) Consolidation

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiary incorporated in the People's Republic of China. All intercompany balances and transactions have been eliminated.

(b) Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

(c) Cash and cash equivalents

The Company considers all highly liquid investments with an original maturity of three months or less when purchased to be cash equivalents. Cash equivalents are composed primarily of investments in money market accounts stated at cost, which approximates fair value.

(d) Fixed assets and depreciation

Fixed assets, comprising computer hardware and office furniture and equipment, are stated at cost less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally three to five years.

(e) Other assets, net

Other assets includes rental deposits, as well as computer software purchased from unrelated third parties which is being amortized over its estimated useful life of three years. Also included in other assets are direct costs related to the development of the Company's website which have been capitalized and are being amortized over their estimated useful life of three years.

At December 31, 1999, the Company had incurred approximately \$780 of transaction expenses relating to the Company's proposed initial public offering which are being deferred and included as other assets. Upon the successful closing of the Company's proposed initial public offering, these costs will be offset against the proceeds of the offering in Additional Paid-In-Capital.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

(f) Impairment of long-lived assets

The Company reviews long-lived assets based upon expected gross cash flows and will reserve for impairment whenever events or changes in circumstances indicate the carrying amount of the assets may not be fully recoverable. Based on its most recent analysis, the Company believes that there was no impairment of its fixed assets and intangible assets as at December 31, 1999.

(g) Product development

Cost incurred in the enhancement of the Company's website and the classification and organization of listings within internet properties and enhancements to existing products are charged to product development expense as incurred. Material software development costs, including direct costs related to the development of the Company's website, are capitalized as other assets once technological feasibility has been established. Website development costs are amortized over three years.

(h) Foreign currency translation

Foreign currency transactions are translated at the applicable rates of exchange in effect at the transaction dates. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the applicable rates of exchange in effect at that date. Foreign currency transaction gains and losses were not material for any period presented.

The Company's functional and reporting currency is the U.S. dollar. The functional currency of the Company's subsidiary in China is the Renminbi ("RMB"). Sales and purchase and other expense transactions are generally denominated in RMB. Accordingly, assets and liabilities of the China subsidiary are translated at the current exchange rate in effect at the balance sheet date, and revenues and expenses are translated at the average exchange rates in effect during the reporting period. Gains and losses resulting from foreign currency translation, if material, are recorded in a separate component of shareholders' equity. Foreign currency translation adjustments of \$0.1, \$0.2 and \$0.9 in 1997, 1998 and 1999, respectively, are included in Deferred Compensation and Other in the consolidated statement of shareholders equity (deficit) for the periods presented.

(i) Advertising expense

Advertising expenses are charged to the income statement when incurred. Included in sales and marketing expenses are advertising costs of \$597 for the year ended December 31, 1999. Prior to 1999, the Company incurred no advertising costs.

(j) Revenue recognition

The Company's revenues are derived principally from the sale of banner advertisements pursuant to short-term contracts. Revenues on banner advertising contracts are recognized ratably over the period in which the advertisement is displayed. Company obligations typically also include guarantees of a minimum number of impressions or times that an advertisement appears in pages viewed by users. To the extent that minimum guaranteed impressions are not met within the contractual time period, the Company defers recognition of the corresponding revenues until the remaining guaranteed impression levels are achieved. The Company also earns revenue from sponsorship contracts whereby the Company provides services relating to the design, integration and co-ordination of content and links in channels on the Company's website. These development fees are recognized as revenue once the related services have been performed and the channel and related links have

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

been placed on the Company's website. Revenue related to banner development services is recognized upon completion of the contract due to the short time period between when the contract is started and the service is completed.

For all Company services, revenue is only recognized provided that no significant Company obligations remain at the end of the period and the collection of the resulting receivable is probable.

Revenue from on-line commercial transactions will be recognized on a net commission basis following both successful on-line verification of customer payment and the shipment of products. To date, the Company has not recorded any revenues pursuant to such transactions.

(k) Stock-based compensation

The Company accounts for stock-based employee compensation arrangements in accordance with APB No. 25, "Accounting for Stock Issued to Employees", ("APB No. 25") and complies with the disclosure provisions of SFAS No. 123, "Accounting for Stock-Based Compensation", ("SFAS No. 123"). In general, compensation cost under APB No. 25 is recognized based on the difference, if any, between the estimated fair value of the Company's common stock and the amount an employee must pay to acquire the stock, as determined on the date the option is granted. Total compensation cost as determined at the date of option grant is recorded in Shareholders' Equity as Additional Paid-in-Capital with an offsetting entry to Deferred Compensation. Deferred Compensation is amortized on an accelerated basis and charged to expense in accordance with FASB Interpretation No.28 (FIN 28) over the vesting period of the underlying options, generally ranging from two to four years.

(l) Income taxes

Income taxes are accounted for using an asset and liability approach which requires the recognition of income taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in the Company's financial statements or tax returns. The measurement of deferred tax assets is reduced, if necessary, by the amount of any tax benefits that, based on available evidence, are not expected to be realized. As the Company has incurred losses since inception, no provision for income taxes has been made.

(m) Net loss per share

The basic net loss per share is computed by dividing the net income or loss available to common shareholders for the period by the weighted average number of common shares outstanding during the period. Diluted net income or loss per share is computed by dividing the net income or loss for the period by the weighted average number of common and common equivalent shares outstanding during the period. Common equivalent shares, composed of incremental common shares issuable upon the exercise of stock options and warrants and the conversion of preferred stock, are included in diluted net income or loss per share to the extent such shares are dilutive. The diluted net loss per share is the same as the basic net loss per share for all periods presented as all common equivalent shares have the effect of reducing the net loss per share and thus have not been included.

(n) Pro forma net loss per share (unaudited)

Pro forma net loss per share for the year ended December 31, 1999 is computed using the weighted average number of common shares outstanding, including the pro forma effect, on an as-if-converted basis, of the automatic conversion of Series B and C Mandatorily Redeemable Convertible Preferred Stock and Series

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

A Preferred Stock into shares of common stock effective upon the closing of an initial public offering by the Company if and when the aggregate proceeds from the Offering are not less than \$20,000 and with a price to the public of at least \$38.576 per share. Pro forma diluted net loss per share is computed using the pro forma weighted average number of shares of common stock and common stock equivalents outstanding. Common stock equivalent shares, composed of shares of common stock issuable upon the exercise of stock options and warrants, are not included in pro forma diluted net loss per share as this would reduce the net loss per share.

## (o) Comprehensive income

Comprehensive income is defined as the change in equity of a company during a period from transactions and other events and circumstances excluding transactions resulting from investments from owners and distributions to owners. For the Company, the difference between comprehensive loss and net loss is attributable to foreign currency translation adjustments of \$0.1, \$0.2 and \$0.9 for 1997, 1998 and 1999, respectively. Accordingly, comprehensive loss did not differ materially from net loss for the periods presented.

## (p) Stock split

On October 15, 1999, the Company's Board of Directors approved a five-for-one stock split of the issued and outstanding common stock, which was effected on October 15, 1999. All shares and per share amounts have been retroactively adjusted to reflect this stock split.

## (q) Proposed initial public offering of common stock and pro forma balance sheet (unaudited)

In conjunction with an initial public offering of the Company's common stock, (the "Offering"), all of the outstanding shares of Series B and C Mandatorily Redeemable Convertible Preferred Stock and Series A Preferred Stock will automatically convert into shares of common stock if and when the aggregate proceeds from the Offering are not less than \$20,000 and with a price to the public of at least \$38.576 per share. The pro forma effect of this conversion of preferred stock has been reflected in the accompanying unaudited Pro Forma Consolidated Balance Sheet at December 31, 1999.

## 3. Risks and Uncertainties

Financial instruments that potentially subject the Company to significant concentration of credit risk consist primarily of cash, cash equivalents, and accounts receivable. As of December 31, 1999, substantially all of the Company's cash and cash equivalents were held in two financial institutions; one institution is a federally insured financial institution located in the United States and the second institution is located in the People's Republic of China. At various times, the Company maintains cash balances in excess of United States federally insured limits or in institutions in the People's Republic of China. Accounts receivable are typically unsecured, denominated in Chinese RMB, and are derived from revenues earned from customers primarily located in the People's Republic of China. The Company performs ongoing credit evaluations of its customers and, if necessary, maintains reserves for potential credit losses. Historically, such losses have been within management's expectations.

The Company's client base is limited. Revenues from its five largest customers represented 65%, 71% and 34% of total revenues for the three years ended December 31, 1997, 1998 and 1999, respectively. These same five customers represent 93% and 43% of accounts receivable as of December 31, 1998 and 1999, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
(Amounts in thousands of US dollars, except number of shares and per share data)

The Company's sales and purchase and expense transactions are generally denominated in RMB and a significant portion of the Company's assets and liabilities are denominated in RMB. The RMB is not freely convertible into foreign currencies. In China, foreign exchange transactions are required by law to be transacted only by authorized financial institutions at exchange rates set by the Bank of China. Remittances in currencies other than RMB by the Company's subsidiary in China must be processed through the Bank of China or other PRC foreign exchange regulatory bodies and require certain supporting documentation in order to effect the remittance.

The Company faces certain macro-economic and regulatory risks and uncertainties relating to the Company's China operations (see note 10).

## 4. Balance Sheet Components

	December 31, 1998	December 31, 1999
	-----	-----
Accounts receivable, net		
Accounts receivable.....	\$ 68	\$ 427
Less: Allowance for doubtful accounts.....	--	(26)
	-----	-----
	\$ 68	\$ 401
	=====	=====
Fixed Assets		
Computer equipment.....	\$215	\$1,029
Office furniture and equipment.....	48	170
	-----	-----
	263	1,199
Accumulated depreciation.....	(27)	(200)
	-----	-----
	\$236	\$ 999
	=====	=====
Other Assets		
Deferred offering costs.....	\$--	\$ 780
Purchased computer software.....	--	669
Website development costs.....	--	131
Rental deposits and other.....	35	113
	-----	-----
	35	1,693
Accumulated amortization.....	--	(104)
	-----	-----
	\$ 35	\$1,589
	=====	=====
Accrued liabilities		
Compensation and benefits.....	\$ 85	\$ 581
Professional services.....	25	657
Others.....	22	173
	-----	-----
	\$132	\$1,411
	=====	=====

## 5. China contribution plan and profit appropriation

The Company's subsidiary in China participates in a government-mandated multi-employer defined contribution plan pursuant to which certain retirement, medical and other welfare benefits are provided to employees. Chinese labor regulations require the Company's subsidiary to pay to the local labor bureau a monthly contribution at a stated contribution rate based on the monthly basic compensation of qualified

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

employees. The relevant local labor bureau is responsible for meeting all retirement benefit obligations; the Company has no further commitments beyond its monthly contribution.

Pursuant to the laws applicable to China's Foreign Investment Enterprises, the Company's subsidiary in China must make appropriations from after-tax profit to non-distributable reserve funds as determined by the Board of Directors. These reserve funds include a (i) general reserve, (ii) enterprise expansion fund and (iii) staff bonus and welfare fund. The general reserve fund requires annual appropriations of 10% of after-tax profit (as determined under PRC GAAP); the other fund appropriations are at the Company's discretion. Since the Company's PRC subsidiary is in a loss position, no appropriations have been made.

## 6. Convertible Promissory Notes to Related Parties

During 1999, the Company borrowed \$1,500 through the issuance of a convertible promissory note to a preferred shareholder. The note bore interest at an annual rate of 4.79%; during 1999, the Company recognized interest expense of \$14. The entire principal amount of the note plus accrued interest was converted automatically into Series C Preferred Stock upon the issuance of Series C Preferred Stock in October, 1999 (see Note 8).

During 1997, the Company issued promissory notes to preferred shareholders totalling \$100. These notes were subject to an annual interest rate of 10%. On March 21, 1998, the Company repaid the principal of \$100 and related interest of \$3. Warrants to purchase 46,255 shares of common stock at an exercise price of \$0.20 per share were issued and vested in connection with the Company's issuance of these promissory notes. The amount of the proceeds attributable to the relative value of the warrants in the amount of \$25 was recorded as a discount related to the promissory notes and is reflected as an adjustment to interest expense over the term of the notes. As of December 31, 1999, warrants to purchase 28,910 shares of Common Stock had been exercised and warrants to purchase 17,345 shares of Common Stock remained outstanding.

## 7. Series B Mandatorily Redeemable Convertible Preferred Stock

At December 31, 1999, there were 2,077,205 shares of Series B and Series B-1 Mandatorily Redeemable Convertible Preferred Stock ("Series B Preferred Stock") authorized, issued and outstanding. The following table sets forth the activity related to the Series B Preferred Stock (amounts in thousands of US dollars, except share data):

	Series B		Series B-1		Total	
	Shares	Amount	Shares	Amount	Shares	Amount
Balance at January 1, 1998...	--	\$ --	--	\$--	--	\$ --
Issuance of preferred shares for cash, net of issue costs.....	1,736,495	1,773	338,295	345	2,074,790	2,118
Accretion to estimated redemption value.....		204		40		244
Balance at December 31, 1998.....	1,736,495	1,977	338,295	385	2,074,790	2,362
Exercise of warrants.....	2,415	2			2,415	2
Accretion to estimated redemption value.....		391		76		467
Balance at December 31, 1999.....	1,738,910	\$2,370	338,295	\$461	2,077,205	\$2,831

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
(Amounts in thousands of US dollars, except number of shares and per share data)

Following amendment of the Company's Articles of Incorporation, the holders of Series B Preferred Stock have various rights and preferences as follows:

Voting

Each holder of Series B Preferred Stock has voting rights equal to the number of shares of common stock then issuable upon its conversion into common stock. Each holder of Series B Preferred Stock will generally vote together with the common stock shareholders.

Dividends

No dividends, whether in cash, in property or in shares of the common stock of the Company shall be declared on outstanding common shares unless the Board of Directors has declared a dividend for Series B Preferred Stock. Where dividends on Series B Preferred Stock are declared, dividends will be allocated to Series B Preferred shares based on the equivalent number of common shares into which such Series B Preferred Stock could be converted. The Board through December 31, 1999 has declared no dividends on Series B Preferred Stock.

Liquidation

In the event of any liquidation, dissolution or winding up of the Company, either voluntary or involuntary, the holders of Series B Preferred Stock shall be entitled to receive, prior and in preference to any distribution of any of the assets of the Company to the holders of Series A Preferred Stock, an amount equal to \$1.0346 per share of Series B Preferred Stock, plus declared but unpaid dividends. After the liquidation preference of the holders of the Series B Preferred Stock has been satisfied, the holders of the Series A Preferred Stock shall be entitled to receive an amount equal to \$.20 per share, plus declared but unpaid dividends. After setting apart or paying in full the preferential amounts due to the holders of Series B Preferred Stock and Series A Preferred Stock as noted above, the holders of the Series B Preferred Stock shall be entitled to receive an amount equal to \$0.5173 per share, plus declared but unpaid dividends. Should the Company's legally available assets be insufficient to satisfy the liquidation preferences, the entire amount of assets will be distributed ratably to the holders of Series B Preferred Stock.

Conversion

Each share of Series B-1 Preferred Stock is convertible, at the option of the holder commencing from the date of issuance, into common shares on a share for share basis. Each share of Series B Preferred Stock was originally convertible, at the option of the Holder commencing from the date of issuance, to common shares on a share for share basis. Further adjustments to both of these ratios will be made where there are accrued and unpaid dividends on preferred stock or where common stock is issued at less than \$0.20 per share. Certain events which occurred in 1998 resulted in a change to the conversion ratio for Series B Preferred Stock such that each share of Series B Preferred Stock became convertible using a basis of one share of Series B Preferred Stock for 1.667 shares of common stock. This change in the conversion ratio did not represent a beneficial conversion feature at the date of issuance of the Series B Preferred Stock in 1998. The Series B Preferred Stock will be converted automatically into Common Stock, at the then applicable conversion rate, upon the closing of an underwritten public offering of shares of Common Stock of the Company at a public offering price of at least \$38.576 per share and gross proceeds to the Company in excess of \$20,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

Redemption

After March 5, 2003, holders of Series B Preferred Stock may request that the Company redeem all the outstanding shares at a price of \$2.069 per share plus any declared but unpaid dividends. Accordingly, the Series B Preferred Stock is being accreted to its estimated redemption value through deductions from retained earnings; such deductions totalled \$244, and \$467 for the years ended December 31, 1998 and 1999, respectively.

Warrants

In connection with the issuance of the Company's Series B Convertible Preferred Stock financing in 1998, the Company granted warrants to purchase 2,415 shares of the Company's Series B Convertible Preferred Stock at an exercise price of \$1.035 per share. These warrants were exercised in 1999.

8. Series C Mandatorily Redeemable Convertible Preferred Stock

In October 1999, the Company entered into a Series C Preferred Stock Purchase agreement, as amended, whereby the Company authorized 1,479,507 shares of the Company's Series C Mandatory Redeemable Convertible Preferred Stock ("Series C Preferred Stock") at an issue price of \$4.702 per share. At December 31, 1999, there were 1,479,507 shares issued and outstanding. Following amendment of the Company's Articles of Incorporation, the holders of Series C Preferred Stock have various rights and preferences as follows:

Voting

Each holder of Series C Preferred Stock has voting rights equal to the number of shares of common stock then issuable upon its conversion into common stock. Each holder of Series C Preferred Stock will generally vote together with the common stock shareholders.

Dividends

No dividends, whether in cash, in property or in shares of the common stock of the Company shall be declared on outstanding common shares unless the Board of Directors has declared a dividend for Series C Preferred Stock. Where dividends on Series C Preferred Stock are declared, dividends will be allocated to Series C Preferred shares based on the equivalent number of common shares into which such Series C Preferred Stock could be converted. The Board through December 31, 1999 has declared no dividends on Series C Preferred Stock.

Liquidation

In the event of any liquidation, dissolution or winding up of the Company, either voluntary or involuntary, the holders of Series C Preferred Stock shall be entitled to receive, prior and in preference to any distribution of any of the assets of the Company to the holders of the Common stock, an amount equal to \$4.702 per share, plus declared but unpaid dividends.

Conversion

Each share of Series C Preferred Stock is convertible, at the option of the holder commencing from the date of issuance, into common shares on a share for share basis. Adjustments to this ratio will be made where there are accrued and unpaid dividends on preferred stock or common stock. The Series C Preferred Stock will

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

be converted automatically into Common Stock, at the then applicable conversion rate, upon the closing of an underwritten public offering of shares of Common Stock of the Company at a public offering price of at least \$38.576 per share and gross proceeds to the Company in excess of \$20,000.

Redemption

After September 9, 2004, holders of Series C Preferred Stock may request that the Company redeem all the outstanding shares at a price of \$9.404 per share plus any declared but unpaid dividends. Accordingly, the Series C Preferred Stock is being accreted to its estimated redemption value through deductions from retained earnings; such deductions totalled \$450 for the year ended December 31, 1999. The redemption rights of the Series C Preferred Stock are subordinate to the Series B Preferred Stock.

9. Series A Preferred Stock

At December 31, 1999, there were 1,125,000 shares of Series A Preferred Stock ("Preferred A") issued and outstanding at an issue price of \$0.20 per share. Following amendment of the Company's Articles of Incorporation, the holders of Preferred A shares have various rights and preferences as follows:

Voting

Each holder of Series A Preferred Stock has voting rights equal to the number of shares of common stock then issuable upon its conversion into common stock. Each holder of Series A Preferred Stock will generally vote together with the common stock shareholders.

Dividends

No dividends, whether in cash, in property or in shares of the capital stock of the Company shall be declared for Preferred A unless the Board of Directors has declared a dividend on outstanding common shares. Where dividends on Preferred A are declared, dividends will be allocated to Preferred A based on the equivalent number of common shares into which such preferred shares could be converted. The Board through December 31, 1999 has declared no dividends on Preferred A.

Liquidation

In the event of any liquidation, dissolution or winding up of the Company, either voluntary or involuntary, the holders of Series A Preferred Stock shall be entitled to receive, prior and in preference to any distribution of any of the assets or surplus funds of the Company to the holders of the Common Stock or to the holders of the Series B, B-1 and C Preferred Stock after the satisfaction of the liquidation preference indicated in Note 7 above, an amount equal to \$0.20 per share, plus declared but unpaid dividends.

Conversion

Each share of Series A Preferred Stock is convertible at the holder's option into common shares on a share for share basis. Adjustments to this ratio will be made where there are accrued and unpaid dividends on preferred stock or where common stock has been issued at less than \$0.20 per share. The Series A Preferred Stock will be converted automatically into Common Stock, at the then applicable conversion rate, upon the closing of an underwritten, public offering of shares of Common Stock of the Company at a public offering price of at least \$38.576 per share and gross proceeds for the Company in excess of \$20,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
(Amounts in thousands of US dollars, except number of shares and per share data)

## 10. Commitments and Contingencies

As of December 31, 1999, the Company had future minimum rental lease payments under non-cancellable operating leases as follows:

2000.....	\$ 597
2001.....	506
	-----
	\$1,103
	=====

The Company recognized \$56, \$157 and \$205 of rent expense for the years ended December 31, 1997, 1998 and 1999, respectively.

The Chinese market in which the Company operates poses certain macro-economic and regulatory risks and uncertainties. These uncertainties extend to the ability of the Company to operate an internet business and to conduct on-line advertising in the People's Republic of China. Though the People's Republic of China has, since 1978, implemented wide range market-oriented economic reforms, continued reforms and progress towards a full market-oriented economy are uncertain. In addition, the telecommunication, information, and media industries remain highly regulated. Restrictions are currently in place or are unclear regarding in what specific segments of these industries foreign owned entities, like the Company, may operate. The Company's legal structure and scope of operations in China could be subjected to restrictions which could result in severe limits to the Company's ability to conduct business in the People's Republic of China and this could have a material adverse effect on the Company's financial position, results of operations and cash flows.

## 11. Related Party Transactions

The Company has entered into an agreement whereby the Company provides internet advertising and promotional services to a preferred shareholder. The total amount of revenue recorded under agreements with this preferred shareholder was \$0, \$175 and \$178 for the three years ended December 31, 1997, 1998 and 1999, respectively. As of December 31, 1998 and 1999, \$158 and \$37, respectively, were included in Accounts receivable--related parties related to this arrangement.

During 1999, in connection with a warrant issued by the Company to purchase 81,798 shares of common stock at an exercise price of \$6.1126 per share, one of the Company's preferred shareholders arranged for certain of its affiliates to provide certain professional and managerial services to the Company. The estimated fair value of such expenses, amounting to approximately \$60 for the year ended December 31, 1999, has been credited to additional paid-in capital. As of December 31, 1999 this warrant remains outstanding.

Since 1998, the Company has had an arrangement whereby the Company provides a link from its website to a related party's website. In addition, the related party provides internet content on an updated daily basis to the Company's website. The link allows for certain news and other informational content to be made available to users of the Company's internet portal site, with revenues generated from advertising placed in conjunction with the service to be allocated between both parties on a contractually agreed basis. For the year ended December 31, 1999, the Company has recognized expense of \$16 as a result of this collaborative arrangement.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
(Amounts in thousands of US dollars, except number of shares and per share data)

## 12. Income Taxes

The Company is subject to taxes in both the United States and the People's Republic of China. The Company's subsidiary in China is governed by the Income Tax Law of the People's Republic of China concerning Foreign Investment Enterprises and Foreign Enterprises and various local income tax laws (the "PRC Income Tax Law"). Pursuant to the PRC Income Tax Law, wholly-owned foreign enterprises are subject to income tax at a statutory rate of 33% (30% State income tax plus 3% local income tax) on PRC taxable income. The Company is in a loss position in both the U.S. and China. No provision or benefit for income taxes have been provided in any periods. The following is a reconciliation between the U.S. federal statutory rate and the Company's effective tax rate:

	December 31,		
	1997	1998	1999
U.S. federal statutory rate:	(34)%	(34)%	(34)%
Foreign tax difference from U.S. rate.....	1	1	1
Permanent book-tax differences.....	--	10	8
Valuation allowance for deferred tax assets.....	33	23	25
	0 %	0 %	0 %
	===	===	===

Significant components of the Company's deferred tax assets and liabilities consist of the following:

	December 31,	
	1998	1999
Deferred tax assets:		
Net operating loss carry forwards.....	\$ 59	\$ 1,196
Other book-tax basis differences.....	12	25
Total deferred tax assets.....	71	1,221
Valuation allowance.....	(71)	(1,190)
	--	31
Deferred tax liabilities:		
Capitalized expenses.....	--	(31)
	\$ --	\$ --
	=====	=====

The Company has provided a full valuation allowance against deferred tax assets due to the uncertainty surrounding their realization.

As of December 31, 1999, the Company had federal net operating loss ("NOL") and Chinese NOL of approximately \$689 and \$2,915, respectively, available to offset future federal and Chinese income tax liabilities, respectively. The U.S. NOL will expire from 2012 to 2020 and the Chinese NOL will expire from 2002 to 2004.

## 13. Financial Instruments

The carrying amount of the Company's cash and cash equivalents approximates their fair value due to the short maturity of those instruments. The carrying value of receivables and payables approximated their market values based on their short-term maturities. The fair value of related party receivables and payables is not readily determinable due to the related party nature of the accounts.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
 (Amounts in thousands of US dollars, except number of shares and per share data)

14. Stock Options

The Company has adopted a share option plan, which provides for the issuance of up to 900,000 shares of common stock. The share option plan allows for the grant of incentive share options qualified within the meaning of Section 422 of the U.S. Internal Revenue Code of 1986 and non-qualified share options, which do not so qualify.

The Company has reserved 900,000 shares of Common Stock for issuance under the Company's Stock Option Plan and, at December 31, 1999, 589,043 options were available for grant under the plan.

The following table summarizes the Company's stock option activity:

	Year Ended December 31,					
	1997		1998		1999	
	Options Outstanding	Weighted Average Exercise Price (\$)	Options Outstanding	Weighted Average Exercise Price (\$)	Options Outstanding	Weighted Average Exercise Price (\$)
Outstanding at beginning of Period.....	127,190	\$0.10	127,190	\$0.10	80,940	\$0.10
Granted.....	--	--	--	--	366,299	6.46
Exercised.....	--	--	(46,250)	0.10	(46,250)	0.10
Cancelled.....	--	--	--	--	(5,342)	1.00
Outstanding at period end.....	127,190	\$0.10	80,940	\$0.10	395,647	\$5.97

Range of Exercise Prices	Options Outstanding at December 31, 1999			Options Exercisable at December 31, 1999		
	Number Outstanding	Weighted Average Contractual Life (years)	Weighted Average Exercise Price (\$)	Number outstanding	Weighted Average Exercise Price (\$)	
\$0.10	34,690	6.32	\$ 0.10	34,690	\$ 0.10	
\$1.00	62,158	9.63	\$ 1.00	28,935	\$ 1.00	
\$4.70	130,349	9.87	\$ 4.70	13,342	\$ 4.70	
\$10.00	168,450	9.95	\$10.00	--	\$10.00	

Stock-based compensation. In connection with certain stock option grants during the year ended December 31, 1999, the Company recognized deferred stock compensation totalling \$67 which is being amortized over the vesting periods of the related options, which generally range from two to four years. Compensation expense recognized during the year ended December 31, 1999 totalled \$46 which related to the following cost and expense categories:

	Year Ended December 31, 1999
Costs of revenues.....	\$13
Product development.....	11
Sales and marketing .....	14
General and administrative.....	8
	---
	\$46
	===

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)  
(Amounts in thousands of US dollars, except number of shares and per share data)

Minimum value disclosures. The Company calculated the minimum value of stock option grants on the date of grant using the Black-Scholes pricing method with the following assumptions:

	Year Ended December 31, 1999
	-----
Risk-free interest rate.....	4.96%-5.37%
Expected life (years).....	1-4
Expected dividend yield.....	--
Volatility.....	--
Weighted average grant date fair value of options granted during the period.....	\$0.23-\$3.19

Had compensation cost for the Company's stock-based compensation plan been determined based on the fair value at the grant dates for the stock option awards as prescribed by SFAS No. 123, the Company's net loss per share would have resulted in the pro forma amounts disclosed below:

	Year Ended December 31, 1999
	-----
Net loss attributable to common shareholders:	
As reported.....	\$(4,366)
Pro forma.....	\$(4,380)
Net loss per share, basic and diluted:	
As reported.....	\$ (1.22)
Pro forma.....	\$ (1.22)

The effects of applying SFAS No. 123 methodology in this pro forma disclosure may not be indicative of future amounts. Additional stock option awards in future years are expected.

#### 15. Net Loss Per Share

Net loss per share. The following table sets forth the computation of basic and diluted net loss per share for the periods indicated:

	Year Ended December 31,		
	-----		
	1997	1998	1999
	-----	-----	-----
Numerator:			
Net loss.....	\$ (160)	\$ (615)	\$(3,449)
Accretion of Series B and C Mandatorily Redeemable Preferred Stocks to redemption value.....	--	(244)	(917)
Net loss attributable to common shareholders.....	\$ (160)	\$ (859)	\$(4,366)
	=====	=====	=====
Denominator:			
Shares used in computing basic and diluted net loss per share (in thousands).....	3,500	3,564	3,588
	=====	=====	=====
Basic and diluted net loss per share attributable to common shareholders.....	\$(0.05)	\$(0.24)	\$ (1.22)
	=====	=====	=====
Antidilutive securities including options, warrants, and preferred shares not included in net loss per shares calculation (in thousands).....	1,239	3,005	4,822
	=====	=====	=====

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

Pro forma net loss per share (unaudited) Pro forma basic and diluted net loss per share is computed using the weighted average number of shares of common stock outstanding, including the pro forma effects, on an as-if-converted basis, of the automatic conversion of Series B and C Mandatorily Redeemable Preferred Stocks and Series A Preferred Stock into shares of common stock effective upon the closing of an initial public offering by the Company if and when the aggregate proceeds from the Offering are not less than \$20,000 and with a price to the public of at least \$38.576 per share. Common stock equivalent shares, composed of shares of common stock issuable upon the exercise of stock options and warrants, are not included in pro forma diluted net loss per share as this would reduce the net loss per share. The following table sets forth the computation of pro forma basic and diluted net loss per share for the year ended December 31, 1999 (unaudited):

	Pro Forma Year ended December 31, 1999 -----
Numerator:	
Net loss.....	\$(3,449) =====
Denominator:	
Shares used in computing basic and diluted net loss per share..	3,588
Adjustment to reflect assumed conversion of all preferred stock to common stock from date of issuance.....	4,726 -----
Shares used in computing pro forma basic and diluted net loss per share.....	8,314 -----
Basic and diluted pro forma net loss per share.....	\$(0.41) =====
Antidilutive securities including options and warrants not included in pro forma net loss per share calculation.....	96 =====

## 16. Subsequent Events

In January and February 2000, the Company entered into a Series D Preferred Stock Purchase agreement whereby the Company issued 777,688 shares of the Company's Series D Mandatory Redeemable Convertible Preferred Stock ("Series D Preferred Stock") at an issue price of \$38.576 per share. Each holder of Series D Preferred Stock has voting rights equal to the number of shares of common stock then issuable upon its conversion into common stock. Each holder of Series D Preferred Stock will generally vote together with the common stock shareholders. No dividends, whether in cash, in property or in shares of the capital stock of the Company shall be declared on outstanding common shares unless the Board of Directors has declared a dividend for Series D Preferred Stock. Where dividends on preferred stock are declared, dividends will be allocated to preferred shares based on the equivalent number of common shares into which such preferred shares could be converted. In the event of any liquidation, dissolution or winding up of the Company, either voluntary or involuntary, the holders of Series D Preferred Shares shall be entitled to receive, prior and in preference to any distribution of any of the assets of the Company to the holders of the Common Stock of the Company, an amount equal to \$38.576 per share, plus declared but unpaid dividends.

Each share of Series D Preferred Stock is convertible, at the option of the holder, into common shares on a share for share basis. Adjustments to this ratio will be made where there are accrued and unpaid dividends on preferred stock or common stock. The Series D Preferred Stock will be converted automatically into Common Stock, at the then applicable conversion rate, upon the closing of an underwritten public offering of shares of Common Stock of the Company at a public offering price of at least \$38.576 per share and with gross proceeds

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

(Amounts in thousands of US dollars, except number of shares and per share data)

to the Company in excess of \$20,000. After January 25, 2005, holders of Series C Preferred Stock may request that the Company redeem all the outstanding shares at a price of \$77.152 per share plus any declared but unpaid dividends. Accordingly, the Series D Preferred Stock will be accreted to its estimated redemption value through deductions from retained earnings.

In January 2000, the Company also entered into long-term advertising contracts with its Series D Preferred shareholders.

In January 2000, the Board of Directors granted options for the purchase of 132,000 shares of common stock to certain employees and a director of the Company at an exercise price of \$15.00 per share. The options granted generally vest over periods ranging from one to four years beginning with the first quarter subsequent to the date of grant of the options. In connection with these option grants the Company expects to record deferred stock compensation of approximately \$1,300 which will be amortized and charged to expense over the vesting periods of the underlying options.

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PART II

INFORMATION NOT REQUIRED IN PROSPECTUS

Item 13. Other Expenses of Issuance and Distribution

The following table sets forth the estimated expenses, other than the underwriting discounts and commission, payable by the Registrant in connection with the offering described in the Registration Statement (all amounts are estimated except the SEC registration fee):

Securities and Exchange Commission registration fee.....	\$ 22,770
National Association of Securities Dealers, Inc. filing fee.....	9,125
NASDAQ listing fee.....	*
Printing costs.....	*
Legal fees and expenses.....	*
Accounting fees and expenses.....	*
Transfer agent's fees and expenses.....	*
Miscellaneous.....	*
	-----
Total Expenses.....	\$ *
	=====

\* To be provided by amendment.

Item 14. Indemnification of Directors and Officers

Section 145 of the Delaware General Corporation Law (the "DGCL") makes provision for the indemnification of officers and directors of corporations in terms sufficiently broad to indemnify the officers and directors of the Registrant under certain circumstances from liabilities (including reimbursement of expenses incurred) arising under the Securities Act of 1933, as amended (the "Securities Act").

As permitted by the DGCL, the Registrant's Certificate of Incorporation (the "Charter") provides that, to the fullest extent permitted by the DGCL, no director shall be liable to the registrant or to its stockholders for monetary damages for breach of his fiduciary duty as a director. Delaware law does not permit the elimination of liability (i) for any breach of the director's duty of loyalty to the registrant or its stockholders, (ii) for acts or missions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) in respect of certain unlawful dividend payments or stock redemptions or repurchases or (iv) for any transaction from which the director derives an improper personal benefit. The effect of this provision in the Charter is to eliminate the rights of the Registrant and its stockholders (through stockholders' derivatives suits on behalf of the Registrant) to recover monetary damages against a director for breach of fiduciary duty as a director thereof (including breaches resulting from negligent or grossly negligent behavior) except in the situations described in clauses (i) through (iv), inclusive, above. These provisions will not alter the liability of directors under the federal securities laws.

The Registrant's Bylaws (the "Bylaws") provide that the Registrant may indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (other than an action by or in the right of the Registrant) by reason of the fact that he is or was a director, officer, employee or agent of the Registrant or is or was serving at the request of the Registrant as a director, officer, employee or agent of any other corporation or enterprise, against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by such person in connection with such action, suit or proceeding if such person acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the Registrant, and, with respect to any criminal action or proceeding, had no reasonable cause to believe such person's conduct was unlawful.

The Bylaws also provide that the Registrant may indemnify any person who was or is a party of is threatened to be made a party to any threatened, pending or completed action or suit by or in the right of the Registrant to procure judgment in its favor by reason of the fact that such person acted in any of the capacities set forth above, against expenses (including attorneys' fees) actually and reasonably incurred by such person in connection with the defense or settlement of such action or suit if such person acted under similar standards, except that no indemnification may be made in respect of any claim, issue or matter as to which such person shall have been adjudged to be liable to the Registrant unless and only to the extent that the Court of Chancery of the State of Delaware or the court in which such action or suit was brought shall determine that despite the adjudication of liability, but in view of all the circumstances of the case, such person is fairly and reasonably entitled to be indemnified for such expenses which the Court of Chancery of the State of Delaware or the court in which such action was brought shall deem proper.

The Bylaws also provide that to the extent a director or officer of the Registrant has been successful in the defense of any action, suit or proceeding referred to in the previous paragraphs or in the defense of any claim, issue, or matter therein, he shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by him in connection therewith; that indemnification provided for in the Bylaws shall not be deemed exclusive of any other rights to which the indemnified party may be entitled; and that the Registrant may purchase and maintain insurance on behalf of a director or officer of the registrant against any liability asserted against him or incurred by him in any such capacity or arising out of his status as such whether or not the Registrant would have the power to indemnify him against such liabilities under such Bylaws.

#### Item 15. Recent Sales of Unregistered Securities

The Registrant has not issued or sold securities within the past three years pursuant to offerings that were not registered under the Securities Act of 1933, as amended, except as follows (all share numbers give effect to a five-for-one stock split which became effective October 15, 1999):

(a) On October 11, 1996, the Registrant sold 375,000 shares of its Series A convertible preferred stock to Edward Roberts for an aggregate of \$75,000.

(b) On October 11, 1996, the Registrant sold 375,000 shares of its Series A convertible preferred stock to Brant Binder for an aggregate of \$75,000.

(c) On November 20, 1996, the Registrant sold 100,000 shares of its Series A convertible preferred stock to Nicholas Negroponte for an aggregate of \$20,000.

(d) On February 2, 1997, the Registrant sold 250,000 shares of its Series A convertible preferred stock to Nicholas Negroponte for an aggregate of \$50,000.

(e) On April 16, 1997, the Registrant sold 20,000 shares of its Series A convertible preferred stock to Nicholas Negroponte for an aggregate of \$5,000.

(f) On March 10, 1998, the Registrant sold 96,655 shares of its Series B convertible preferred stock to Kummell Investments Limited for an aggregate of \$100,000. These shares were subsequently transferred to Maxtech Enterprises Limited.

(g) On March 10, 1998, the Registrant sold 773,250 shares of its Series B convertible preferred stock to Intel Corporation for an aggregate of \$400,000.

(h) On March 10, 1998, the Registrant sold 96,655 shares of its Series B convertible preferred stock to Harrison Enterprises, Inc. for an aggregate of \$100,000.

(i) On March 10, 1998, the Registrant sold 190,000 shares of its Series B convertible preferred stock to PTV-China, Inc. for an aggregate of \$50,000.

(j) On March 10, 1998, the Registrant sold 579,935 shares of its Series B convertible preferred stock to Kummell Investments Limited for an aggregate of \$600,000. These shares were subsequently transferred to Maxtech Enterprises Limited.

(k) On August 18, 1998, the Registrant sold 338,295 shares of its Series B-1 convertible preferred stock to Dow Jones & Company for an aggregate of \$350,000.

(l) On October 18, 1999, the Registrant sold 1,318,588 shares of its Series C convertible preferred stock to Kummell Investments Limited for an aggregate of \$6,200,000. These shares were subsequently transferred to Maxtech Enterprises Limited.

(m) On October 18, 1999, the Registrant sold 31,902 shares of its Series C convertible preferred stock to The Roberts Family Trust, for which Edward Roberts is the trustee, for an aggregate of \$150,000.

(n) On October 18, 1999, the Registrant sold 31,902 shares of its Series C convertible preferred stock to Brant Binder for an aggregate of \$150,000.

(o) On October 18, 1999, the Registrant sold 31,902 shares of its Series C convertible preferred stock to Nicholas Negroponete for an aggregate of \$150,000.

(p) On October 18, 1999, the Registrant sold 65,213 shares of its Series C convertible preferred stock to PTV-China, Inc. for an aggregate of \$306,632.

(q) On January 29, 2000, the Registrant sold 129,615 shares of its Series D convertible preferred stock to Hikari Tsushin, Inc. for an aggregate of \$5,000,000.

(r) On January 29, 2000, the Registrant sold 129,615 shares of its Series D convertible preferred stock to Legend New-Tech Investment Limited for an aggregate of \$5,000,000.

(s) On January 29, 2000, the Registrant sold 259,229 shares of its Series D convertible preferred stock to Internet Creations Limited for an aggregate of \$10,000,000.

(t) On February 2, 2000, the Registrant sold 259,229 shares of its Series D convertible preferred shares to Internet Creations Limited for an aggregate of \$10,000,000.

The transactions set forth above were undertaken in reliance upon the exemptions from the registration requirements of the Securities Act afforded by (i) Section 4(2) thereof and/or Regulation D promulgated thereunder, as sales not involving a public offering, and/or (ii) Regulation S promulgated thereunder, as sales by an issuer in offshore transactions to non-U.S. persons (as defined in Regulation S). The purchasers of the securities described above acquired them for their own account not with a view to any distribution thereof to the public. The certificates evidencing the securities bear legends stating that the shares may not be offered, sold or transferred other than pursuant to an effective registration statement under the Securities Act or an exemption from such registration requirements.

Upon the closing of the Registrant's offering of common stock pursuant to this Registration Statement, all of the Registrant's outstanding shares of preferred stock will be converted into common stock.

#### Item 16. Exhibits and Financial Statement Schedules

##### (a) Exhibits.

Exhibit Number -----	Description -----
1.1	Form of U.S. Underwriting Agreement.*
3.1	Fourth Amended and Restated Certificate of Incorporation of Sohu.com Inc., as filed with the Delaware Secretary of State on February 1, 2000.*
3.3	Form of Fifth Amended and Restated Certificate of Incorporation of Sohu.com Inc., to be effective upon the closing of the offering.*
3.4	Amended and Restated Bylaws of Sohu.com Inc., to be effective upon the closing of the offering.*
4.1	Form of Specimen Certificate for the common stock.*
5.1	Opinion of Sullivan & Cromwell, United States counsel to the Registrant, as to the validity of the common stock.*

Exhibit Number -----	Description -----
10.1	2000 Stock Incentive Plan.*
10.2	Form of Stock Option Agreement.*
10.3	Form of Non-Competition, Confidential Information and Work Product Agreement with the Registrant's Executive Officers.
10.4	English Translation of Form of Employment Agreement for Employees of Beijing Sohu.
10.5	Series B Preferred Stock Purchase Agreement.*
10.6	Series B-1 Preferred Stock Purchase Agreement.*
10.7	Series C Preferred Stock Purchase Agreement.*
10.8	Series D Preferred Stock Purchase Agreement.
10.9	Second Amended and Restated Stockholders' Voting Agreement.*
10.10	Third Amended and Restated Investor Rights Agreement.
10.11	Technical Services Agreement between Hikari Tsushin, Inc. and Sohu ITC Information Technology (Beijing) Co. Ltd.+
10.12	Technical Services Agreement between Legend (Beijing) Limited and Sohu ITC Information Technology (Beijing) Co. Ltd. +
10.13	Technical Services Agreement between PCCW International Marketing Limited and Sohu ITC Information Technology (Beijing) Co. Ltd.+
11.1	Statement Regarding Computation of Per Share Earnings.
21.1	Subsidiaries of the Registrant.
23.1	Consent of Sullivan & Cromwell.
23.2	Consent of TransAsia Lawyers, PRC counsel to the Registrant.
23.3	Consent of PricewaterhouseCoopers.
24.1	Powers of attorney are set forth under "Signatures" in this Part II of the Registration Statement.
27.1	Financial Data Schedule.

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\*To be filed by amendment

+Contains portions for which confidential treatment has been requested.

(b) Financial Statement Schedules.

Not applicable.

Item 17. Undertakings

(a) The undersigned Registrant hereby undertakes to provide to the underwriters at the closing specified in the underwriting agreements, certificates in such denominations and registered in such names as required by the underwriters to permit prompt delivery to each purchaser.

(b) The undersigned Registrant hereby undertakes that:

(1) For purposes of determining any liability under the Securities Act, the information omitted from the form of prospectus filed as part of this Registration Statement in reliance upon Rule 430A and contained in a form of prospectus filed by the Registrant pursuant to Rule 424(b)(1) or (4) or 497(h) under the Securities Act shall be deemed to be part of this Registration Statement as of the time it was declared effective.

(2) For the purpose of determining any liability under the Securities Act, each post-effective amendment that contains a form of prospectus shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

(c) Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the Registrant pursuant to the provisions described in Item 14, or otherwise, the Registrant has been advised that in the opinion of the Securities and Exchange Commission such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than payment by a registrant of

expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the Registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question of whether such indemnification by it is against public policy as expressed in the Securities Act and will be governed by the final adjudication of such issue.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in Beijing, China, on February 4, 2000.

Sohu.com Inc.

/s/ Charles Zhang

By: \_\_\_\_\_  
Name: Charles Zhang  
Title: Chairman of the Board,  
President and Chief Executive  
Officer

POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Charles Zhang, Thomas Gurnee and Victor Koo, and each of them, his or her true and lawful attorneys-in-fact and agents, each with full power of substitution and resubstitution, for him or her and in his or her name, place and stead, in any and all capacities, to sign any or all amendments (including post-effective amendments) to this Registration Statement and any and all additional registration statements pursuant to Rule 462(b) of the Securities Act of 1933, as amended, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that said attorneys-in-fact and agents, or any of them, or their substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons on February 4, 2000, in the capacities indicated.

Signature -----	Title -----
<u>/s/ Charles Zhang</u> Charles Zhang	Chairman of the Board, President and Chief Executive Officer
<u>/s/ Edward Roberts</u> Edward Roberts	Director
<u>/s/ James McGregor</u> James McGregor	Director
<u>/s/ George Chang</u> George Chang	Director
<u>/s/ Thomas Gurnee</u> Thomas Gurnee	Chief Financial Officer
<u>/s/ Min Yang</u> Min Yang	Controller

EMPLOYEE NON-COMPETITION, CONFIDENTIAL INFORMATION  
AND WORK PRODUCT AGREEMENT

In consideration of my employment and the compensation paid to me by Sohu.com Inc., a Delaware corporation, or a subsidiary or other affiliate thereof (Sohu.com Inc. or any such subsidiary or other affiliate referred to herein individually and collectively as "SOHU"), and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, I agree as follows:

Exclusive Services; Non-Competition:  
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- (a) I agree to perform diligently all tasks assigned to me in the course of my employment, including, but not limited to, any seconding of my services to Beijing Sohu Information Technology Co. Ltd. ("Beijing Sohu"). I agree that during the period of my employment I shall devote my full time, skill, energy and efforts to SOHU and shall not participate, directly or indirectly, in any capacity, in any business or activity that is in competition with SOHU.
- (b) During my employment with SOHU and for a period of one year after the termination of my employment with SOHU for any reason (but, in any event, for a period of not less than two years from the date of this Agreement), I shall not, on my own behalf, or as owner, manager, stockholder (other than as stockholder of less than 2% of the outstanding stock of a company that is publicly traded or listed on a stock exchange), consultant, director, officer or employee of or in any other manner connected with any business entity, participate or be involved in any business of the type and character of business in which SOHU or Beijing Sohu engages or proposes to engage without the prior written authorization of SOHU.
- (c) During my employment with SOHU and for a period of one year after the termination of my employment with SOHU for any reason, I shall not, either on my account or for the account of any person other than Sohu: (i) solicit, induce, attempt to hire, or hire any employee of SOHU or Beijing Sohu (or any other person who may have been employed by SOHU or Beijing Sohu during the term of my employment with SOHU); (ii) solicit business or relationship in competition with Sohu from any of SOHU's or Beijing Sohu's customers, suppliers or partners or any other entity with which SOHU or Beijing Sohu does business; (iii) assist in such hiring or solicitation by any other person or business entity or encourage any such employee to terminate his or her employment with SOHU or Beijing Sohu; or (iv) encourage any such customer, supplier or partner or any other entity to terminate its relationship with SOHU or Beijing Sohu.

Confidential Information: While employed by SOHU and thereafter, I shall not, -----  
directly or indirectly, use any Confidential Information (as hereinafter defined) other than pursuant to my employment by and for the benefit of SOHU, or disclose any such Confidential Information to anyone outside of SOHU whether by private communication,

public address, publication or otherwise or to anyone within SOHU who has not been authorized to receive such information, except as directed in writing by an authorized representative of SOHU.

"Confidential Information" means all trade secrets, proprietary information, and other data and information, in any form, belonging to SOHU, Beijing Sohu or any of their respective clients, customers, consultants, licensees or affiliates, that is held in confidence by SOHU or Beijing Sohu. Confidential Information includes, but is not limited to computer software, the structure of SOHU's online directories and search engines, business plans and arrangements, customer lists, marketing materials, financial information, research, and any other information identified or treated as confidential by SOHU, Beijing Sohu or any of their respective clients, customer, consultants, licensees or affiliates. Notwithstanding the foregoing, Confidential Information does not include information which SOHU has voluntarily disclosed to the public without restriction, or which is otherwise known to the public at large.

Rights in Work Product: I agree that all Work Product ( as hereinafter defined )

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shall be the sole property of SOHU. The term "Work Product" as used throughout this Agreement shall mean any and all discoveries, inventions, ideas, concepts, research, trademarks, service marks, slogans, logos and information, processes, products, techniques, methods and improvements or parts thereof conceived, developed, or otherwise made by me alone or jointly with others during the period of my employment with SOHU or during the twelve-month period next succeeding the termination of my employment with SOHU, and in any way relating to the present or proposed products, programs or services of SOHU or Beijing Sohu, or to tasks assigned to me during the course of my employment, whether or not patentable or subject to copyright or trademark protection, whether or not reduced to tangible form or reduced to practice, whether or not made during my regular working hours, whether or not made on SOHU premise. I agree that all Work Product shall constitute work made for hire with respect to any copyright, patents, trade secrets, trademarks and other proprietary rights I may have in any Work Product and, therefore, the property of SOHU. I agree to waive, and hereby waive and irrevocably assign to SOHU, all rights I may have in or to any Work Product and, to the extent that such rights may not be waived or assigned, I agree not to assert such rights against SOHU or its licensees, successors or assigns.

Employee's Obligation to Disclose Work Product: I agree to disclose all Work

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Product to the appropriate individuals in SOHU as such Work Product is created in accordance with the requirements of my job and as directed by SOHU.

Employee's Prior Obligations: I hereby certify that, except as set forth in

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Exhibit A to this Agreement, I have no continuing obligation to any previous employer or other person or entity which requires me not to disclose any information to SOHU.

Employee's Obligation to Cooperate: At any time during my employment with SOHU

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and thereafter upon the request of SOHU, I will execute all documents and perform all

lawful acts that SOHU considers necessary or advisable to secure its rights hereunder and to carry out the intent of this Agreement. Without limiting the generality of the foregoing, I agree to render to SOHU or its nominee all reasonable assistance as may be required:

- (a) In the prosecution or applications for letters patent, foreign and domestic, or re-issues, extensions and continuations thereof;
- (b) In the prosecution or defense of interferences which may be declared involving any of said applications or patents;
- (c) In any administrative proceeding or litigation in which SOHU may be involved relating to any Work Product; and
- (d) In the execution of documents and the taking of all other lawful acts which SOHU considers necessary or advisable in creating and protecting its copyright, patent, trademark, trade secret and other proprietary right in any Work Products.

The reasonable out-of-pocket expenses incurred by me in rendering such assistance at the request of SOHU will be reimbursed by SOHU. If I am no longer an employee of SOHU at the time I render assistance at the request of SOHU, SOHU will pay me a reasonable fee for my time.

Termination; Return of SOHU Property: Upon the termination of my employment with

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SOHU for any reason, or at any time upon SOHU's request, I will return to SOHU all Work Product and Confidential Information and notes, memoranda, records, customer lists, proposals, business plans and other documents, computer software, materials, tools, equipment and other property in my possession or under my control, relating to any work done for SOHU or Beijing Sohu, or otherwise belonging to SOHU or Beijing Sohu, it being acknowledged that all such items are the sole property of SOHU. Further, before obtaining my final paycheck, I agree to sign a certificate stating the following:

"Termination Certificate

This is to certify that I do not have in my possession or custody, nor have I failed to return, any Work Product or any notes, memoranda, records, customer lists, proposals, business plans or other documents or any computer software, materials, tools, equipment or other property (or copies of any of the foregoing) belonging to SOHU or Beijing Sohu."

General Provisions:  
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- (a) This Agreement contains the entire agreement between me and SOHU with respect to its subject matter, and may not be modified except by written agreement signed by us.

- (b) This Agreement shall be governed and construed and enforced in accordance with, the laws of the State of Delaware without giving effect to its conflicts of laws rules, and shall be deemed to be effective as of the first day of my employment with SOHU.
- (c) In the event that any provision of this Agreement shall be determined by any court of competent jurisdiction to be unenforceable by reason of its extending for too great a period of time or over too large a geographic area or over too great a range of activities, it shall be interpreted to extend only over the maximum period of time, geographic area or range of activities as to which it may be enforceable.
- (d) If, after application of paragraph (c) above, any provision of this Agreement shall be determined to be invalid, illegal or otherwise unenforceable by any court of competent jurisdiction, the validity, legality and enforceability of the other provisions of this agreement shall not be affected thereby. Any invalid, illegal or unenforceable provision of this Agreement shall be severed, and after any such severance, all other provisions hereof shall remain in full force and effect.
- (e) SOHU and I agree that either of us may overlook violations of any part of this Agreement without waiving the right in the future to insist on strict compliance with all or parts of this Agreement.
- (f) My obligations under this Agreement shall survive the termination of my employment with SOHU regardless of the manner of or reasons for such termination, and regardless of whether such termination constitutes a breach of any other agreement I may have with SOHU. My obligations under this Agreement shall be binding upon my heirs, executors and administrators, and the provisions of this Agreement shall inure to the benefit of the successors and assigns of SOHU.
- (g) I acknowledge and agree that violation of this Agreement by me would cause irreparable harm to SOHU not adequately compensable by money damages, and I therefore agree that, in addition to all other remedies available to SOHU at law, in equity or otherwise, SOHU shall be entitled to injunctive relief to prevent an actual or threatened violation of this Agreement.
- (h) I consent to jurisdiction and venue in any state or federal court in the State of Delaware for the purposes of any action relation to or arising out of this Agreement or any breach or alleged breach thereof, and to service of process in any such action by certified or registered mail, return receipt requested.

IN WITNESS WHEREOF, the undersigned Employee and the Company have executed this Agreement.

Date:

Signature of Employee:

Sohu.com Inc.

\_\_\_\_\_

By: \_\_\_\_\_

Printed name of employee:

Name:  
Title:

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[LOGO OF ITC]

ITC ELECTRONIC TECHNOLOGY (BEIJING) CO., LTD.

EMPLOYMENT CONTRACT

Party A : ITC Electronic Technology (Beijing) Co., Ltd.  
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Party B : \_\_\_\_\_

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THIS EMPLOYMENT CONTRACT (hereinafter as the "Contract") is made in Beijing,  
People's Republic of China ("China") on this [ ] day of [ ] 1999.

by and between

Party A: ITC Electronic Technology (Beijing) Co., Ltd

Legal Status : Wholly Foreign-owned Enterprise  
Legal Representative : Charles Zhang  
Address : Suite 519, Tower 2, Bright China Chang An  
Building, No. 7 Jianguomen Nei Avenue,  
Beijing, China

and

Party B:

Name :  
Education :  
Gender :  
Date of Birth :  
Resident ID No :  
Home Address :  
Neighbourhood Office :

(individually a "Party" and collectively the "Parties").

In accordance with the Labour Law of the People's Republic of China, the  
Regulations on the Labour Administration of Foreign Investment Enterprises, [ ]  
and other relevant Chinese laws and regulations and, based on the principles of  
equality, free will and mutual consent, the Parties hereby agree to enter into  
this Contract and to adhere to the articles listed hereof.

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CHAPTER 1: TERM OF CONTRACT, EFFECTIVE DATE AND

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PROBATIONARY PERIOD  
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1.1 Term

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This Contract is a fixed-term employment contract. The duration of this Contract shall be for a fixed term of [ ] year(s), commencing [ ] and ending [ ], unless terminated earlier or renewed pursuant to Chapter 10.

1.2 Effective Date

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The effective date of this Contract shall be the date of signing hereof.

1.3 Probationary Period

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Party B shall, commencing from the effective date of this Contract, serve a probationary period of [ ] months.

CHAPTER 2: RESPONSIBILITIES AND PERFORMANCE

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2.1 Responsibilities

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- (a) Party A shall assign Party B to the position of [ ].
- (b) Depending on its operational needs, Party A may assign Party B to undertake other responsibilities.

2.2 Performance

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Party B shall, according to Party A's legally permissible request, fulfil the set amount of work on a timely basis and meet the quality standard formulated by Party A.

CHAPTER 3: OCCUPATIONAL HEALTH AND SAFETY

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3.1 Party A's Obligations

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Party A shall assume the following obligations:

- (a) to provide Party B with a safe and hygienic working environment in accordance with the standards stipulated by the State;
- (b) to provide Party B with training in business practice and occupational health and safety; and
- (c) be responsible for formulating the system operation procedures, occupational safety and hygienic system and its standards.

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3.2 Party B's Rights  
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Party B shall be entitled to enjoy the following rights:

- (a) to work in an environment meeting State standards for occupational health and safety;
- (b) to refuse to engage in any work which in violation of Chinese law poses a danger to the health and safety of Party B; and
- (c) to reject any of Party A's instructions which are in violation of its rules and regulations.

CHAPTER 4: EMPLOYMENT RULES  
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4.1 Working Rules  
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During the term of this Contract, Party B must comply with the policies and systems as well as any other production and working rules implemented by Party A (please see for details the Policies and Procedures Guidelines "Sohu and You" attached hereto as Appendix I), the principal rules of which include:

- (a) arriving and departing from work on time according to Party A's working hours;
- (b) maintaining strict compliance with operational procedures and ensuring safety production;
- (c) maintaining the confidentiality of Party A's trade secrets;
- (d) protecting and properly using equipment, not wasting office resources and utilities, and not intentionally damaging or misappropriate Party A's property;
- (e) following management instructions and not engage in games, create noises or cause interruptions to production and working order during working hours; and
- (f) not unilaterally handling matters which are outside the scope of his/her authority and immediately requesting instructions regarding the same from his/her immediate supervisor.

4.2 Punishment  
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If Party B violates any of Party A's employment rules, Party A may, pursuant to the Policies and Procedures Guidelines ("Sohu and You"), impose an administrative penalty and/or a fine as well as terminate this Contract.  
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CHAPTER 5: WORKING HOURS, AND WORKING

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OVERTIME SHIFTS AND HOURS  
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5.1 Working Hours  
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- (a) Party A adopts a system of standard working hours and will arrange for Party B to work eight (8) hours per day (excluding the time for Party B to come to work and return home, the time for meal and rest) and not exceed forty (40) hours per week.
- (b) Party B shall work five (5) days per week (40 hours) with two (2) rest days.
- (c) Party A may adopt other work and rest methods which are not subject to the stipulations set out in Article 5.1(b) in accordance with the production requirements and upon the approval of the labour administrative department.

5.2 Working Overtime Shifts and Hours  
-----

Party A does not in principle encourage Party B to work overtime. However, in special cases where working overtime shifts and hours is necessary, Party A may only do so after consultation with Party B, in which event Party A will make separate arrangements regarding the rest days or effect wages for overtime shifts and hours in accordance with relevant State stipulations.

CHAPTER 6: WAGES  
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6.1 General Principle  
-----

Party B's wages shall be set in accordance with the principle of "to each according to his work" and shall be based on equal pay for equal work.

6.2 Wages  
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Party A shall pay Party B a monthly wage of RMB [ ] during Party B's probationary period. After Party B's successful completion of the probationary period, Party A shall pay Party B a monthly wage of RMB [ ].

6.3 Holiday Pay  
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During rest days, official holidays, marriage / bereavement leave and leave for participating in civic activities in accordance with the law, Party A shall pay wages to Party B pursuant to the standards stipulated by law and the Policies and Procedures Guidelines.

6.4 Method and Time of Payment  
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- (a) Party A shall pay Party B's total wages with lawful currency on the last day of each month and shall provide Party B with a wage slip. If the
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 said day falls on a rest day or an official holiday, Party A shall pay Party B's total wages on the preceding working day.

- (b) Party B shall open an account with the [Beijing] branch of a commercial bank specified by Party A. Party A shall deposit into such bank account Party B's wage in lawful currency. Party A shall withhold individual income tax payment as well as contributions to relevant social insurance funds on behalf of Party B.

CHAPTER 7: SOCIAL SECURITY AND BENEFITS  
 -----

Pursuant to the service contract signed by and between Party A and the human resources service entity, Party A shall appoint the said entity to administer Party B's social security benefits. The said entity's responsibilities shall include the payment of contributions on behalf of Party A to each of the pension fund, unemployment fund, serious accidental injury fund, housing fund and medical insurance fund. The details concerning the specific social security and other benefits administered by the said entity are attached as Appendix II.

CHAPTER 8: HOLIDAYS AND LEAVE  
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8.1 Legal Holidays  
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- (a) Party B shall be entitled to the specific number of holidays (ten (10) days) permitted under Chinese law, including the following:

Legal Holidays -----	No. of Day(s) -----
New Year's Day (January 1st)	1
Spring Festival (Lunar calendar January 1st, 2nd and 3rd)	3
International Labour Day (May 1st, 2nd and 3rd)	3
National Day (October 1st, 2nd and 3rd)	3

- (b) For all holidays celebrated nationally that fall on either a Saturday or a Sunday, such holiday shall be recognized on the following work day. However, for holidays falling on a Saturday or Sunday that are only celebrated by a portion of the population, such holiday shall not be taken on the following work day.
- (c) Women employees are entitled to a half-day holiday on Women's Day (March 8th).

8.2 Annual Leave  
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- (a) If Party B has worked for any organization on a continuous basis for more than one (1) year, Party B shall be entitled to enjoy paid annual
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leave, which shall in no event exceed two (2) weeks.

(b) If Party B wishes to take paid annual leave, he/she should apply fifteen (15) days in advance in writing to Party A. Party A shall determine and make appropriate arrangements for such leave based on Party A's production and operation requirements.

8.3 Other Leave  
-----

Party B shall be entitled to other leave for marriage, bereavement, family visits, personal illness and medical treatment as outlined in the Policies and Procedures Guidelines ("Sohu and You").

CHAPTER 9: CONFIDENTIALITY  
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9.1 Definition  
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Trade secrets shall refer to any operational information which is not known to the general public and is owned by Party A in any form, for which Party A has taken proper steps to restrict dissemination to the public, and which brings economic benefits to Party A, including all the information and matters in relation to Party A's businesses, such as the information about investing and financing, salary, bonus, incentives, know-how, software development, marketing strategies, clients lists, commercial partners and co-operation details related to them, management methods, financial and market information, future commercial blueprint and Party A's intellectual property information.

9.2 Confidentiality Obligations  
-----

Party B shall abide by the confidentiality guidelines adopted by Party A and shall not disclose to any third party Party A's trade secrets in any form, directly or indirectly, during the term of this Contract and for a period of three (3) years after the termination of this Contract. Party B is prohibited from using without authorisation Party A's trade secrets or allowing the use of the same by any third party. If Party B breaches the confidentiality obligations herein and causes harm to Party A, Party A may terminate this Contract immediately in accordance with Article 12.2(b) hereof. In addition, Party B shall be liable to Party A for compensation pursuant to Article 12.2(b) hereof.

9.3 Confirmation  
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If Party B is uncertain about the nature and degree of confidentiality concerning any trade secrets, Party B should ask for confirmation from his/her immediate supervisor.

9.4 Return of Party A's Property  
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Irrespective of the circumstances of termination of this Contract, Party B shall

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immediately return all company files, records, equipment and any other property obtained from Party A during the course of his/her employment (including, but not limited to Party A's trade secrets). If Party B fails to return any of the said files or such property, Party A is entitled to make an appropriate deduction from any amount payable to Party B and may adopt any other appropriate method to obtain the return of such property.

CHAPTER 10 : AMENDMENT, RENEWAL AND TERMINATION  
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10.1 Amendment  
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- (a) This Contract may only be amended in the following circumstances:
  - (i) Upon their mutual agreement, the Parties may amend certain provisions hereof as required; or
  - (ii) If there is any change to the law, regulations or rules pursuant to which this Contract and its appendices were entered into.
- (b) If either Party wishes to amend this Contract, thirty (30) days' prior written notice must be given to the other Party.
- (c) This Contract may only be amended by the mutual written agreement of the Parties.

10.2 Renewal  
-----

Upon expiry, this Contract shall be automatically renewed. Either Party may request, in writing, for renewal of this Contract at least thirty (30) days prior to its expiration. Upon the mutual consent of the Parties after consultation, this Contract can be renewed.

10.3 Termination  
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This Contract can be terminated upon mutual agreement of both Parties after consultation.

10.4 Immediate Termination  
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Party A may immediately terminate this Contract if Party B has engaged in any of the following activities:

- (a) where it has been proved during the probationary period that he/she is unable to meet the requirements of his/her position;
  - (b) by committing a serious violation of labor rules or Party A's policies and systems;
  - (c) by committing serious dereliction of his/her duties or practising graft or
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favoritism which results in serious losses to Party A; or

(d) by being found criminally liable under Chinese law.

10.5 Termination with Prior Notice  
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Party A may terminate this Contract upon thirty (30) days' prior written notice to Party B under any of the following circumstances:

- (a) where Party B, after undergoing a period of medical treatment and recuperation from an illness or a non-work-related injury, remains unable to return to the original position, and is also unfit for reassignment;
- (b) where Party B is unable to fulfil the duties of his position and, despite undergoing training or a transfer of his position, remains unable to fulfil his/her duties;
- (c) where there has been a substantial change in the objective circumstances upon which this Contract was based, thereby rendering performance of this Contract impossible and, after consultation, the Parties have failed to agree on amendments hereto reflecting such changes.

10.6 Restrictions on Party A's Right to Terminate  
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Notwithstanding Article 10.5 above, Party A may not terminate this Contract under any of the following circumstances:

- (a) where Party B, after having suffered an occupational disease or a work-related injury, has been confirmed to have lost the partial or total ability to work;
- (b) where Party B is suffering from illness or injury during his/her stipulated medical treatment period;
- (c) where Party B is a female employee and is pregnant, is in labour, or is within the stipulated nursing period, and has not violated any labour rules; or
- (d) other circumstances specified by Chinese laws and administrative regulations.

10.7 Termination by Party B  
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- (a) Party B may terminate this Contract upon thirty (30) days' prior written notice to Party A. However, Party B may not terminate this Contract even if he/she has provided Party A with thirty (30) days' written notice if Party B has caused financial losses to Party A and the issue has not been resolved, or if Party B is under investigation for misconduct.
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- (b) Party B may terminate this Contract at any time in writing under any of the following circumstances:
    - (i) during the probationary period;
    - (ii) if Party A forces Party B to work by means of force, threat or illegal restriction of personal freedom; or
    - (iii) if Party A fails to pay wages or to provide a safe working environment as stipulated hereunder.

10.8 Termination

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This Contract shall automatically terminate under any of the following circumstances:

- (a) upon expiration (unless renewed by the Parties in accordance with Article 10.2 above);
- (b) when Party B reaches legal retirement age under Chinese law;
- (c) upon the death of Party B;
- (d) if Party A is dissolved, ceases operations, is declared bankrupt or its business licence is revoked; or
- (e) upon the occurrence of any one of the events of termination as agreed by the Parties.

CHAPTER 11 : TERMINATION COMPENSATION

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11.1 Principle

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Party A shall, in accordance with the stipulations of Chinese law, effect Party B with relevant compensation in the event of violating or terminating this Contract.

11.2 Calculation of Compensation

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- (a) For the purposes of calculating the amount of compensation under this Chapter, when the term "wages" is used, it refers to the average monthly wage paid to Party B during his/her previous twelve (12) months of employment under normal working conditions prior to termination.
  - (b) Party A shall pay Party B compensation based on Party B's period of employment with Party A, in the amount of one (1) month's wage for each year of employment and the maximum amount payable not to exceed a total of twelve (12) months' wages. If Party B has worked for
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less than one (1) year, Party A shall pay any such compensation to Party B based on the standard for one (1) year.

11.3 Payment Term  
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Party A shall pay to Party B any compensation in a lump-sum payment within one (1) month of completion of Party B's termination procedures. Any monies owing to Party A by Party B may deducted from such payment.

11.4 Exceptions  
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- (a) Under any of the following circumstances occurs, Party B shall not be entitled to receive any compensation from Party A:
  - (i) upon the expiry of this Contract;
  - (ii) upon the occurrence of one of the agreed conditions for termination of this Contract; or
  - (iii) Party A terminates this Contract in accordance with Article 10.4 above.
- (b) Where Party B terminates this Contract during the probationary period, no compensation will be paid to Party B. However, Party A must pay wages to Party B based on his/her actual number of work days.

CHAPTER 12 : RESPONSIBILITIES FOR BREACH  
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12.1 General Provisions  
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If Party A causes any damage to Party B by breach of this Contract, Party A shall pay compensation to Party B according to the Measures of Compensation for the Breach of Employment Contracts Under the Labour Law (hereinafter referred to as "Compensation Measures").

12.2 Party B's Breach of Contract  
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- (a) If Party B violates Chinese law or the stipulations of this Contract and causes Party A to suffer economic losses, Party A has the right to impose administrative penalty and (or) a fine on Party B. In addition, Party A is entitled to have Party B assume the compensation responsibilities through legal methods.
  - (b) If Party B breaches the confidentiality provisions of Chapter 9 of this Contract in relation to trade secrets and thus causes losses to Party A, it must pay compensation to Party A according to the Compensation Measures and Article 20 of the Anti-unfair Competition Law.
  - (c) If Party B terminates this Contract in violation of Chinese law and/or the
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terms hereof and causes losses to Party A, it shall be liable to pay Party A for the following:

- (i) recruitment expenses paid by Party A for Party B;
- (ii) direct losses relating to production, operational and/ or work functions.

CHAPTER 13 : LABOUR DISPUTES

13.1 Friendly Consultations

If a dispute arises in the implementation of this Contract, the Parties shall attempt in the first instance to resolve such dispute through friendly consultations:

13.2 Mediation and Arbitration

- (a) If the dispute cannot be resolved in the manner outlined in Article 13.1, either Party may, in accordance with Chinese law, apply to Party A's mediation committee for mediation;
- (b) If mediation fails or if either Party requests for arbitration, the dispute may be submitted for arbitration within sixty (60) days of the occurrence of the labour dispute to the labour dispute arbitration committee with jurisdiction; or either Party may directly apply for arbitration to the labour dispute arbitration committee with jurisdiction.

13.3 Litigation

If either Party disagree with the arbitrage decision, such Party may initiate a lawsuit in the people's court with jurisdiction.

CHAPTER 14 : GOVERNING LAW

The validity, interpretation and implementation of and settlement of disputes under this Contract shall be governed by the laws of China.

CHAPTER 15 : MISCELLANEOUS PROVISIONS

15.1 Entire Agreement

This Contract and its Appendices constitute the entire agreement between the Parties and supersede all prior discussions, negotiations and agreements. If there is any inconsistency between the provisions of this Contract and any of the Appendices, the provisions of this Contract shall prevail to the extent of the inconsistency.

15.2 Severability

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The invalidity of any article of this Contract shall not affect the validity of any other article hereof.

15.3 Waiver  
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Waiver on the part of either Party to any right under this Contract shall not operate or be interpreted as a waiver of similar rights or other rights under this Contract thereafter.

15.4 Days  
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Any references to a day herein shall mean a calendar day except the working days referred in Article 6.4(a) hereof.

15.5 Authentication  
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After signing, any alteration to an article of this Contract shall be invalid. The parties shall, within thirty (30) days of the execution of the Contract, carry out authentication with local labour administrative department.

15.6 Language  
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This Contract is executed in three (3) originals in the Chinese language, each having equal validity. Each Party and the contract authentication authority shall hold one (1) original. Party A may not retain possession of Party B's original version of this Contract.

15.7 Supplementary Matters  
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Any extensions of this Contract, amendment agreements or other matters agreed by the Parties must be in writing and signed by the Parties, and attached hereto. Each page of any such document must be initialled by the Parties or the same shall be without legal effect.

15.8 Matters Not Covered  
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Any matters not addressed herein shall be carried out in accordance with Chinese law.

Party A

Legal Representative (seal)

or

Authorized Agent (seal)

Name:

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Title:

Date of Execution:   date/month/year

Party B (Signature or Seal)

\_\_\_\_\_  
Authentication Authority:       \_\_\_\_\_  
(Seal)

Name of Authentication Official: \_\_\_\_\_  
(Seal)

Date of Authentication:       \_\_\_\_\_

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SERIES D PREFERRED STOCK PURCHASE AGREEMENT

This Series D Preferred Stock Purchase Agreement (the "Agreement") is entered into as of January 29, 2000 by and between Sohu.com Inc., a Delaware corporation formerly known as Internet Technologies China Incorporated (the "Company"), and the persons and entities set forth on Exhibit A hereto (each an "Investor" and, collectively, the "Investors").

In consideration of the mutual promises, covenants and conditions hereinafter set forth, the parties hereto agree as follows:

1. DEFINITIONS.

1.1 Certain Defined Terms. As used in this Agreement, the following terms shall have the following respective meanings:

"Common Stock" shall mean the Company's Common Stock, \$.001 par value.

"Proceeds" shall mean whatever is received when assets, whether tangible or intangible, are sold, changed, collected or otherwise disposed of, both cash and non-cash, including the Proceeds of insurance payable by reason of loss or damage to Proceeds.

"Proprietary Assets" shall mean all patents, patent applications, trademarks, service marks, trade names, copyrights, moral rights, maskworks, trade secrets, confidential and proprietary information, compositions of matter, formulas, designs, proprietary rights, know-how, processes, domain names and URLs.

1.2 Index of Other Defined Terms. In addition to the terms defined above, the following terms shall have the respective meanings given thereto in the sections indicated below:

Defined Term	Section
"Agreement"	Preamble
"Business Plan"	4.25
"Bylaws"	4.12
"CERCLA"	4.22
"Certificate"	2.1
"Closing"	3.1
"Code"	4.20
"Company"	Preamble
"Confidential Information"	9.13
"Conversion Shares"	4.2(c)

"Disclosing Party"	9.13
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"Disclosure Schedule"	4.0
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"Financial Statements"	4.16
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"Hazardous Materials"	4.22
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"Investors", "Investor"	Preamble
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"Investor Rights Agreement"	4.2(c)
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"ITC China"	4.3
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"Non-Disclosing Party"	9.13
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"Right of First Refusal and Co-Sale Agreement"	7.8
-----	
"Stockholders' Voting Agreement"	7.8
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"SEC"	4.14
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"Securities Act"	4.5(b)
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"Series D Preferred Stock"	2.1
-----	
"Shares"	2.2
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## 2. AGREEMENT TO PURCHASE AND SELL STOCK

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### 2.1. Authorization. As of the Closing (as defined below), the Company

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will have authorized the issuance, pursuant to the terms and conditions of this Agreement and any one or more agreements entered into by the Company subsequent to the date hereof on the same terms (provided that no such subsequent agreement to sell Series D Preferred Stock may be entered into or closed more than 30 days after the date hereof), of not less than 518,459 shares of the Company's Series D Convertible Preferred Stock ("Series D Preferred Stock") having the rights, preferences, privileges and restrictions set forth in the form of the Fourth Amended and Restated Certificate of Incorporation of the Company attached to this Agreement as Exhibit B (the "Certificate").

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### 2.2 Agreement to Purchase and Sell at the Closing. Subject to the

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terms and conditions hereof, on the Closing Date (as defined below), the Company will issue and sell to each Investor and each Investor will purchase that number of shares of Series D Preferred Stock (the "Shares") as is set forth opposite

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that Investors name on Exhibit A hereto, at a price of \$38.576 per share, for an

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aggregate purchase price paid by all Investors of \$20,000,074. The purchase price for the Shares being purchased by each Investor shall be paid by such Investor by wire transfer of funds to a designated account of the Company, provided that wire transfer instructions are delivered to each Investor at least one (1) business day prior to the Closing.

### 2.3 Currency. All monetary amounts set forth herein shall be in

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United States dollars.

## 3. CLOSING; DELIVERY.

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### 3.1. The Closing. The purchase and sale of the Shares hereunder (the

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"Closing") shall be held at the offices of Goulston & Storrs, P.C. on the date

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which is two business days after the date hereof or as soon thereafter as shall be practicable, but in any event not later than February 3, 2000 (the "Closing").

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3.2. Delivery. At the Closing, the Company will deliver to each

Investor a certificate representing the Shares purchased by each Investor hereunder against payment of the full purchase price therefor by wire transfer.

4. COMPANY REPRESENTATIONS AND WARRANTIES. The Company hereby represents

and warrants to the Investors that, except as set forth in the Disclosure Schedule ("Disclosure Schedule") attached to this Agreement as Exhibit E (which Disclosure Schedule shall be deemed to be representations and warranties to the Investors), the statements in the following paragraphs of this Section 4 are all true and correct:

4.1. Organization, Good Standing and Qualification. The Company is a

corporation duly organized, validly existing and in good standing under, and by virtue of, the laws of the State of Delaware and has all requisite corporate power and authority to own its properties and assets and to carry on its business as now conducted and as presently proposed to be conducted. The Company is qualified to do business as a foreign corporation in each jurisdiction where failure to be so qualified would have a material adverse effect on its financial condition, business, prospects or operations.

4.2. Capitalization. Immediately before the Closing, the authorized

capital stock of the Company will consist of the following:

(a) Common Stock. A total of 11,500,000 authorized shares

(11,000,000 shares as of the date hereof) of Common Stock (\$0.001 par value) of which 3,621,410 shares will be (and are as of the date hereof) issued and outstanding.

(b) Preferred Stock. A total of 5,600,000 authorized shares

(5,100,000 shares as of the date hereof) of Preferred Stock (\$0.001 par value), of which 1,125,000 will be (and are as of the date hereof) designated as Series A Convertible Preferred Stock ("Series A Preferred Stock"), all of which will be outstanding; 1,738,910 will be (and are as of the date hereof) designated as Series B Convertible Preferred Stock ("Series B Preferred Stock"), all of which will be outstanding; 338,295 will be (and are as of the date hereof) designated as Series B-1 Convertible Preferred Stock ("Series B-1 Preferred Stock"), all of which will be outstanding; 1,479,507 will be (1,848,885 as of the date hereof) designated as Series C Convertible Preferred Stock ("Series C Preferred Stock"), all of which will be outstanding; and 777,688 will be designated as Series D Preferred, none of which will be issued or outstanding.

(c) Options, Warrants, Reserved Shares. The Company will have

reserved sufficient shares of its Common Stock to permit the conversion of all outstanding shares of the Series D Preferred (the "Conversion Shares"). Except as set forth in Section 4.2(d) of the Disclosure Schedule and except for (i) the conversion privileges of the Series A Preferred, the Series B Preferred, the Series B-1 Preferred and the Series C Preferred, (ii) the conversion privileges of the Series D Preferred to be issued hereunder and one or more similar agreements, (iii) the 807,500 shares of Common Stock reserved for issuance upon the exercise of options granted or contemplated to be granted to employees, directors, and consultants of the Company, under which options to purchase 381,149 shares of Common Stock are outstanding, and (iv) warrants to purchase 17,345 shares of Common Stock of the Company issued in connection with the Company's bridge financing in December 1997, there will be no options, warrants,

conversion privileges or other rights, or agreements with respect to the issuance thereof, outstanding to purchase any of the capital stock of the Company. Apart from the exceptions noted in this Section 4.2, no shares (including the Shares and Conversion Shares) of the Company's outstanding capital stock, or stock issuable upon exercise or exchange of any outstanding options or other stock issuable by the Company, will be subject to any rights of first refusal or other rights to purchase such stock (whether in favor of the Company or any other person), pursuant to any agreement or commitment of the Company, except as set forth in the Third Amended and Restated Investor Rights Agreement dated as of the Closing Date (the "Investor Rights Agreement") to be entered into on the Closing Date between the Company and the persons listed in Exhibit A thereto.

(d) Outstanding Security Holders. Section 4.2(d) of the

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Disclosure Schedule sets forth a complete and accurate list of all outstanding shareholders, option holders and other security holders of the Company immediately prior to the date hereof.

4.3. Subsidiaries. The Company owns all of the issued and

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outstanding stock of Sohu ITC Information Technology (Beijing) Co., Ltd. ("ITC China"), a company duly organized under the laws of the People's Republic of China and in good standing under such laws. ITC China is a wholly foreign owned enterprise (WFOE) authorized by the government of China and has all government permits, approvals, authorizations and licenses necessary to engage in the business currently conducted and currently proposed to be conducted by ITC China. Various officials of the Ministry of Information Industry ("MII") of the People's Republic of China (the "PRC") recently have stated publicly, however, that foreign investment is prohibited in the PRC Internet sector, including in Internet content providers. The Company's PRC counsel has indicated that it does not believe, however, that the Company's operations violate or breach any of the existing laws, rules, or regulations of the PRC.

No other person or entity other than the Company has any right to acquire any equity or other ownership interest of ITC China. Except for the Company's ownership of ITC China, the Company does not presently own or control, directly or indirectly, any interest in any other corporation, partnership, limited liability company, trust, joint venture, association, or other entity.

4.4. Due Authorization. All corporate action on the part of the

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Company and ITC China, their officers, directors and shareholders necessary for the authorization, execution and delivery of, and the performance of all obligations of the Company under, this Agreement, the Investor Rights Agreement, the Right of First Refusal and Co-Sale Agreement (as defined in Section 7.8 hereof) and any other agreements contemplated hereby to which the Company is or is to be a party and the authorization, issuance, reservation for issuance and delivery of all of the Shares being sold under this Agreement has been taken or will be taken before the Closing. This Agreement, the Investor Rights Agreement, the Right of First Refusal and Co-Sale Agreement and any other agreements contemplated hereby to which the Company is or is to be a party are or will be when entered into valid and binding obligations of the Company enforceable in accordance with their respective terms, subject, as to enforcement of remedies, to applicable bankruptcy, insolvency, moratorium, reorganization and similar laws affecting creditors' rights generally and to general equitable principles. The Shares are not subject to any preemptive

rights or rights of first refusal, except such as have been waived or are being accommodated under the terms of this Agreement.

4.5. Valid Issuance of Stock.  
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(a) The Shares, when issued, sold and delivered in accordance with the terms of this Agreement, will be duly and validly issued, fully paid and nonassessable and will be free of restrictions on transfer other than restrictions under in this Agreement, the Investor Rights Agreement, the Right of First Refusal and Co-Sale Agreement, and applicable securities laws. The Conversion Shares have been duly and validly reserved for issuance and, upon issuance in accordance with the terms of the Certificate, will be duly and validly issued, fully paid and nonassessable, and will be free of restrictions on transfer other than restrictions under in this Agreement, the Investor Rights Agreement, the Right of First Refusal and Co-Sale Agreement, and applicable securities laws

(b) The outstanding shares of the capital stock of the Company and ITC China are duly and validly issued, fully paid and nonassessable, and such shares of such capital stock, and all outstanding stock, options and other securities of the Company and ITC China have been issued in full compliance with the registration and prospectus delivery requirements of the Securities Act of 1933, as amended (the "Securities Act"), and the registration and qualification

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requirements of all applicable state securities laws, or in compliance with applicable exemptions therefrom, and all other provisions of applicable federal and state securities laws, including, without limitation, anti-fraud provisions.

4.6. Liabilities. Neither the Company nor ITC China has any  
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indebtedness for borrowed money that the Company or ITC China has directly or indirectly created, incurred, assumed, or guaranteed, or with respect to which the Company or ITC China has otherwise become directly or indirectly liable.

4.7. Title to Properties and Assets. Each of the Company and ITC  
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China has good and marketable title to its properties and assets held in each case subject to no mortgage, pledge, lien (including without limitation any tax lien), encumbrance, security interest or charge of any kind. With respect to the property and assets it leases, each of the Company and ITC China is in compliance with such leases and, to the best of the Company's knowledge, each of the Company and ITC China holds valid leasehold interests in such assets free of any liens, encumbrances, security interests or claims of any party other than the lessors of such property and assets.

4.8. Status of Proprietary Assets.  
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(a) Ownership. Each of the Company and ITC China has full  
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title and ownership of, or has license to, all Proprietary Assets necessary to enable it to carry on its business as now conducted and as presently proposed to be conducted, including but not limited to those Proprietary Assets set forth in Schedule 4.8(a) of the Disclosure Schedule, without any conflict with or

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infringement of the rights of others. No third party has any ownership right, title, interest, claim in or lien on any of the Company's or ITC China's Proprietary Assets and the Company and ITC China have taken, and in the future will use their best efforts to take, all steps

reasonably necessary to preserve their respective legal rights in, and the secrecy of, all its Proprietary Assets, except those for which disclosure is required for legitimate business or legal reasons.

(b) Licenses; Other Agreements. Neither the Company nor ITC

China has granted, and there are not outstanding, any options, licenses or agreements of any kind relating to any Proprietary Asset of the Company or ITC China, nor is the Company or ITC China bound by or a party to any option, license or agreement of any kind with respect to any of their respective Proprietary Assets. Neither the Company nor ITC China is obligated to pay any royalties or other payments to third parties with respect to the marketing, sale, distribution, manufacture, license or use of any Proprietary Asset or any other property or rights.

(c) No Infringement. Neither the Company nor ITC China has

violated or infringed, and is not currently violating or infringing any Proprietary Asset of any other person or entity. Except as set forth in Section 4.8(c) of the Disclosure Schedule, neither the Company nor ITC China has received any communications alleging that the Company or ITC China (or any of their respective employees or consultants) has violated or infringed or, by conducting its business as proposed, would violate or infringe, any Proprietary Asset of any other person or entity.

(d) No Breach by Employee. After due inquiry, neither the

Company nor ITC China is aware that any employee or consultant of the Company or ITC China is obligated under any agreement (including licenses, covenants or commitments of any nature) or subject to any judgment, decree or order of any court or administrative agency, or any other restriction that would interfere with the use of his or her best efforts to carry out his or her duties for the Company or ITC China or to promote the interests of the Company or ITC China or that would conflict with the Company's or ITC China's business as proposed to be conducted. The carrying on of each of the Company's and ITC China's business by the employees and contractors of the Company and ITC China and the conduct of the Company's and ITC China's business as presently proposed, will not, to the best of the Company's knowledge, conflict with or result in a breach of the terms, conditions or provisions of, or constitute a default under, any contract, covenant or instrument under which any of such employees or contractors of the Company or ITC China are now obligated. Neither the Company nor ITC China believes it is or will be necessary to utilize any inventions of any employees of the Company or ITC China (or persons the Company or ITC China currently intends to hire) made prior to their employment by the Company or ITC China. To the best of the Company's knowledge, at no time during the conception of or reduction of any of the Company's or ITC China's Proprietary Assets to practice was any developer, inventor or other contributor to such patents operating under any grants from any governmental entity or agency or private source, performing research sponsored by any governmental entity or agency or private source or subject to any employment agreement or invention assignment or nondisclosure agreement or other obligation with any third party that could adversely affect the Company's or ITC China's rights in such Proprietary Assets.

4.9. Material Contracts and Obligations. All agreements, contracts,

leases, licenses, instruments, commitments (oral or written), indebtedness, liabilities and other obligations to which the Company or ITC China is a party or by which they are bound that (i) are material to the conduct and operations of the businesses and properties of the Company or ITC

China; (ii) involve any of the officers, consultants, directors, employees or shareholders of the Company or ITC China; or (iii) obligate the Company or ITC China to share, license or develop any product or technology are listed in Section 4.9 of the Disclosure Schedule and have been made available for

inspection by the Investors and their respective counsel. For purposes of this Section 4.9, "material" shall mean any agreement, contract, indebtedness, liability or other obligation having an aggregate value, cost or amount in excess of \$50,000 per year.

4.10. Litigation. Except as set forth in Section 4.10 of the

Disclosure Schedule, there is no action, suit, proceeding, claim, arbitration or investigation ("Action") pending (or, to the best of the Company's knowledge,

currently threatened) against the Company or ITC China, their activities, properties or assets or, to the best of the Company's knowledge, against any officer, director or employee of the Company or ITC China in connection with such officer's, director's or employee's relationship with, or actions taken on behalf of the Company or ITC China. To the best of the Company's knowledge, there is no factual or legal basis for any such Action that might result, individually or in the aggregate, in any material adverse change in the business, properties, assets, financial condition, affairs or prospects of the Company or ITC China. By way of example but not by way of limitation, there are no Actions pending or, to the best of the Company's knowledge, threatened (or any basis therefor known to the Company or ITC China) relating to the prior employment of any of the Company's or ITC China's employees or consultants, their use in connection with the Company's or ITC China's business of any information, technology or techniques allegedly proprietary to any of their former employers, clients or other parties, or their obligations under any agreements with prior employers, clients or other parties. Neither the Company nor ITC China is a party to or subject to the provisions of any order, writ, injunction, judgment or decree of any court or government agency or instrumentality and there is no Action by the Company or ITC China currently pending or which the Company or ITC China intends to initiate.

4.11. Governmental Consents. All consents, approvals, orders,

authorizations or registrations, qualifications, designations, declarations or filings with any federal, state or local governmental authority on the part of each of the Company and ITC China required in connection with the consummation of the transactions contemplated herein, including without limitation the execution and delivery of this Agreement, the Investor Rights Agreement and the Right of First Refusal and Co-Sale Agreement, the issuance and sale of the Shares and the issuance of shares of Common Stock upon conversion of the Shares, will have been obtained prior to and will be effective as of the Closing. Based in part on the representations of the Investors set forth in Section 5 below, the offer, sale and issuance of the Shares in conformity with the terms of this Agreement are exempt from the registration and prospectus delivery requirements of the Securities Act.

4.12. Compliance with Other Instruments. Neither the Company nor ITC

China is in, nor will the conduct of their businesses as proposed to be conducted result in, any violation, breach or default of any term of the Company's Certificate or ITC China's charter or the Company's or ITC China's bylaws (together, the "Bylaws") or in any material respect of any term or provision of any mortgage, indenture, contract, agreement or instrument to which the Company or ITC China is a party or by which it may be bound, or of any provision of any foreign or domestic state or federal judgment, decree, order, statute, rule or regulation applicable to or binding upon the Company or ITC China, except that various officials of MII recently have

stated publicly that foreign investment is prohibited in the PRC Internet sector, including in Internet content providers. Further, a WFOE, such as ITC China, is prohibited from engaging in the businesses of providing or distributing advertisements as defined in the 1994 PRC Advertising Law. The relevant law is silent as to whether online advertising is covered by the law. The Company's PRC counsel has indicated that it does not believe, however, that the Company's operations violate or breach any of the existing laws, rules, or regulations of the PRC. The execution, delivery and performance of and compliance with this Agreement and the consummation of the transactions contemplated hereby will not result in any such violation or default, or be in conflict with or constitute, with or without the passage of time or the giving of notice or both, either a default under the Company's Certificate or Bylaws or ITC China's charter or Bylaws, or any agreement or contract of the Company or ITC China, or, to the best of the Company's knowledge, a violation of any statutes, laws, regulations or orders, or an event which results in the creation of any lien, charge or encumbrance upon any asset of the Company or ITC China.

4.13. Disclosure. No representation or warranty by the Company in this

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Agreement or in any statement or certificate signed by any officer of the Company or ITC China furnished or to be furnished to the Investors pursuant to this Agreement contains or will contain any untrue statement of a material fact or omits or will omit to state any material fact required to be stated therein or necessary in order to make the statements therein, in light of the circumstances in which they are made, not misleading.

4.14. Registration Rights. Except as provided in the Investor Rights

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Agreement, neither the Company nor ITC China has granted or agreed to grant any person or entity any rights (including piggyback registration rights) to have any securities of the Company or ITC China registered with the United States Securities and Exchange Commission ("SEC") or any other governmental authority.  
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4.15. Insurance. Each of the Company and ITC China has obtained and

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will maintain, fire and casualty insurance policies with extended coverage, sufficient in amount (subject to reasonable deductibles) to allow it to replace any of its properties that might be damaged or destroyed.

4.16. Financial Statements. The Company has supplied to the

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Investors (i) the audited balance sheet of the Company as at December 31, 1998 and the related audited statements of income, changes in stockholders' equity and cash flow of the Company for the fiscal year then ended, accompanied by the report thereon by Coopers & Lybrand CIEC, the Company's independent certified public accountants (together with the related schedules and notes thereto, the "Audited Financial Statements") and (ii) the unaudited balance sheet of the Company as at September 30, 1999 and the related unaudited statements of income, changes in stockholders' equity and cash flow of the Company for the quarter then ended (the "Interim Financial Statements"). The Financial Statements present fairly the financial condition of the Company as of the respective dates thereof, and the income, changes in stockholders' equity and cash flow of the Company for the year and period then ended and have been prepared in accordance with United States generally accepted accounting principles ("GAAP") applied consistently throughout the periods involved, except that some or all footnotes required by GAAP for year-end financial statements are not included in the Interim Financial Statements.

Other than as set forth in the Disclosure Schedule, neither the Company nor ITC China has any material indebtedness or other material liability. Except as disclosed in the Audited Financial Statements or the Interim Financial Statements, the Company is not a guarantor or indemnitor of any indebtedness of any other person, firm or corporation. The Company maintains and will continue to maintain a standard system of accounting established and administered in accordance with US generally accepted accounting principles.

4.17. Certain Actions. Since the date of the Interim Financial

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Statements, neither the Company nor ITC China has: (a) declared or paid any dividends, or authorized or made any distribution upon or with respect to any class or series of its capital stock; (b) incurred any indebtedness for money borrowed or incurred any other liabilities individually in excess of \$50,000 or in excess of \$250,000 in the aggregate other than in the ordinary course of business; (c) made any loans or advances to any person, other than ordinary advances for travel expenses; (d) sold, exchanged or otherwise disposed of any material assets or rights other than the sale of inventory in the ordinary course of its business; or (e) entered into any transactions with any of its officers, directors or employees or any entity controlled by any of such individuals, other than payments of compensation in the ordinary course of business based solely on such individuals' status and functions as officers, directors or employees.

4.18. Activities Since Interim Financial Statement Date. Since the

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date of the Interim Financial Statements, there has not been:

- (a) any damage, destruction or loss, whether or not covered by insurance, materially and adversely affecting the assets, properties, financial condition, operating results, prospects or business of the Company or ITC China (as presently conducted and as presently proposed to be conducted);
- (b) any waiver by the Company or ITC China of a valuable right or of a material debt owed to it;
- (c) any satisfaction or discharge of any lien, claim or encumbrance or payment of any obligation by the Company or ITC China, except such a satisfaction, discharge or payment made in the ordinary course of business that is not material to the assets, properties, financial condition, operating results or business of the Company or ITC China;
- (d) any material change or amendment to a material contract or arrangement by which the Company or ITC China or any of their assets or properties is bound or subject, except for changes or amendments which are expressly provided for or disclosed in this Agreement;
- (e) any material change in any compensation arrangement or agreement with any present or prospective employee, contractor or director not approved by the Company's or ITC China's Board of Directors; or
- (f) to the Company's knowledge, any other event or condition of any character which would materially and adversely affect the assets,

properties, financial condition, operating results or business of the Company or ITC China.

4.19. Tax Matters. The Company has made sufficient provision for,

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and has adequate resources to pay, all accrued and unpaid federal, state, provincial, foreign, county and local taxes of each of the Company and ITC China, whether or not assessed or disputed as of the date hereof. There have been no examinations or audits of any tax returns or reports by any applicable federal, state or local governmental agency. Each of the Company and ITC China has duly filed all federal, state, county and local tax returns required to have been filed by it and paid all taxes shown to be due on such returns. There are in effect no waivers of applicable statutes of limitations with respect to taxes for any year.

4.20. Tax Elections. Neither the Company nor ITC China has elected

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pursuant to the Internal Revenue Code of 1986, as amended (the "Code"), to be -----  
treated as an "S" corporation or a collapsible corporation pursuant to Section 341(f) or Section 1362(a) of the Code, nor has the Company or ITC China made any other elections pursuant to the Code (other than elections which relate solely to matters of accounting, depreciation or amortization) which would have a material affect on the Company or ITC China, their financial conditions, their businesses as presently conducted or presently proposed to be conducted or any of their properties or material assets.

4.21. Invention Assignment and Confidentiality Agreement. The

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Company has caused each employee, officer, consultant and contractor of each of the Company and ITC China to enter into and execute an agreement as to assignment to the Company of inventions made during employment and the confidentiality of proprietary information of the Company.

4.22. Environmental Matters. During the period that each of the

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Company and ITC China has owned or leased its properties and facilities, (a) there have been no disposals, releases or threatened releases of Hazardous Materials (as defined below) on, from or under such properties or facilities, and (b) neither the Company nor ITC China, nor to the Company's knowledge any third party, has used, generated, manufactured or stored on, under or about such properties or facilities or transported to or from such properties or facilities any Hazardous Materials. Neither the Company nor ITC China has knowledge of any presence, disposals, releases or threatened releases of Hazardous Materials on, from or under any of such properties or facilities, which may have occurred prior to the Company or ITC China having taken possession of any of such properties or facilities. For purposes of this Agreement, the terms "disposal",

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"release", and "threatened release" shall have the definitions assigned thereto

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by the Comprehensive Environmental Response, Compensation and Liability Act of 1980, 42 U.S.C. Section 9601 et seq., as amended ("CERCLA"). For the purposes

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of this Section, "Hazardous Materials" shall mean any hazardous or toxic

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substance, material or waste which is regulated under, or defined as a "hazardous substance", "pollutant", "contaminant", "toxic chemical", "hazardous material", "toxic substance", or "hazardous chemical" under (1) CERCLA; (2) the Emergency Planning and Community Right-to-Know Act, 42 U.S.C. Section 11001 et

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seq.; (3) the Hazardous Materials Transportation Act, 49 U.S.C. Section 1801, et

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seq.; (4) the Toxic Substances Control Act, 15 U.S.C. Section 2601 et seq.; (5)

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the Occupational Safety and Health Act of 1970, 29 U.S.C. Section 651 et seq.;

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(6) regulations promulgated under any of the above

statutes; or (7) any applicable state or local statute, ordinance, rule, or regulation that has a scope or purpose similar to those statutes identified above.

4.23. Interested Party Transactions. To the best knowledge of the

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Company, no officer or director of the Company or ITC China or any "affiliate" or "associate" (as those terms are defined in Rule 405 promulgated under the Securities Act) of any such person has had, either directly or indirectly, a material interest in: (i) any person or entity which purchases from or sells, licenses or furnishes to the Company or ITC China any goods, property, technology, intellectual or other property rights or services; or (ii) any contract or agreement to which the Company or ITC China is a party or by which it may be bound or affected, except that Charles Zhang is a stockholder of a Chinese entity popularly referred to as "Sohu."

4.24. Stock Restriction Agreements. Each person who, pursuant to any

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benefit, bonus or incentive plan of the Company or ITC China, holds any currently outstanding shares of Common Stock or other securities of either the Company or ITC China or any option, warrant or right to acquire such shares or other securities, has entered into or is otherwise bound by, an agreement granting the Company or ITC China the right to repurchase the shares for the original purchase price, or to cancel the unvested portion of the option, warrant or right, in the event the holder's employment or services with the Company or ITC China terminate for any reason, subject to release of such repurchase or cancellation right on terms and conditions specified by the Board of Directors of the Company.

4.25 Year 2000 Compatibility. All of the Company's and ITC China's

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systems will record, store, process and calculate and present calendar dates falling on and after January 1, 2000, and will calculate any information dependent on or relating to such dates in the same manner and with the same functionality, data integrity and performance as the products recorded, stored, processed, calculated and presented calendar dates on or before December 31, 1999, or calculated any information dependent on or relating to such dates (collectively "Year 2000 Compliant"). All of the Company's and ITC China's systems will lose no functionality with respect to the introduction of records containing dates falling on or after January 1, 2000. All of the Company's and ITC China's internal computer systems, including without limitation, its accounting systems, are Year 2000 Compliant.

4B. REPRESENTATIONS AND WARRANTIES OF CHARLES ZHANG. Charles Zhang

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represents and warrants to the Investors as follows:

4B.1 Conflicting Agreements. He is not, as a result of the nature of

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the business conducted or proposed to be conducted by the Company or for any other reason, in violation of (i) any fiduciary or confidential relationship, (ii) any term of any contract or covenant (either with the Company or with another entity) relating to employment, patents, proprietary information disclosure, non-competition or non-solicitation, or (iii) any other contract or agreement, or any judgment, decree or order of any court or administrative agency relating to or affecting the right of Mr. Zhang to be employed by the Company. No such relationship, term, judgment, decree, or order conflicts with Mr. Zhang's obligations to use his best efforts to promote the interests of the Company nor does the execution and delivery of this Agreement and the transactions contemplated hereby, nor the carrying on of the Company's business as an

officer or key employee of the Company, conflict with any such relationship, term, judgment, decree or order.

4B.2 Litigation. There is no action, suit or proceeding, or

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governmental inquiry or investigation, pending or, to the best of Mr. Zhang's knowledge, threatened against Mr. Zhang and, to the best of his knowledge, there is no basis for any such action, suit, proceeding, or governmental inquiry or investigation.

4B.3 Stockholder Agreements. Except as contemplated by or disclosed

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in this Agreement, Mr. Zhang is not a party to and has no knowledge of any agreements, written or oral, relating to the acquisition, disposition, registration under the Securities Act, or voting of the capital stock of the Company.

5. REPRESENTATIONS AND WARRANTIES OF THE INVESTORS. Each Investor

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represents and warrants to the Company as follows:

5.1. Authorization. This Agreement when executed and delivered by

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the Investor will constitute a valid and legally binding obligation of the Investor, subject, as to enforcement of remedies, to applicable bankruptcy, insolvency, moratorium, reorganization and similar laws affecting creditors' rights generally and to general equitable principles.

5.2. Investigation; Economic Risk. The Investor acknowledges that it

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is an "accredited investor" within the meaning that term as defined in Rule 501(a) of Regulation D of the Securities Act (meaning that, in the case of a corporation, partnership, or limited liability company, it either has total assets in excess of \$5,000,000 and was not formed for the specific purpose of acquiring the Shares, or each of its equity owners are "accredited investors" and, in the case of an individual, that the Investor has either (a) net worth (or net worth with the Investor's spouse) in excess of \$1 million, or net income (not including any net income of the Investor's spouse) in excess of \$200,000, or joint income with the Investor's spouse in excess of \$300,000, in each of the two most recent years, with a reasonable expectation of reaching the same income level in the current year). The Investor's address as set forth on Exhibit A hereto represents its state or other jurisdiction of domicile, upon which the Company may rely for the purpose of complying with applicable state "Blue Sky" laws. The Investor acknowledges that it has had an opportunity to discuss the business, affairs and current prospects of the Company with its officers. The Investor further acknowledges having had access to information about the Company that it has requested. The Investor acknowledges that it is able to fend for itself in the transactions contemplated by this Agreement and has the ability to bear the economic risks of its investment pursuant to this Agreement.

5.3. Purchase for Own Account. The Shares and the Conversion Shares

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will be acquired for the Investor's own account, not as a nominee or agent, and not with a view to or in connection with the sale or distribution of any part thereof.

5.4. Exempt from Registration; Restricted Securities. The Investor

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understands that the Shares and the Conversion Shares will not be registered under the Securities Act, on the ground that the sale provided for in this Agreement is exempt from registration under the Securities Act, and that the reliance of the Company on such exemption is predicated in part

on the Investor's representations set forth in this Agreement. The Investor understands that the Shares and the Conversion Shares being purchased hereunder are restricted securities within the meaning of Rule 144 under the Securities Act; that the Shares and the Conversion Shares are not registered and must be held indefinitely unless they are subsequently registered or an exemption from such registration is available.

5.5. Restrictive Legends. It is understood that each certificate  
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representing (a) the Shares, (b) the Conversion Shares, and (c) any other securities issued in respect of the any of the foregoing upon any stock split, stock dividend, recapitalization, merger or similar event shall be stamped or otherwise imprinted with a legend substantially in the following form:

THE SECURITIES REPRESENTED HEREBY HAVE NOT BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED (THE "ACT"), OR UNDER THE SECURITIES LAWS OF CERTAIN STATES. THESE SECURITIES ARE SUBJECT TO RESTRICTIONS ON TRANSFERABILITY AND RESALE AND MAY NOT BE TRANSFERRED OR RESOLD EXCEPT AS PERMITTED UNDER THE ACT AND THE APPLICABLE STATE SECURITIES LAWS, PURSUANT TO REGISTRATION OR EXEMPTION THEREFROM. THE ISSUER OF THESE SECURITIES MAY REQUIRE AN OPINION OF COUNSEL IN FORM AND SUBSTANCE REASONABLY SATISFACTORY TO THE ISSUER TO THE EFFECT THAT ANY PROPOSED TRANSFER OR RESALE IS IN COMPLIANCE WITH THE ACT AND ANY APPLICABLE STATE SECURITIES LAWS.

5.6 Removal of Restrictive Legend. The legend set forth above shall  
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be removed by the Company from any certificate evidencing Shares or Conversion Shares upon delivery to the Company of an opinion of counsel, reasonably satisfactory to the Company, that a registration statement under the Securities Act is at that time in effect with respect to the legended security or that such security can be freely transferred in a public sale without such a registration statement being in effect and that such transfer will not jeopardize the exemption or exemptions from registration pursuant to which the Company issued the Shares or Conversion Shares.

5.7 No Transfer to PRC Entities. No Investor will transfer any of  
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its Shares to any entity that is organized or domiciled in the PRC.

6. COVENANTS OF THE COMPANY. The Company covenants to each Investor as  
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follows:

6.1 Use of Proceeds. The Company will use the Proceeds from the  
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sale of the Shares for business expansion, capital expenditures and general working capital.

6.2 Initial Public Offering. The Company will use its reasonable  
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efforts to conduct a firm commitment underwritten public offering of its Common Stock within twelve months after the date hereof.

6.3 Subsequent Sales. The Company will not sell or enter into any  
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agreements to sell shares of Series D Preferred Stock except on terms the same as those set forth

in this Agreement and any such sale must occur not later than thirty (30) days after the date hereof.

7. CONDITIONS TO THE INVESTORS' OBLIGATIONS AT THE CLOSING. The

obligations of each Investor to purchase the Shares at the Closing are subject to the fulfillment, to the satisfaction each Investor, on or before Closing, of the following conditions:

7.1. Representations and Warranties Correct. The representations and

warranties made by the Company in Section 4 hereof shall be true and correct as of the date of the Closing; and the Company shall have performed all obligations and conditions herein required to be performed or observed by it on or before the Closing, with respect to the issuance and sale of the Shares.

7.2. Performance of Obligations. The Company shall have performed

and complied with all agreements, obligations and conditions contained in this Agreement that are required to be performed or complied with by it on or before the Closing, with respect to the issuance and sale of the Shares; and the Company shall have obtained all approvals, consents and qualifications necessary to complete the purchases and sales described herein.

7.3. Proceedings and Documents. All corporate and other proceedings

in connection with the transactions contemplated hereby and all documents and instruments incident to such transactions shall be satisfactory in substance and form to the Investor, and the Investor shall have received all such counterpart originals or certified or other copies of such documents as it may reasonably request.

7.4. Consents and Waivers. The Company shall have obtained any and

all consents and waivers necessary or appropriate for consummation of the transactions contemplated by this Agreement.

7.5. Compliance Certificate. At the Closing, the Company shall

deliver to each Investor a certificate, dated as of the Closing, signed by the Company's President certifying that the conditions specified in Paragraphs 7.1 and 7.2 have been fulfilled.

7.6. Securities Laws. The offer and sale of the Shares to the

Investors pursuant to this Agreement shall be exempt from the registration requirements of the Securities Act and the registration and/or qualification requirements of all applicable state securities laws.

7.7. Amendment to Certificate. The Certificate shall have been duly

adopted by the Company by all necessary corporate action of its Board of Directors and stockholders and shall have been duly filed with and accepted by the Secretary of State of the State of Delaware.

7.8. Execution and Delivery of Other Agreements. Execution and

delivery of (a) the Investor Rights Agreement (as defined in Section 4.2(c)), substantially in the form of Exhibit C hereto and (b) a Third Amended and Restated Right of First Refusal and Co-Sale Agreement, substantially in the form of Exhibit D hereto, dated as of the Closing between the Company, the persons listed on Exhibit B thereto, Charles Zhang, Brant Binder, Nicholas Negroponte and Edward B. Roberts (the "Right of First Refusal and Co-Sale Agreement") in

each case by the parties whose participation is necessary to effectuate such respective amendments.

7.9. Opinion of Company's Counsel. At the Closing each Investor

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shall have received from counsel to the Company an opinion addressed to the Investor, dated the date of the Closing, in form and substance reasonably acceptable to the Investor.

7.10 Due Diligence. Completion of due diligence to the reasonable

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satisfaction of the Investor.

8. CONDITIONS TO COMPANY'S OBLIGATIONS AT THE CLOSINGS. The obligations

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of the Company under this Agreement are subject to the fulfillment, on or before the Closing, of the following conditions:

8.1. Representations and Warranties. The representations and

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warranties of the Investors contained in Section 5 hereof shall be true as of the Closing.

8.2. Payment of Purchase Price. Each Investor shall have delivered

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to the Company the purchase price in accordance with the provisions of Section 3.

8.3. Certificate Effective. The Certificate shall have been duly

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adopted by the Company by all necessary corporate action of its Board of Directors and shareholders, and shall have been duly filed with and accepted by the Secretary of State of the State of Delaware.

8.4. Securities Exemptions. The offer and sale of the Shares to the

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Investors pursuant to this Agreement shall be exempt from the registration requirements of the Securities Act, and the registration and/or qualification requirements of all applicable state securities laws.

8.5. Execution of Other Agreements. Execution and delivery by the

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Investors of amendments to accommodate and include the Series D therein and the Investors as parties thereto or beneficiaries of rights equivalent to those set forth in (a) the Investor Rights Agreement and (b) the Right of First Refusal and Co-Sale Agreement.

9. MISCELLANEOUS.

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9.1. Governing Law. This Agreement shall be governed in all respects

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by the laws of the State of Delaware without regard to provisions regarding choice of laws.

9.2. Survival. The representations, warranties, covenants and

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agreements made herein shall survive any investigation made by any party hereto and the closing of all the transactions contemplated hereby.

9.3. Successors and Assigns. Except as otherwise expressly provided

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herein, the provisions hereof shall inure to the benefit of, and be binding upon, the successors, assigns, heirs, executors and administrators of the parties hereto whose rights or obligations hereunder are affected by such amendments. This Agreement and the rights and obligations herein may not be assigned by any Investor without the written consent of the Company except to a parent

corporation, a subsidiary or an affiliate. This Agreement and the rights and obligations herein may not be assigned by the Company.

9.4. Entire Agreement. This Agreement and the exhibits hereto which

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are hereby expressly incorporated herein by this reference constitute the entire understanding and agreement between the parties with regard to the subjects hereof and thereof; provided, however, that nothing in this Agreement shall be

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deemed to terminate or supersede the provisions of any confidentiality and nondisclosure agreements executed by the parties hereto prior to the date hereof, which agreements shall continue in full force and effect until terminated in accordance with their respective terms.

9.5. Notices. Except as may be otherwise provided herein, all

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notices, requests, waivers and other communications made pursuant to this Agreement shall be in writing and shall be conclusively deemed to have been duly given (a) when hand delivered to the other party; (b) when received when sent by facsimile at the address and number set forth below; (c) for notices between parties both of which are located in the United States, three business days after deposit in the U.S. mail with first class or certified mail return receipt requested postage prepaid and addressed to the other party as set forth below; or (d) when received, if sent by a national overnight delivery service, postage prepaid, addressed to the parties as set forth below, provided that the sending party receives a confirmation of delivery from the delivery service provider. Each person making a communication hereunder by facsimile shall promptly confirm by telephone to the person to whom such communication was addressed each communication made by it by facsimile pursuant hereto but the absence of such confirmation shall not affect the validity of any such communication. A party may change or supplement the addresses given below, or designate additional addresses, for purposes of this Section 9.5 by giving the other party written notice of the new address in the manner set forth above.

If to the Company:

Sohu.com Inc.  
7 Jianguomen Nei Avenue  
Bright China Chang An Building  
Tower 2 Room 519  
Beijing, China 100005  
Phone: 011 8610 6510 2165  
Fax: 011 8610 6510 2159

with a copy to:

Goulston & Storrs, P.C.  
400 Atlantic Avenue  
Boston, MA 02110  
Attn: Timothy B. Bancroft  
Phone: (617) 574-3511  
Fax: (617) 574-6595

If to the Investors to the address of such Investors set forth on Exhibit A hereto.

9.6. Amendments and Waivers. Any term of this Agreement may be  
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amended only with the written consent of the Company and the holders of a  
majority of the shares of Series D Preferred Stock.

9.7. Delays or Omissions. No delay or omission to exercise any  
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right, power or remedy accruing to the Company or to any Investor, upon any  
breach or default of any party hereto under this Agreement, shall impair any  
such right, power or remedy of the Company, or the Investor nor shall it be  
construed to be a waiver of any such breach or default, or an acquiescence  
therein, or of any similar breach of default thereafter occurring; nor shall any  
waiver of any other breach or default theretofore or thereafter occurring. Any  
waiver, permit, consent or approval of any kind or character on the part of the  
Company or any Investor of any breach of default under this Agreement or any  
waiver on the part of the Company or any Investor of any provisions or  
conditions of this Agreement, must be in writing and shall be effective only to  
the extent specifically set forth in such writing. All remedies, either under  
this Agreement, or by law or otherwise afforded to the Company or any Investor  
shall be cumulative and not alternative.

9.8. Legal Fees. In the event of any action at law, suit in equity  
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or arbitration proceeding in relation to this Agreement or any Shares or other  
securities of the Company issued or to be issued, the prevailing party, shall be  
paid by the other party a reasonable sum for attorney's fees and expenses for  
such prevailing party.

9.9. Finder's Fees. Each party (a) represents and warrants to the  
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other party hereto that it has retained no finder or broker in connection with  
the transactions contemplated by this Agreement, and (b) hereby agrees to  
indemnify and to hold harmless the other party hereto from and against any  
liability for any commission or compensation in the nature of a finder's fee of  
any broker or other person or firm (and the costs and expenses of defending  
against such liability or asserted liability) for which the indemnifying party  
or any of its employees or representatives are responsible.

9.10. Titles and Subtitles. The titles of the paragraphs and  
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subparagraphs of this Agreement are for convenience of reference only and are  
not to be considered in construing this Agreement.

9.11. Counterparts. This Agreement may be executed in any number of  
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counterparts, each of which shall be an original, but all of which together  
shall constitute one instrument.

9.12. Severability. Should any provision of this Agreement be  
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determined to be illegal or unenforceable, such determination shall not affect  
the remaining provisions of this Agreement.

9.13 Protection of Confidential Information. Confidential or  
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proprietary information disclosed by either party under this Agreement, as well  
as the terms of this Agreement, other than the name and address of each Investor  
and each Investor's investment in the Company, shall be considered confidential  
information (the "Confidential Information") and shall not be disclosed by the  
Company or any other party to this Agreement to any third party,

subject to Section 9.14 below. Each party shall immediately notify the other parties of any information that comes to its attention which might indicate that there has been a loss of confidentiality with respect to the Confidential Information. In the event that the Company or any other party becomes legally compelled (by statute or regulation or by oral questions, interrogatories, request for information or documents, subpoena, criminal or civil investigative demand or similar process, including without limitation, in connection with any public or private offering of the Company's capital stock) to disclose any of the Confidential Information, such party (the "Disclosing Party") shall provide the other party (the "Non-Disclosing Party") with prompt written notice of that fact so that the appropriate party may seek (with the cooperation and reasonable efforts of the other parties) a protective order, confidential treatment or other appropriate remedy. In such event, the Disclosing Party shall furnish only that portion of the Confidential Information which is legally required and shall exercise reasonable efforts to obtain reliable assurance that confidential treatment will be accorded the Confidential Information to the extent reasonably requested by the Non-Disclosing Party. The provisions of this Section 9.13 shall be in addition to, and not in substitution for, the provisions of any separate nondisclosure agreement executed by the parties hereto with respect to the transaction contemplated hereby.

9.14 Disclosure of Terms; Press Releases. Notwithstanding the

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provisions of Section 9.13 above, from and after the Closing, the Company may disclose the existence of this Agreement and the terms hereof, as well as each Investor's investment in the Company solely to the Company's investors, investment bankers, lenders, accountants, legal counsel, business partners, and bona fide prospective investors, employees, lenders and business partners, in each case only where such persons or entities are under appropriate nondisclosure obligations. In addition, the Company may disclose the fact that any Investor is an investor in the Company to third parties without the requirement of nondisclosure obligations. The Company may issue a press release disclosing that any Investor has invested in the Company; provided that the release does not disclose the amount or other specific terms of the investment and is approved in advance in writing by the Investors. Each Investor, at its sole discretion, may provide an executive quote or other material regarding its investment in the Company. No other announcement regarding an Investor's investment in the Company in a press conference, in any professional or trade publication, in any marketing materials or otherwise to the general public may be made without the prior written consent of such Investor, which consent may be withheld at the sole discretion of the Investor. Notwithstanding the foregoing, an Investor may disclose its investment in the Company to third parties or to the public at its discretion, and the Company shall have the right to disclose to third parties any such information disclosed by the Investor in a press release or other public announcement. If the Company or an Investor determines that any disclosure not otherwise authorized by this Agreement is required by law or regulation, then the provisions of Section 9.13 regarding disclosure of Confidential Information by a Disclosing Party shall govern.

9.15 Dispute Resolution. The parties agree to negotiate in good

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faith to resolve any dispute between them regarding this Agreement. If the negotiations do not resolve the dispute to the reasonable satisfaction of both parties, then each party shall nominate one senior officer of the rank of Vice President or higher as its representative. These representatives shall, within thirty (30) days of a written request by either party to call such a meeting, meet in person and alone (except for one assistant for each party) and shall attempt in good faith to resolve the dispute. If the disputes cannot be resolved by such senior managers in such meeting, the parties

agree that they shall, if requested in writing by either party, meet within thirty (30) days after such written notification for one day with an impartial mediator and consider dispute resolution alternatives other than litigation. If an alternative method of dispute resolution is not agreed upon within thirty (30) days after the one day mediation, either party may begin litigation proceedings. This procedure shall be a prerequisite before taking any additional action hereunder.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the day and year herein above first written.

SOHU.COM INC.

By: \_\_\_\_\_  
Printed Name: \_\_\_\_\_  
Title: \_\_\_\_\_

LEGEND NEW-TECH INVESTMENT LIMITED

By: \_\_\_\_\_  
Printed Name: \_\_\_\_\_  
Title: \_\_\_\_\_

INTERNET CREATIONS LIMITED

By: \_\_\_\_\_  
Printed Name: \_\_\_\_\_  
Title: \_\_\_\_\_

HIKARI TSUSHIN, INC.

By: \_\_\_\_\_  
Printed Name: \_\_\_\_\_  
Title: \_\_\_\_\_

SIGNATURE PAGES OF SERIES D PREFERRED STOCK PURCHASE AGREEMENT

CHARLES ZHANG

Executed solely for the purpose of making the representations and warranties set forth in Section 4B hereof:

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Charles C.Y. Zhang

SIGNATURE PAGES OF SERIES D PREFERRED STOCK PURCHASE AGREEMENT

SOHU.COM INC.  
THIRD AMENDED AND RESTATED INVESTOR RIGHTS AGREEMENT

This Third Amended and Restated Investor Rights Agreement (this "Agreement") is made and entered into as of February 1, 2000 by and among -----  
Sohu.com Inc., a Delaware corporation (the "Company") formerly known as Internet -----  
Technologies China Incorporated, and the persons and entities who are signatories hereto and listed on Exhibit A hereto (individually, an "Investor" -----  
and, collectively, the "Investors").  
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R E C I T A L S  
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A. The Investors have purchased from the Company, and the Company has sold to the Investors, shares of the Company's Series B Convertible Preferred Stock ("Series B Preferred Stock"), the Company's Series B-1 Convertible Preferred Stock ("Series B-1 Preferred Stock"), the Company's Series C Convertible Preferred Stock ("Series C Preferred Stock") or the Company's Series D Convertible Preferred Stock ("Series D Preferred Stock") (Series B Preferred Stock, Series B-1 Preferred Stock, Series C Preferred Stock and Series D Preferred Stock together, "Preferred Stock") on the terms and conditions set -----  
forth in (a) a Series B Preferred Stock Purchase Agreement (the "Series B Purchase Agreement") dated as of March 10, 1998 between the Company and the Investors named therein, (b) a Series B-1 Preferred Stock Purchase Agreement (the "Series B-1 Purchase Agreement") dated as of August 18, 1998 between the Company and the Investor named therein, (c) a Series C Preferred Stock Purchase Agreement (the "Series C Purchase Agreement") dated as of October 18, 1999 between the Company and the Investors named therein and (d) one or more Series D Preferred Stock Purchase Agreements between the Company and the Investors named therein (the "Series D Purchase Agreements", together with the Series B Purchase Agreement, the Series B-1 Purchase Agreement and the Series C Purchase Agreement, the "Purchase Agreements").  
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B. The Company and the Investors which are parties to the Series B Purchase Agreement, the Series B-1 Purchase Agreement and the Series C Purchase Agreement (the "Initial Investors") are parties to a Second Amended and Restated Investor Rights Agreement dated as of October 18, 1999 (the "Second Amended and Restated Investor Rights Agreement");

C. Certain of the obligations of the Company and of the Investors which are parties thereto under the Series D Purchase Agreements (the "Additional Investors") are conditioned upon the amendment and restatement of the Second Amended and Restated Investor Rights Agreement to add the Additional Investors as parties and to make such additional changes as are set forth.

NOW, THEREFORE, in consideration of the foregoing recitals, the mutual promises hereinafter set forth, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

1. INFORMATION RIGHTS.

1.1 Information and Inspection Rights. The Company covenants and agrees

that for so long as an Investor holds any shares of Preferred Stock issued under this Agreement or any of the Purchase Agreements, the Company will deliver to such Investor: (a) audited annual financial statements within 90 days after the end of each fiscal year; (b) unaudited quarterly financial statements within 45 days of the end of each fiscal quarter; (c) unaudited monthly financial statements within 30 days of the end of each month; (d) an annual budget for the following fiscal year within 30 days prior to the end of each fiscal year; and (e) upon the written request by the Investor, such other information as the Investor shall reasonably request, including without limitation tables of stock ownership in the Company not less frequently than quarterly. The Company further covenants and agrees that for so long as an Investor holds any shares of Preferred Stock issued under this Agreement or the Purchase Agreements, such Investor shall have standard inspection rights. These information and inspection rights shall terminate upon consummation of an underwritten initial public offering of shares of Common Stock of the Company (the "IPO"). Following the IPO, the Company shall deliver to the Investor copies of the Company's 10-K's, 10-Q's, 8-K's and Annual Reports to Shareholders promptly after such documents are filed with the SEC.

1.2 Board Observer. So long as an Investor holds at least 190,000 shares

of Preferred Stock (such number to be proportionately adjusted for stock splits, stock dividends, and similar events), the Company will permit a representative of such Investor (the "Observer") to attend all meetings of the Company's Board of Directors (the "Board") and all committees thereof (whether in person, telephonic or other) in a non-voting, observer capacity and shall provide to the Investor, concurrently with the members of the Board, and in the same manner, notice of such meeting and a copy of all materials provided to such members; provided, that if a representative of an Investor is a member of the Board, such Investor shall not have the right to appoint an Observer.

The Company acknowledges that any Investor will likely have, from time to time, information that may be of interest to the Company ("Information") regarding a wide variety of matters including, by way of example only, (1) Investor's technologies, plans and services, and plans and strategies relating thereto, (2) current and future investments Investor has made, may make, may consider or may become aware of with respect to other companies and other technologies, products and services, including, without limitation, technologies, products and services that may be competitive with the Company's, and (3) developments with respect to the technologies, products and services, and plans and strategies relating thereto, of other companies, including, without limitation, companies that may be competitive with the Company. The Company recognizes that a portion of such Information may be of interest to the Company. Such Information may or may not be known by the Observer. The Company, as a material part of the consideration for this Agreement, agrees that each Investor and its Observer shall have no duty to disclose any Information to the Company or permit the Company to participate in any projects or investments based on any Information, or to otherwise take advantage of any opportunity that may be of interest to the Company if it were aware of such Information, and hereby waives, to the extent permitted by law, any claim based on the corporate opportunity doctrine or otherwise that could limit such Investor's ability to pursue opportunities based on such Information or that

would require Investor or Observer to disclose any such Information to the Company or offer any opportunity relating thereto to the Company.

1.3 GAAP Financial Statements. From and after the date hereof, all

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audited and unaudited financial statements prepared by the Company shall be prepared in accordance with United States generally accepted accounting principles (GAAP), and all audits of the Company's financial statements shall be conducted by one of the United States based "Big Five" accounting firms.

2. REGISTRATION RIGHTS.  
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2.1 Definitions. For purposes of this Section 2:  
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(a) Registration. The terms "register," "registered," and "registration" refer to a registration effected by preparing and filing a registration statement in compliance with the Securities Act of 1933, as amended, (the "Securities Act"), and the declaration or ordering of effectiveness of such registration statement by the SEC.

(b) Registrable Securities. The term "Registrable Securities" means:  
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(1) any Common Stock of the Company issued or to be issued pursuant to conversion of any shares of Preferred Stock issued (A) under the Purchase Agreements, and (B) pursuant to the Right of Participation (defined in Section 3 hereof), (2) any shares of Common Stock of the Company issued as (or issuable upon the conversion or exercise of any warrant, right or other security which is issued as) a dividend or other distribution with respect to, or in exchange for or in replacement of, any shares of Preferred Stock described in clause (1) of this subsection (b) and (3) any other Common Stock of the Company owned or hereafter acquired by the Investor, provided, however, that shares of Common Stock of the Company now owned or hereafter acquired by any of Edward B. Roberts, Brant C. Binder or Nicholas Negroponete upon the exercise of options or warrants or upon the conversion into Common Stock of shares of Series A Convertible Preferred Stock of the Company owned by him shall not be Registrable Securities. Notwithstanding the foregoing, "Registrable Securities" shall exclude any Registrable Securities sold by a person in a transaction in which rights under this Section 2 are not assigned in accordance with this Agreement or any Registrable Securities sold in a public offering, whether sold pursuant to Rule 144 promulgated under the Securities Act, or in a registered offering, or otherwise.

(c) Registrable Securities Then Outstanding. The number of shares of "Registrable Securities then outstanding" shall mean the number of shares of Common Stock of the Company that are Registrable Securities and are then issued and outstanding.

(d) Holder. For purposes of this Section 2, the term "Holder" means any person owning of record Registrable Securities that have not been sold to the public or pursuant to Rule 144 promulgated under the Securities Act or any permitted assignee of record of such Registrable Securities to whom rights under this Section 2 have been duly assigned in accordance with this Agreement.

(e) Form S-3. The term "Form S-3" means such form under the

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Securities Act as is in effect on the date hereof or any successor registration form under the Securities Act subsequently adopted by the SEC which permits inclusion or incorporation of substantial information by reference to other documents filed by the Company with the SEC.

(f) SEC. The term "SEC" or "Commission" means the U.S. Securities

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and Exchange Commission.

## 2.2 Demand Registration.

(a) Request by Holders. If the Company shall at any time after the

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Company's IPO receive a written request from the Holders of at least twenty percent (20%) of the Registrable Securities then outstanding that the Company file a registration statement under the Securities Act covering the registration of Registrable Securities pursuant to this Section 2.2, then the Company shall, within ten (10) business days of the receipt of such written request, give written notice of such request ("Request Notice") to all Holders, and use its

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best efforts to effect, as soon as practicable, the registration under the Securities Act of all Registrable Securities that Holders request to be registered and included in such registration by written notice given by such Holders to the Company within twenty (20) days after receipt of the Request Notice, subject only to the limitations of this Section 2.2; provided that the

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Registrable Securities requested by all Holders to be registered pursuant to such request must be at least twelve percent (12%) of all Registrable Securities then outstanding; and provided further that the Company shall not be obligated

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to effect any such registration if the Company has, within the six (6) month period preceding the date of such request, already effected a registration under the Securities Act pursuant to this Section 2.2, or in which the Holders had an opportunity to participate pursuant to the provisions of Section 2.3, other than a registration from which the Registrable Securities of Holders have been excluded (with respect to all or any portion of the Registrable Securities the Holders requested be included in such registration) pursuant to the provisions of Section 2.3(a).

(b) Underwriting. If the Holders initiating the registration request

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under this Section 2.2 ("Initiating Holders") intend to distribute the

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Registrable Securities covered by their request by means of an underwriting, then they shall so advise the Company as a part of their request made pursuant to this Section 2.2 and the Company shall include such information in the written notice referred to in subsection 2.2(a). In such event, the right of any Holder to include his Registrable Securities in such registration shall be conditioned upon such Holder's participation in such underwriting and the inclusion of such Holder's Registrable Securities in the underwriting (unless otherwise mutually agreed by a majority in interest of the initiating Holders and such Holder) to the extent provided herein. All Holders proposing to distribute their securities through such underwriting shall enter into an underwriting agreement in customary form with the managing underwriter or underwriters selected for such underwriting by the Holders of a majority of the Registrable Securities being registered and reasonably acceptable to the Company (including a market stand-off agreement, as to any shares held by such Holders which are not being registered, of up to 180 days if required by such underwriter or underwriters). Notwithstanding any other provision of this Section 2.2, if the underwriter(s) advise(s) the Company in writing that marketing factors require a limitation of the number of securities to be underwritten then the Company shall so advise all Holders of Registrable

Securities which would otherwise be registered and underwritten pursuant hereto, and the number of Registrable Securities that may be included in the underwriting shall be reduced as required by the underwriter(s) and allocated among the Holders of Registrable Securities on a pro rata basis according to the number of Registrable Securities then outstanding held by each Holder requesting registration (including the initiating Holders); provided, however, that the

number of shares of Registrable Securities to be included in such underwriting and registration shall not be reduced unless all other securities of the Company are first entirely excluded from the underwriting and registration. Any Registrable Securities excluded and withdrawn from such underwriting shall be withdrawn from the registration.

(c) Maximum Number of Demand Registrations. The Company shall be obligated to effect only two (2) such registrations pursuant to this Section 2.2.

(d) Deferral. Notwithstanding the foregoing, if the Company shall furnish to Holders requesting the filing of a registration statement pursuant to this Section 2.2, a certificate signed by the President or Chief Executive Officer of the Company stating that in the good faith judgment of the Board, it would be materially detrimental to the Company and its stockholders for such registration statement to be filed, then the Company shall have the right to defer such filing for a period of not more than ninety (90) days after receipt of the request of the initiating Holders; provided, however, that the Company may not utilize this right more than once in any twelve (12) month period.

(e) Expenses. All expenses incurred in connection with any registration pursuant to this Section 2.2, including without limitation all federal and "blue sky" registration, filing and qualification fees, printer's and accounting fees, and fees and disbursements of counsel for the Company (but excluding underwriters' discounts and commissions relating to shares sold by the Holders and legal fees of counsel for the Holders), shall be borne by the Company. Each Holder participating in a registration pursuant to this Section 2.2 shall bear such Holder's proportionate share (based on the total number of shares sold in such registration other than for the account of the Company) of all discounts, commissions or other amounts payable to underwriter(s) or brokers, and the Holders' legal fees, in connection with such offering by the Holders. Notwithstanding the foregoing, the Company shall not be required to pay for any expenses of any registration proceeding begun pursuant to this Section 2.2 if the registration request is subsequently withdrawn at the request of the Holders of a majority of the Registrable Securities to be registered, unless the Holders of a majority of the Registrable Securities then outstanding agree that such registration constitutes the use by the Holders of one (1) demand registration pursuant to this Section 2.2 (in which case such registration shall also constitute the use by all Holders of Registrable Securities of one (1) such demand registration); provided, further, however, that if at the time of such withdrawal, the Holders have learned of a material adverse change in the condition, business, or prospects of the Company not known to the Holders at the time of their request for such registration and have withdrawn their request for registration with reasonable promptness after learning of such material adverse change, then the Holders shall not be required to pay any of such expenses and such registration shall not constitute the use of a demand registration pursuant to this Section 2.2.

2.3 Piggyback Registrations. The Company shall notify all Holders of

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Registrable Securities in writing at least thirty (30) days prior to filing any registration statement, after the Company's IPO, under the Securities Act for purposes of effecting a public offering of securities of the Company (including, but not limited to, registration statements relating to secondary offerings of securities of the Company, but excluding registration statements relating to any

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registration under Section 2.2 or Section 2.4 of this Agreement or to any employee benefit plan or a corporate reorganization) and will afford each such Holder an opportunity to include in such registration statement all or any part of the Registrable Securities then held by such Holder. Each Holder desiring to include in any such registration statement all or any part of the Registrable Securities held by such Holder shall within twenty (20) days after receipt of the above-described notice from the Company, so notify the Company in writing, and in such notice shall inform the Company of the number of Registrable Securities such Holder wishes to include in such registration statement. If a Holder decides not to include all of its Registrable Securities in any registration statement thereafter filed by the Company, such Holder shall nevertheless continue to have the right to include any Registrable Securities in any subsequent registration statement or registration statements as may be filed by the Company with respect to offerings of its securities, all upon the terms and conditions set forth herein.

(a) Underwriting. If a registration statement under which the Company

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gives notice under this Section 2.3 is for an underwritten offering, then the Company shall so advise the Holders of Registrable Securities. In such event, the right of any such Holder's Registrable Securities to be included in a registration pursuant to this Section 2.3 shall be conditioned upon such Holder's participation in such underwriting and the inclusion of such Holder's Registrable Securities in the underwriting to the extent provided herein. All Holders proposing to distribute their Registrable Securities through such underwriting shall enter into an underwriting agreement in customary form with the managing underwriter or underwriters selected for such underwriting (including a market stand-off agreement of up to 180 days if required by such underwriter or underwriters, but in no event more restrictive than any agreement required to be signed by the officers, directors and other major stockholders of the Company). Notwithstanding any other provision of this Agreement, if the managing underwriter(s) determine(s) in good faith that marketing factors require a limitation of the number of shares to be underwritten, then the managing underwriter(s) may exclude shares (including up to eighty percent (80%) of the Registrable Securities) from the registration and the underwriting, and the number of shares that may be included in the registration and the underwriting shall be allocated, first to the Company, and second, to each of

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the Holders requesting inclusion of their Registrable Securities in such registration statement on a pro rata basis based on the total number of Registrable Securities then held by each such Holder; provided, however, that

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the right of the underwriter(s) to exclude shares (including Registrable Securities) from the registration and underwriting as described above shall be restricted so that (i) the number of Registrable Securities included in any such registration is not reduced below twenty-five percent (25%) of the aggregate number of Registrable Securities for which inclusion has been requested; and (ii) all shares that are not Registrable Securities and are held by any other person, including, without limitation, any person who is an employee, officer or director of the Company (or any subsidiary of the Company) shall first be excluded from such registration and underwriting before any Registrable Securities are so excluded. If any Holder disapproves of the terms of any such underwriting, such Holder may elect to withdraw therefrom by written notice to the Company and the underwriter(s), delivered at

least ten (10) business days prior to the effective date of the registration statement. Any Registrable Securities excluded or withdrawn from such underwriting shall be excluded and withdrawn from the registration. For any Holder that is a partnership, the Holder and the partners and retired partners of such Holder, or the estates and family members of any such partners and retired partners and any trusts for the benefit of any of the foregoing persons, and for any Holder that is a corporation, the Holder and all corporations that are affiliates of such Holder shall be deemed to be a single "Holder," and any pro rata reduction with respect to such "Holder" shall be based upon the aggregate amount of shares carrying registration rights owned by all entities and individuals included in such "Holder," as defined in this sentence.

(b) Expenses. All expenses incurred in connection with a  
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registration pursuant to this Section 2.3 (excluding underwriters' and brokers' discounts and commissions relating to shares sold by the Holders and legal fees of counsel for the Holders), including, without limitation all federal and "blue sky" registration, filing and qualification fees, printers' and accounting fees, and fees and disbursements of counsel for the Company, shall be borne by the Company.

(c) Not Demand Registration. Registration pursuant to this Section  
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2.3 shall not be deemed to be a demand registration as described in Section 2.2 above. Except as otherwise provided herein, there shall be no limit on the number of times the Holders may request registration of Registrable Securities under this Section 2.3.

2.4 Form S-3 Registration. In case the Company shall at any time after  
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the first anniversary of the date hereof receive from any Holder of Registrable Securities a written request or requests that the Company effect a registration on Form S-3 and any related qualification or compliance with respect to all or a part of the Registrable Securities owned by such Holder or Holders, then the Company will:

(a) Notice. Promptly give written notice of the proposed  
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registration and the Holder's or Holders' request therefor, and any related qualification or compliance, to all other Holders of Registrable Securities; and

(b) Registration. As soon as practicable, effect such registration  
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and all such qualifications and compliances as may be so requested and as would permit or facilitate the sale and distribution of all or such portion of such Holder's or Holders' Registrable Securities as are specified in such request, together with all or such portion of the Registrable Securities of any other Holder or Holders joining in such request as are specified in a written request given within twenty (20) days after the Company provides the notice contemplated by Section 2.4(a); provided, however, that the Company shall not be obligated to  
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effect any such registration, qualification or compliance pursuant to this Section 2.4:

(1) if Form S-3 is not available for such offering by the  
Holders;

(2) if the Holders, together with the holders of any other securities of the Company entitled to inclusion in such registration, propose to sell Registrable Securities and such other securities (if any) at an aggregate price to the public of less than \$500,000;

(3) if the Company shall furnish to the Holders a certificate signed by the President or Chief Executive Officer of the Company stating that in the good faith judgment of the Board of Directors of the Company, it would be materially detrimental to the Company and its shareholders for such Form S-3 Registration to be effected at such time, in which event the Company shall have the right to defer the filing of the Form S-3 registration statement no more than once during any twelve month period for a period of not more than ninety (90) days after receipt of the request of the Holder or Holders under this Section 2.4;

(4) if the Company has, within the six (6) month period preceding the date of such request, already effected a registration under the Securities Act other than a registration from which the Registrable Securities of Holders have been excluded (with respect to all or any portion of the Registrable Securities the Holders requested be included in such registration) pursuant to the provisions of Section 2.3(a); or

(5) in any particular jurisdiction in which the Company would be required to qualify to do business or to execute a general consent to service of process in effecting such registration, qualification or compliance.

(c) Expenses. The Company shall pay all expenses incurred in connection with each registration requested pursuant to this Section 2.4, (excluding underwriters' or brokers' discounts and commissions relating to shares sold by the Holders and legal fees of counsel for the Holders), including without limitation federal and "blue sky" registration, filing and qualification fees, printers' and accounting fees, and fees and disbursements of counsel.

(d) Deferral. Notwithstanding the foregoing, if the Company shall furnish to Holders requesting the filing of a registration statement pursuant to this Section 2.4, a certificate signed by the President or Chief Executive Officer of the Company stating that in the good faith judgment of the Board, it would be materially detrimental to the Company and its stockholders for such registration statement to be filed, then the Company shall have the right to defer such filing for a period of not more than ninety (90) days after receipt of the request of the initiating Holders; provided, however, that the Company may not utilize this right more than once in any twelve (12) month period.

(e) Not Demand Registration. Form S-3 registrations shall not be deemed to be demand registrations as described in Section 2.2 above. Except as otherwise provided herein, there shall be no limit on the number of times the Holders may request registration of Registrable Securities under this Section 2.4.

2.5 Obligations of the Company. Whenever required to effect the registration of any Registrable Securities under this Agreement the Company shall, as expeditiously as reasonably possible:

(a) Registration Statement. Prepare and file with the SEC a registration statement with respect to such Registrable Securities and use its best efforts to cause such registration statement to become effective, provided, however, that the Company shall not be required to keep any such registration statement effective for more than one hundred eighty (180) days.

(b) Amendments and Supplements. Prepare and file with the SEC such  
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amendments and supplements to such registration statement and the prospectus  
used in connection with such registration statement as may be necessary to  
comply with the provisions of the Securities Act with respect to the disposition  
of all securities covered by such registration statement.

(c) Prospectuses. Furnish to the Holders such number of copies of a  
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prospectus, including a preliminary prospectus, in conformity with the  
requirements of the Securities Act, and such other documents as they may  
reasonably request in order to facilitate the disposition of the Registrable  
Securities owned by them that are included in such registration.

(d) Blue Sky. Use its best efforts to register and qualify the  
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securities covered by such registration statement under such other securities or  
Blue Sky laws of such jurisdictions as shall be reasonably requested by the  
Holders, provided that the Company shall not be required in connection therewith  
or as a condition thereto to qualify to do business or to file a general consent  
to service of process in any such states or jurisdictions.

(e) Underwriting. In the event of any underwritten public offering,  
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enter into and perform its obligations under an underwriting agreement in usual  
and customary form, with the managing underwriter(s) of such offering. Each  
Holder participating in such underwriting shall also enter into and perform its  
obligations under such an agreement.

(f) Notification. Notify each Holder of Registrable Securities  
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covered by such registration statement at any time when a prospectus relating  
thereto is required to be delivered under the Securities Act of the happening of  
any event as a result of which the prospectus included in such registration  
statement, as then in effect, includes an untrue statement of a material fact or  
omits to state a material fact required to be stated therein or necessary to  
make the statements therein not misleading in the light of the circumstances  
then existing.

(g) Opinion and Comfort Letter. Furnish, at the request of any  
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Holder requesting registration of Registrable Securities, on the date that such  
Registrable Securities are delivered to the underwriter(s) for sale, if such  
securities are being sold through underwriters, or, if such securities are not  
being sold through underwriters, on the date that the registration statement  
with respect to such securities becomes effective, (i) an opinion, dated as of  
such date, of the counsel representing the Company for the purposes of such  
registration, in form and substance as is customarily given to underwriters in  
an underwritten public offering and reasonably satisfactory to a majority in  
interest of the Holders requesting registration, addressed to the underwriters,  
if any, and to the Holders requesting registration of Registrable Securities and  
(ii) a "comfort" letter dated as of such date, from the independent certified  
public accountants of the Company, in form and substance as is customarily given  
by independent certified public accountants to underwriters in an underwritten  
public offering and reasonably satisfactory to a majority in interest of the  
Holders requesting registration, addressed to the underwriters, if any, and to  
the Holders requesting registration of Registrable Securities.

(h) Exchange or Nasdaq National Market. Use reasonable efforts to  
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list such Registrable Securities on any securities exchange or other self-  
regulatory organization, such as

the Nasdaq National Market, on which the Company's Common Stock is then listed, and to comply with all applicable regulations of the SEC.

2.6 Furnish Information. It shall be a condition precedent to the obligations of the Company to take any action pursuant to Sections 2.2, 2.3 or 2.4 that the selling Holders shall furnish to the Company such information regarding themselves, the Registrable Securities held by them, and the intended method of disposition of such securities as shall be required to timely effect the Registration of their Registrable Securities.

2.7 Indemnification. In the event any Registrable Securities are included in a registration statement under Sections 2.2, 2.3 or 2.4:

(a) By the Company. To the extent permitted by law; the Company will indemnify and hold harmless each Holder, the partners, officers and directors of each Holder, any underwriter (as determined in the Securities Act) for such Holder and each person, if any, who controls such Holder or underwriter within the meaning of the Securities Act or the Securities Exchange Act of 1934, as amended, (the "1934 Act"), against any losses, claims, damages, or liabilities (joint or several) to which they may become subject under the Securities Act, the 1934 Act or other federal or state law, insofar as such losses, claims, damages, or liabilities (or actions in respect thereof) arise out of or are based upon any of the following statements, omissions or violations (collectively a "Violation"):

(i) any untrue statement or alleged untrue statement of a material fact contained in such registration statement, including any preliminary prospectus or final prospectus contained therein or any amendments or supplements thereto;

(ii) the omission or alleged omission to state therein a material fact required to be stated therein, or necessary to make the statements therein not misleading; or

(iii) any violation or alleged violation by the Company of the Securities Act, the 1934 Act, any federal or state securities law or any rule or regulation promulgated under the Securities Act, the 1934 Act or any federal or state securities law in connection with the offering covered by such registration statement;

and the Company will reimburse each such Holder, partner, officer or director, underwriter or controlling person for any legal or other expenses reasonably incurred by them, as incurred, in connection with investigating or defending any such loss, claim, damage, liability or action; provided, however, that the

indemnity agreement contained in this subsection 2.7(a) shall not apply to amounts paid in settlement of any such loss, claim, damage, liability or action if such settlement is effected without the consent of the Company (which consent shall not be unreasonably withheld), nor shall the Company be liable in any such case for any such loss, claim, damage, liability or action to the extent that it arises out of or is based upon a Violation which occurs in reliance upon and in conformity with written information furnished expressly for use in connection with such registration by such Holder, partner, officer, director, underwriter or controlling person of such Holder.

(b) By Selling Holders. To the extent permitted by law, each selling

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Holder (if Registrable Securities held by such Holder are included in the securities as to which such registration, qualification or compliance is being effected) will indemnify and hold harmless the Company, each of its directors, each of its officers who have signed the registration statement, each person, if any, who controls the Company within the meaning of the Securities Act, any underwriter and any other Holder selling securities under such registration statement or any of such other Holder's partners, directors or officers or any person who controls such other Holder within the meaning of the Securities Act or the 1934 Act, against any losses, claims, damages or liabilities (joint or several) to which the Company or any such director, officer, controlling person, underwriter or such other Holder, partner or director, officer or controlling person of such other Holder may become subject under the Securities Act, the 1934 Act or other federal or state law, insofar as such losses, claims, damages or liabilities (or actions in respect thereto) arise out of or are based upon any Violation, in each case to the extent (and only to the extent) that such Violation occurs in reliance upon and in conformity with written information furnished by such Holder expressly for use in connection with such registration; and each such Holder will reimburse any legal or other expenses reasonably incurred by the Company or any such director, officer, controlling person, underwriter or other Holder, partner, officer, director or controlling person of such other Holder in connection with investigating or defending any such loss, claim, damage, liability or action: provided, however, that the indemnity

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agreement contained in this subsection 2.7(b) shall not apply to amounts paid in settlement of any such loss, claim, damage, liability or action if such settlement is effected without the consent of the Holder, which consent shall not be unreasonably withheld; and provided, further, that the total amounts

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payable in indemnity by a Holder under this Section 2.7(b) in respect of any Violation shall not exceed the net proceeds received by such Holder in the registered offering out of which such Violation arises.

(c) Notice. Promptly after receipt by an indemnified party under this

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Section 2.7 of notice of the commencement of any action (including any governmental action), such indemnified party will, if a claim in respect thereof is to be made against any indemnifying party under this Section 2.7, deliver to the indemnifying party a written notice of the commencement thereof and the indemnifying party shall have the right to participate in, and, to the extent the indemnifying party so desires, jointly with any other indemnifying party similarly noticed, to assume the defense thereof with counsel mutually satisfactory to the parties; provided, however, that an indemnified party shall

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have the right to retain its own counsel, with the fees and expenses to be paid by the indemnifying party, if representation of such indemnified party by the counsel retained by the indemnifying party would be inappropriate due to actual or potential conflict of interests between such indemnified party and any other party represented by such counsel in such proceeding. The failure to deliver written notice to the indemnifying party within a reasonable time of the commencement of any such action shall relieve such indemnifying party of liability to the indemnified party under this Section 2.7 to the extent the indemnifying party is prejudiced as a result thereof, but the omission so to deliver written notice to the indemnified party will not relieve it of any liability that it may have to any indemnified party otherwise than under this Section 2.7.

(d) Defect Eliminated in Final Prospectus. The foregoing indemnity

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agreements of the Company and Holders are subject to the condition that, insofar as they relate to

any Violation made in a preliminary prospectus but eliminated or remedied in the amended prospectus on file with the SEC at the time the registration statement in question becomes effective or the amended prospectus filed with the SEC pursuant to SEC Rule 424(b) (the "Final Prospectus"), such indemnity agreement

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shall not inure to the benefit of any person if a copy of the Final Prospectus was timely furnished to the indemnified party and was not furnished to the person asserting the loss, liability, claim or damage at or prior to the time such action is required by the Securities Act.

(e) Contribution. In order to provide for just and equitable

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contribution to joint liability under the Securities Act in any case in which either (i) any Holder exercising rights under this Agreement, or any controlling person of any such Holder, makes a claim for indemnification pursuant to this Section 2.7 but it is judicially determined (by the entry of a final judgment or decree by a court of competent jurisdiction and the expiration of time to appeal or the denial of the last right of appeal) that such indemnification may not be enforced in such case notwithstanding the fact that this Section 2.7 provides for indemnification in such case, or (ii) contribution under the Securities Act may be required on the part of any such selling Holder or any such controlling person in circumstances for which indemnification is provided under this Section 2.7; then, and in each such case, the Company and such Holder will contribute to the aggregate losses, claims, damages or liabilities to which they may be subject (after contribution from others) in such proportion so that such Holder is responsible for the portion represented by the percentage that the public offering price of its Registrable Securities offered by and sold under the registration statement bears to the public offering price of all securities offered by and sold under such registration statement, and the Company and other selling Holders are responsible for the remaining portion; provided, however,

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that, in any such case: (A) no such Holder will be required to contribute any amount in excess of net proceeds of all such Registrable Securities offered and sold by such Holder pursuant to such registration statement; and (B) no person or entity guilty of fraudulent misrepresentation (within the meaning of Section 11(f) of the Securities Act) will be entitled to contribution from any person or entity who was not guilty of such fraudulent misrepresentation.

(f) Survival. The obligations of the Company and Holders under this

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Section 2.7 shall survive until the sixth anniversary of the completion of any offering of Registrable Securities in a registration statement, regardless of the expiration of any statutes of limitation or extensions of such statutes.

2.8 Termination of the Company's Obligations. The Company shall have no

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obligations pursuant to Sections 2.2 through 2.4 with respect to any Registrable Securities proposed to be sold by a Holder in a registration pursuant to Section 2.2, 2.3 or 2.4 if, in the opinion of counsel to the Company, all such Registrable Securities proposed to be sold by a Holder may then be sold under Rule 144 in one transaction without exceeding the volume limitations thereunder.

2.9 No Registration Rights to Third Parties. Without the prior written

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consent of the Holders of at least eighty percent (80%) of the Registrable Securities then outstanding, the Company covenants and agrees that it shall not grant, or cause or permit to be created, for the benefit of any person or entity any registration rights of any kind (whether similar to the demand,

"piggyback" or Form S-3 registration rights described in this Article 2, or otherwise) relating to any other voting securities of the Company, other than rights that are subordinate in right to the Investors as to cutbacks.

3. RIGHT OF PARTICIPATION.

3.1 General. Each Investor and any permitted assign of an Investor (each, a "Participation Rights Holder") shall have the right of first refusal to purchase such Participation Rights Holder's Pro Rata Share (as defined below), of all (or any part) of any New Securities (as defined in Section 3.3) that the Company may from time to time issue after the date of this Agreement (the "Right of Participation").

3.2 Pro Rata Share. A Participation Rights Holder's "Pro Rata Share" for purposes of the Right of Participation is the ratio of (a) the number of Registrable Securities held by such Participation Rights Holder, to (b) the total number of outstanding shares of Common Stock of the Company on a fully-diluted, as-converted basis. Each Holder shall have a right of over-subscription such that if any Holder fails to exercise its right hereunder to purchase its pro rata share of New Securities, the other Holders may purchase the non-purchasing Holder's portion on a pro rata basis within ten (10) days from the date such non-purchasing Holder fails to exercise its rights hereunder to purchase its pro rata share of New Securities.

3.3 New Securities. "New Securities" shall mean any Preferred Stock, other preferred stock of the Company, Common Stock or other voting capital stock of the Company, whether now authorized or not, and rights, options or warrants to purchase any such securities, and securities of any other type whatsoever that are, or may become, convertible or exchangeable into such Preferred Stock, other preferred stock, Common Stock or other capital stock, provided, however, that the term "New Securities" shall not include:

- (a) up to 830,625 shares of the Company's Common Stock (and/or options or warrants therefor) issued to employees, officers, directors, contractors, advisors or consultants of the Company pursuant to incentive agreements or incentive plans approved by the Board;
- (b) any shares of Preferred Stock issued under any of the Purchase Agreements, as such agreement may be amended;
- (c) any securities issued upon conversion of shares of Preferred Stock issued under any of the Purchase Agreements;
- (d) any securities issued in connection with any stock split stock, dividend or other similar event in which all Participation Rights Holders are entitled to participate on a pro rata basis;
- (e) any securities issued upon the exercise, conversion or exchange of any outstanding security if such outstanding security constituted a New Security;

- (f) any securities issued pursuant to the acquisition of another corporation or entity by the Company by consolidation, merger, purchase of assets, or other reorganization in which the Company acquires, in a single transaction or series of related transactions, assets of such other corporation or entity or fifty percent (50%) or more of the voting power of such other corporation or entity or fifty percent (50%) or more of the equity ownership of such other entity; or
- (g) any securities offered by the Company in a transaction registered under the Securities Act.

3.4 Procedures. In the event that the Company proposes to undertake an

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issuance of New Securities (in a single transaction or a series of related transactions), it shall give to each Participation Rights Holder written notice of its intention to issue New Securities (the "Participation Notice"),

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describing the amount and the type of New Securities and the price and the general terms upon which the Company proposes to issue such New Securities. Each Participation Rights Holder shall have fifteen (15) business days from the date of receipt of any such Participation Notice to agree in writing to purchase such Participation Rights Holder's Pro Rata Share of such New Securities for the price and upon the terms and conditions specified in the Participation Notice by giving written notice to the Company and stating therein the quantity of New Securities to be purchased (not to exceed such Participation Rights Holder's Pro Rata Share). If any Participation Rights Holder fails to so agree in writing within such fifteen (15) business day period to purchase such Participation Rights Holder's full Pro Rata Share of an offering of New Securities, then such Participation Rights Holder shall forfeit the right hereunder to purchase that part of its Pro Rata Share of such New Securities that it did not so agree to purchase. Such Participation Rights Holder shall purchase the portion elected by such Participation Rights Holder concurrently with the closing of the transaction triggering the Right of Participation.

3.5 Failure to Exercise. Upon the expiration of such ten (10) day period,

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the Company shall have 60 days thereafter to sell the New Securities described in the Participation Notice (with respect to which the Participation Rights Holders' rights of first refusal hereunder were not exercised) at the same or higher price and upon non-price terms not materially more favorable to the purchasers thereof than specified in the Participation Notice. In the event that the Company has not issued and sold such New Securities within such 60 day period, then the Company shall not thereafter issue or sell any New Securities without again first offering such New Securities to the Participation Rights Holders pursuant to this Section 3.

3.6 Termination. The Right of Participation for the Holders shall

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terminate upon the first date that Investors and their Affiliates (as defined in Rule 144 under the Securities Act) collectively hold neither (i) more than 250,000 shares of Series B Preferred Stock of the Company (such number to be proportionately adjusted for stock splits, stock dividends and similar events), (ii) more than 200,000 shares of Series C Preferred Stock of the Company (such number to be proportionately adjusted for stock splits, stock dividends and similar events) nor (iii) more than 100,000 shares of Series D Preferred Stock of the Company (such number to be proportionately adjusted for stock splits, stock dividends and similar events).

4. ASSIGNMENT AND AMENDMENT.

4.1 Assignment. Notwithstanding anything herein to the contrary:

(a) Information Rights. The rights of the Investor under Section 1.1

are transferable to any Holder (including the parent, affiliate or subsidiary of the Investor); provided, however, that no party may be assigned any of the

foregoing rights unless the Company is given written notice by the assigning party at the time of such assignment stating the name and address of the assignee and identifying the securities of the Company as to which the rights in question are being assigned; provided further that any such assignee shall

receive such assigned rights subject to all the terms and conditions of this Agreement, including without limitation the provisions of this Section 4; and provided further that no party may assign any of the foregoing rights to any

entity that is organized or domiciled in the PRC.

(b) Registration Rights. The registration rights of the Investor

under Section 2 hereof may be assigned or transferred to any Holder (including the parent, affiliate or subsidiary of the Investor); provided, however, that no

party may be assigned any of the foregoing rights unless the Company is given written notice by the assigning party at the time of such assignment stating the name and address of the assignee and identifying the securities of the Company as to which the rights in question are being assigned; provided further that any

such assignee shall receive such assigned rights subject to all the terms and conditions of this Agreement, including without limitation the provisions of this Section 4; and provided further that no party may assign any of the

foregoing rights to any entity that is organized or domiciled in the PRC.

(c) Rights of Participation. The rights of the Investor under

Sections 3 hereof are fully assignable and transferable to any Holder (including the parent, affiliate or subsidiary of the Investor); provided, however, that no

party may be assigned any of the foregoing rights unless the Company is given written notice by the Investor at the time of such assignment stating the name and address of the assignee and identifying the securities of the Company as to which the rights in question are being assigned; provided further that any such

assignee shall receive such assigned rights subject to all the terms and conditions of this Agreement; and provided further that no party may assign any

of the foregoing rights to any entity that is organized or domiciled in the PRC.

4.2 Amendment of Rights. Any provision of this Agreement may be amended

and the observance thereof may be waived (either generally or in a particular instance and either retroactively or prospectively), only with the written consent of the Company and the Holders of eighty percent (80%) of the Registrable Securities then outstanding and entitled to the registration rights set forth in Section 2 hereof; provided, however, that, subject to compliance with the provisions of the Series D Purchase Agreement dated as of January 29, 2000, this Agreement may be amended with the written consent of the Company to add as "Additional Investors" parties hereto any subsequent purchasers of Series D Preferred Stock that is authorized but unissued as of the date hereof. Any amendment or waiver effected in accordance with this Section 4.2 shall be binding upon all of the Investors, each Holder, each permitted transferee, successor or assignee of such Investor or Holder and the Company.

5. GENERAL PROVISIONS.

5.1. Notices. Except as may be otherwise provided herein, all notices, requests, waivers and other communications made pursuant to this Agreement shall be in writing and shall be conclusively deemed to have been duly given (a) when hand delivered to the other party; (b) when received when sent by facsimile at the address and number set forth below; (c) for notices between parties both of which are located in the United States, three business days after deposit in the U.S. mail with first class or certified mail return receipt requested postage prepaid and addressed to the other party as set forth below; or (d) when received, if sent by a national overnight delivery service, postage prepaid, addressed to the parties as set forth below, provided that the sending party receives a confirmation of delivery from the delivery service provider.

To an Investor:

At the Address Listed on Exhibit A

To the Company:

Sohu.com Inc.  
7 Jianguomen Nei Avenue  
Bright China Chang An Building  
Tower 2 Room 519  
Beijing, China 100005  
Phone: 011 8610 6510 2165  
Fax: 011 8610 6510 2159

with a copy to:

Goulston & Storrs, P.C.  
400 Atlantic Avenue  
Boston, MA 02110  
Attn: Timothy B. Bancroft  
Phone: (617) 574-3511  
Fax: (617) 574-4112

Each person making a communication hereunder by facsimile shall promptly confirm by telephone to the person to whom such communication was addressed each communication made by it by facsimile pursuant hereto but the absence of such confirmation shall not affect the validity of any such communication. A party may change or supplement the addresses given above, or designate additional addresses, for purposes of this Section 5.1 by giving the other party written notice of the new address in the manner set forth above.

5.2 Entire Agreement. This Agreement, together with all the Exhibits

hereto, constitutes and contains the entire agreement and understanding of the parties with respect to the subject matter hereof and supersedes any and all prior negotiations, correspondence, agreements, understandings, duties or obligations between the parties respecting the subject matter hereof.

5.3 Market Standoff. In connection with the initial underwritten public

offering of the Company's Common Stock, no Investor which has signed this Amended and Restated Investor

Rights Agreement will, without the prior written consent of the Company, sell, make any short sale of, loan, grant any option for the purchase of, or otherwise dispose of or transfer his, her, or its economic risk with respect to any shares of capital stock, or securities exercisable for or convertible into shares of capital stock, of the Company for a period of 180 days after the date of the final prospectus used in connection with such offering. This provision shall be enforceable only to the extent that all directors and executive officers of the Company and of any subsidiary of the Company and all stockholders of the Company, other than stockholders who hold less than 1% of the outstanding capital stock of the Company on a fully-diluted basis (as shown on a certain pro forma capitalization table as of January 25, 2000 made available to each Investor who has signed this Agreement) as of the date hereof after giving effect to the sale of the Shares, Harrison Enterprises, Inc., Brant Binder, Nicholas Negroponte, or any transferee of any of the foregoing, have agreed in writing to a similar provision prior to the effectiveness of the registration statement filed with the SEC in connection with such offering.

5.3A Governing Law. This Agreement shall be governed by and construed

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exclusively in accordance with the internal laws of the State of Delaware as applied to agreements among Delaware residents entered into and to be performed entirely within Delaware, excluding that body of law relating to conflict of laws and choice of law.

5.4 Severability. If one or more provisions of this Agreement are held to

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be unenforceable under applicable law, then such provision(s) shall be excluded from this Agreement and the balance of this Agreement shall be interpreted as if such provision(s) were so excluded and shall be enforceable in accordance with its terms.

5.5 Third Parties. Nothing in this Agreement, express or implied, is

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intended to confer upon any person, other than the parties hereto and their permitted successors and assigns, any rights or remedies under or by reason of this Agreement.

5.6 Successors and Assigns. Subject to the provisions of Section 4.1, the

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provisions of this Agreement shall inure to the benefit of, and shall be binding upon, the successors and permitted assigns of the parties hereto.

5.7 Captions. The captions to sections of this Agreement have been

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inserted for identification and reference purposes only and shall not be used to construe or interpret this Agreement.

5.8 Counterparts. This Agreement may be executed in counterparts, each of

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which shall be deemed an original, but all of which together shall constitute one and the same instrument.

5.9 Adjustments for Stock Splits, Etc. Wherever in this Agreement there

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is a reference to a specific number of shares of Preferred Stock, then, upon the occurrence of any subdivision, combination or stock dividend of Preferred Stock, the specific number of shares so referenced in this Agreement shall automatically be proportionally adjusted to reflect the affect on the outstanding shares of such class or series of stock by such subdivision, combination or stock dividend.

5.10 Termination of Second Amended and Restated Investor Rights Agreement.

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The Second Amended and Restated Investor Rights Agreement is hereby terminated in its entirety and replaced by this Agreement.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date and year first above written.

SOHU.COM INC.

INVESTOR

\_\_\_\_\_  
(Name of Investor)

By: \_\_\_\_\_  
Name:  
Title:

By: \_\_\_\_\_  
Name:  
Title:

[SIGNATURE PAGE TO THIRD AMENDED AND RESTATED INVESTOR RIGHTS AGREEMENT]

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Technical Services Agreement

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by and between

Sohu ITC Information Technology (Beijing) Co. Ltd.

and

Hikari Tsushin, Inc.

28 January 2000

THIS TECHNICAL SERVICES AGREEMENT ("Agreement") is made on this 28th day of January 2000 in Beijing, People's Republic of China ("PRC")

BY AND BETWEEN

Sohu ITC Information Technology (Beijing) Co. Ltd., with its registered address at Suite 519, Tower 2, Bright China Chang An Building, 7 Jianguomennei Avenue, Beijing 100005, PRC ("Party A")

AND

Hikari Tsushin, Inc., with its registered address at 23F Ohtemachi Nomura Building, 2-1-1 Ohtemachi, Chiyoda-ku, Tokyo 100, Japan ("Party B")

(Individually a "Party" and collectively the "Parties").

1. DEFINITIONS  
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Unless otherwise stipulated, the following terms mentioned in this Agreement shall have the meanings set forth below:

- |                      |  |
|----------------------|--|
| "Force Majeure"      | Those events that are unforeseen, or, if foreseen, reasonably unavoidable, and that arise due to the special nature of network technology and network media, effecting adversely the normal operation of networks. Force Majeure includes the result of attacks by hackers, of technical adjustments made by the Beijing Telecommunications Administration, the temporary shutting down of networks due to government control (with written verification issued by the relevant authority), in addition to natural and human-caused disasters. |
| "Impression"         | The technical effect that results from a user viewing an information banner posted on a web site.  |
| "Information Banner" | A message banner or similar type of placard which is designed and displayed on Sohu's web site in accordance with this Agreement, and which is linked to   |

Party B's designated web address and contains information relating to Party B or its affiliates.

- "Number of Impressions" A figure describing the number of views, within a given period of time, of Party B's Information Banners, as provided by the advertisement tracking statistics report system maintained by Party A.
- "Party B's Web Address" The IP address or internal network address owned by Party B or its affiliates to which a given Information Banner is linked.
- "RMB" Renminbi, the official currency of the PRC.
- "Sohu Web Site" A Chinese language web site that operates with the approval of the post and telecommunications administrative department of China under the domain name "www.sohu.com".
- "USD" United States Dollar, the official currency of the United States of America.

## 2. SCOPE OF SERVICES

2.1 Party A shall provide to Party B technical services relating to its promotional activities on the Sohu Web Site in the following areas:

- (a) Information Banners;
- (b) Sponsorship of channels;
- (c) Directories; and
- (d) E-commerce platform.

2.2 The technical services provided by Party A to Party B shall include but not be limited to the design, animation, production and posting of Information Banners for display on the Sohu Web Site, as well as the establishment of links between those Information Banners and Party B's Web Address.

- 2.3 Party A shall post Party B's Information Banners on the appropriate pages of the Sohu Web Site, in accordance with Party B's requirements and the terms set out in this Agreement.
- 2.4 In providing the services described in Article 2.2 above, Party A shall, on Party B's request and in accordance with this Agreement, design and produce the necessary software, install and maintain such software and provide Party B with related technical consulting.
- 2.5 Party A must obtain Party B's written acceptance of the design for any Information Banner produced by Party A before posting it on Sohu's Web Site. Should Party B provide its own design for an Information Banner, Party A's written acceptance of such must be obtained before the Information Banner in question may be posted on Sohu's Web Site.
- 2.6 The Parties shall negotiate and determine separately details such as the position of an Information Banner and the minimum Number of Impressions, all of which shall be recorded in a form such as that provided in the Appendix hereto.
- 2.7 If, due to operational requirements, Party A needs to amend the home page, catalogue pages or channels on the Sohu Web Site, and such amendment will result in changes to the Number of Impressions, or the position and size of an Information Banner, then it shall notify Party B in writing of its intended amendments fifteen (15) days in advance, specifying the revised Number of Impressions, position and size of the Information Banner. Party B shall, within ten (10) days of receiving the aforementioned notice, indicate its approval or disapproval of such in writing to Party A. If Party B fails to reply to Party A's notice within the stipulated period, it shall be deemed to have accepted the changes.
- 2.8 In addition to the services described in Article 2.2 above, Party A may, upon Party B's request, assist Party B to collect information about network users or to conduct market surveys, including collecting information on potential customers and carrying out online surveys. The fees for such assistance shall be determined separately by the Parties.

3. TERM OF SERVICE  
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The term of this Agreement shall be three years: 1 January 2000 to 31 December 2002. Any negotiations to extend this Agreement shall be completed sixty (60) days before its expiry.

4. FEES  
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4.1 As consideration for the services described in Article 2.2 above, Party B shall pay to Party A total service fees in RMB of an amount equivalent to USD [\*] as set forth in the payment schedule below and at the median rate of exchange set by the People's Bank of China on the day of payment. These service fees are to be paid into a RMB account designated by Party A.

Year -----	Amount ----- (USD)
(1 January 2000 - 31 December 2000)	[*]
(1 January 2001 - 31 December 2001)	[*]
(1 January 2002 - 31 December 2002)	[*]

The Parties agree to negotiate for a possible downward adjustment of fees in the event Party A fails to meet the minimum Number of Impressions.

4.2 Party B shall, during the term of this Agreement, pay the RMB equivalent of USD [\*] by wire transfer to a bank account designated by Party A within five (5) working days following each December 1, March 1, June 1 and September 1; provided, however, that Party A shall deliver an invoice to Party B requesting payment of such quarterly amount not less than fifteen (15) business days prior to the date on which payment is due; and provided further that Party B shall make an initial quarterly payment of the RMB equivalent of USD [\*] within fifteen (15) days following date of this Agreement. Party A shall issue to Party B a receipt within five (5) days after receiving each payment from Party B. If Party B fails to effect payment of any installment of service fees in accordance with this Article 4.2, a penalty of 0.05 percent

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

(0.05%) simple interest per day will be charged on the overdue amount.

- 4.3 Party A shall offer to Party B fees for the services described under Articles 2.2 and 2.8 that are [\*] to Party A's most preferred customers.
- 4.4 Party A shall, during each year of the term of service, provide to Party B an amount of services corresponding to the fee of RMB equivalent of USD [\*] ("Annual Service Quota"). Party B may, within the scope of the Annual Service Quota, give instructions to Party A from time to time requesting Party A to provide services described under Articles 2.1 to 2.7 above.
- 4.5 If, during all but the final year of this Agreement, Party B cannot or does not exhaust the Annual Service Quota for that year, then the remaining amount may be carried forward to the next year, provided that such amount does not exceed 10% of the total Annual Service Quota in question.
- 4.6 Party B shall use all available amount of each Annual Service Quota within the term of this Agreement. If any amount of Annual Service Quota remains unused upon the expiry of this Agreement, then Party B shall be deemed to have forfeited its right to such, and Party A shall have no obligation to reimburse Party B for the same.

## 5. INFORMATION SECURITY AND CONFIDENTIALITY

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- 5.1 The ultimate responsibility for the content provided by Party B for its Information Banners shall rest with Party B, which shall also bear all corresponding legal liabilities.
- 5.2 If Party A believes in its sole discretion that the content provided by Party B for an Information Banner violates PRC law or is otherwise inappropriate, then it reserves the right to refuse to provide services for that portion of the content or to request Party B to revise the Information Banner in question.
- 5.3 Party A shall not be liable for any disputes, controversies or claims arising from or in connection with any content provided by Party B. Party B warrants that it shall indemnify Party A for all actual losses caused by any such disputes, controversies or claims.

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

- 5.4 Party A shall maintain as confidential all information relating to Party B's business activities with which it is provided by Party B for purposes of producing Information Banners, where such information is not already in the public domain. Similarly, Party B shall be responsible for maintaining as confidential any technical or commercial information relating to the Sohu Web Site that is not in the public domain.
- 5.5 Notwithstanding the provisions of Article 5.4 above, neither Party shall be deemed to have breached this Agreement if it releases confidential information pursuant to a written agreement between the Parties, at the request of a government authority or where it is legally obliged to do so; provided that the receiving Party takes reasonable and lawful actions to avoid and/or minimise such disclosure and provides the other Party with prompt written notice of such request or requirement so that the other Party may seek a protective order or other appropriate remedy.
- 5.6 Party A warrants that the Sohu Web Site will comply with all applicable laws and regulations and will not infringe third-party intellectual property rights, and will agree to indemnify Party B against any direct losses incurred as a consequence of any breach of this warranty.

6. COPYRIGHT  
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- 6.1 Party B owns all rights to the information it provides to Party A and which is displayed on Sohu's Web Site on its behalf, as well as the copyright to the Information Banners.
- 6.2 Party B hereby grants to Party A a non-exclusive, non-transferable, royalty-free right to use any of Party B's trade marks or logos that may be displayed in the Information Banners, solely as authorised and approved by Party B for the purpose of performing Party A's obligations hereunder. Party A acknowledges that Party B retains all rights, title and interest in and to such trademarks and logos. Except as expressly granted in this Agreement, Party A shall have no rights with respect to such trade marks and logos. Any and all uses of such trade marks and logos by Party A shall insure to the benefit of and be on behalf of Party B.

7. RIGHTS AND OBLIGATIONS OF PARTY A  
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- 7.1 Party A shall complete the design, production or posting of an Information Banner, as described in Article 2.2 above, within thirty (30) days after receiving all the relevant materials, characters, graphics and other necessary information from Party B, and according to a specific schedule for the Information Banner in question to be determined by both Parties through consultation.
- 7.2 Party A shall maintain a complimentary advertisement tracking report system, so as to enable Party B to check free of charge the Number of Impressions of its Information Banners on a daily, weekly and monthly basis.
- 7.3 Party A shall not be liable for any delays associated with the production and design of any Information Banner due to Party B's failure to pay Party A's service fees or to provide to Party A all necessary materials for the production and design of the Information Banner.

8. RIGHTS AND OBLIGATIONS OF PARTY B  
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In accordance with Section 4 above, Party B shall pay to Party A on time and in full the service fees, and shall use its best efforts to exhaust the Annual Service Quota.

9. LIABILITIES FOR BREACH OF THIS AGREEMENT  
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- 9.1 If, at any time during the term of this Agreement, either Party breaches any material provisions hereof, then the other Party may request in writing that such breach be rectified. The Party in breach shall rectify such breach accordingly within fifteen (15) days of receipt of such written request.
- 9.2 Where the Party in breach is unable to effect rectification within fifteen (15) days of receiving the other Party's written request to do so, then the other Party may terminate this Agreement immediately and request from the Party in breach compensation for all actual losses incurred as a result of that breach.
- 9.3 If the Party not in breach terminates this Agreement pursuant to Article 9.2 above, the Party in breach shall pay to the Party not in breach a penalty amount equivalent to the standard quarterly

service fee referred to in Article 4.2 above for the year in question

10. FORCE MAJEURE

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- 10.1 If Party A is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party A shall notify Party B of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party B's payment obligations to Party A.
- 10.2 If Party B is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party B shall notify Party A of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party A's payment obligations to Party B.

11. NOTICES

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- 11.1 Any notices and communications between the Parties shall be made in writing in the English language and delivered by facsimile, e-mail, courier (including express courier service) or registered airmail letter.
- 11.2 Unless changed by written notice, all notices and communications shall be sent to the appropriate correspondence addresses set forth below:

If to Party A:

Responsible Person: Victor Koo

Address: 7 Jianguomennei Avenue  
Suite 519, Tower 2  
Bright China Chang An Building  
Beijing 100005, China

Department: Corporate Development

Telephone: 6510-2160  
Facsimile: 6510-2159  
E-mail: vkoo@itc.com.cn

If to Party B:

Responsible Person:  
Address:

Department:  
Telephone:  
Facsimile:  
E-mail:

- 11.3 For notices or communications sent by facsimile, the time of receipt shall be deemed to be the exact time displayed in the corresponding transmission record, unless such facsimile is sent after 5:00 PM or on a non-business day in the place of receipt, in which case the date of receipt shall be deemed to be the following business day. For those sent by e-mail, the time of receipt shall be deemed to be as recorded in the e-mail message in question evidencing the receipt of the relevant message. For those sent by courier, the time of receipt shall be deemed to be the date that the receiving party signs for the document; For those sent by registered airmail, the date of receipt shall be deemed to be seven (7) days after the recorded date of dispatch.

12. DISPUTE RESOLUTION AND GOVERNING LAW  
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- 12.1 The execution, performance and interpretation of this Agreement as well as the settlement of any related disputes shall be governed by the laws of the PRC. If there is no published and publicly available law in the PRC governing a particular matter relating to this Agreement, reference shall be made to common international commercial and/or industrial practice.
- 12.2 All disputes arising out of or in connection with this Agreement shall be finally settled in Beijing conducted in the English language under the Rules of Arbitration of the International Chamber of Commerce by a panel of three (3) arbitrators appointed in accordance with the said Rules.
- 12.3 All arbitration proceedings shall be conducted in English and a daily transcript of such proceedings shall be prepared in English.

12.4 During arbitration, the Parties shall, to the extent possible, continue to perform the parts of this Agreement not under arbitration.

13. MISCELLANEOUS

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- 13.1 The headings contained herein are inserted for reference purposes only and shall not affect the meaning interpretation of any part of this Agreement.
  - 13.2 This Agreement may only be amended by a written instrument signed by the Parties.
  - 13.3 This Agreement shall be binding on the Parties and their successors and assignees. Neither Party may assign this Agreement without the prior written consent of the other Party.
  - 13.4 Failure or delay on the part of either Party to exercise any right, authority or privilege under this Agreement, or under any other agreement relating hereto, shall not be deemed as a waiver thereof; nor shall any single or partial exercise of any right, authority or privilege preclude any other future exercise thereof.
  - 13.5 A reference to a day herein refers to a calendar day. A reference to a business day herein refers to a day on which commercial banks are open for business in the PRC.
  - 13.6 This Agreement and the Appendix constitute the entire agreement between the Parties and supersede all prior discussions, negotiations and agreements between them. The Appendix forms an integral part of this Agreement and has the same legal effect as this Agreement. If there is any inconsistency between the provisions of this Agreement and the Appendix, the provisions of this Agreement shall prevail to the extent of the inconsistency.
  - 13.7 This Agreement is executed in two (2) original versions, in the English language, one (1) original version shall be retained by each Party.

This Agreement is hereby concluded by both Parties on the date first set forth above.

For and on behalf of:

Party A: Sohu ITC Information Technology (Beijing) Co. Ltd.

Signature:

Name: Charles Zhang

Position: Chairman and General Manager

Party B:

Signature:

Name: Masahide Saito

Position: Executive Managing Director

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Technical Services Agreement  
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by and between

Sohu ITC Information Technology (Beijing) Co. Ltd.

and

Legend (Beijing) Limited

Dated as of 26/th/ January, 2000

THIS TECHNICAL SERVICES AGREEMENT ("Agreement") is dated as of 26/th/ day of January 2000 in Beijing, People's Republic of China ("PRC")

BY AND BETWEEN

Sohu ITC Information Technology (Beijing) Co. Ltd., with its registered address at Suite 519, Tower 2, Bright China Chang An Building, 7 Jianguomennei Avenue, Beijing 100005, PRC ("Party A")

AND

Legend (Beijing) Limited, with its registered address at No.10, Ke Xue Yuan Nanlu, Zhong Guan Cun, Haidian District, Beijing 100080, PRC ("Party B")

(Individually a "Party" and collectively the "Parties").

1. DEFINITIONS

-----

Unless otherwise stipulated, the following terms mentioned in this Agreement shall have the meanings set forth below:

"Force Majeure"	Those events that are unforeseen, or, if foreseen, reasonably unavoidable, and that arise due to the special nature of network technology and network media, effecting adversely the normal operation of networks. Force majeure includes the result of attacks by hackers, of technical adjustments made by the relevant telecommunications departments, the temporary shutting down of networks due to government control (with written verification issued by the relevant authority), in addition to natural and human-caused disasters.
"Impression"	The technical effect that results from a user viewing an information banner posted on a web site.
"Information Banner"	A message banner or similar type of placard which is designed and displayed on Sohu's web site in accordance with

this Agreement, and which is linked to Party B's designated web address and contains information relating to Party B or its affiliates.

"Number of Impressions"	A figure describing the number of views, within a given period of time, of Party B's Information Banners, as provided by the advertisement tracking statistics report system of Party A, which system uses software designed by an independent third party.
"Party B's Web Address"	The IP address or internal network address owned by Party B or its affiliates to which a given Information Banner is linked.
"RMB"	Renminbi, the official currency of the PRC.
"Sohu Web Site"	A Chinese language web site that operates with the approval of the post and telecommunications administrative department of China under the domain name "www.sohu.com".
"USD"	United States Dollar, the official currency of the United States of America.

## 2. SCOPE OF SERVICES

-----

2.1 Party A shall provide to Party B technical services relating to its promotional activities on the Sohu Web Site in the following areas:

- (a) Information Banners;
- (b) Sponsorship of channels;
- (c) Directories; and
- (d) E-commerce platform.

- 2.2 The technical services provided by Party A to Party B shall include but not be limited to the design, animation, production and posting of Information Banners for display on the Sohu Web Site, as well as the establishment of links between those Information Banners and Party B's Web Address, all of which shall be recorded in a form such as that provided in the Appendix hereto.
- 2.3 Party A shall post Party B's Information Banners on the appropriate pages of the Sohu Web Site, in accordance with Party B's requirements and the terms set out in this Agreement.
- 2.4 In providing the services described in Article 2.2 above, Party A shall, on Party B's request and in accordance with this Agreement, design and produce the necessary software, install and maintain such software and provide Party B with related technical consulting.
- 2.5 Party A must obtain Party B's written acceptance of the design for any Information Banner produced by Party A before posting it on Sohu's Web Site. Should Party B provide its own design for an Information Banner, Party A's written acceptance of such must be obtained before the Information Banner in question may be posted on Sohu's Web Site.
- 2.6 The Parties shall negotiate and determine separately details such as the position of an Information Banner and the minimum Number of Impressions, all of which shall be recorded in a form such as that provided in the Appendix hereto.
- 2.7 If, due to operational requirements, Party A needs to amend the home page, catalogue pages or channels on the Sohu Web Site, and such amendment will result in changes to the Number of Impressions, or the position and size of an Information Banner, then it shall notify Party B in writing of its intended amendments fifteen (15) days in advance, specifying the revised Number of Impressions, position and size of the Information Banner. Party B shall, within ten (10) days of receiving the aforementioned notice, confirm its understanding of such in writing to Party A. If Party B fails to reply to Party A's notice within the stipulated period, it shall be deemed to have accepted the changes.
- 2.8 In addition to the services described in Article 2.2 above, Party A may, upon Party B's request, assist Party B to collect information about network users or to conduct market surveys, including collecting information on potential customers and carrying out

online surveys. The fees for such assistance shall be determined separately by the Parties.

3. TERM OF SERVICE

-----  
The term of this Agreement shall be thirty-six (36) months: 1 January 2000 to 31 December 2002. Any negotiations to extend this Agreement shall be completed sixty (60) days before its expiry.

4. FEES

-----  
4.1 As consideration for the services described in Article 2.2 above, Party B shall pay to Party A total service fees in RMB of an amount equivalent to USD [\*] as set forth in the payment schedule below and at the median rate of exchange set by the People's Bank of China on the day of payment. These service fees are to be paid into a RMB account designated by Party A.

Year	Amount
-----	-----
	(USD)
-----	-----
(1 January 2000 - 31 December 2000)	[*]
(1 January 2001 - 31 December 2001)	[*]
(1 January 2002 - 31 December 2002)	[*]

Each of the amounts of USD [\*] shall be referred to in this Agreement as the Annual Service Fee. Notwithstanding any other provision herein to the contrary, Party B shall have the right to assign any or all of the services it receives hereunder to any of its operating companies or affiliates (each, an "Assigned Company" and collectively, the "Assigned Companies"). Party B shall notify Party A in writing at least twenty (20) days in advance of each such assignment. Party A and the Assigned Company shall, prior to the expiration of the twenty-day period, enter into a contract that specifies the services to be rendered by Party A and the services fees to be paid by the Assigned Company. Such services fees shall be paid by the Assigned Company into a RMB account designated by Party A within thirty (30) days after the date of such contract, and the Annual Service Fee payable by Party B to Party A shall be reduced by the aggregate amount of all services fees (the

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

"Assigned Company Fees") due to Party A from the Assigned Companies pursuant to contracts contemplated in this Article 4.1.

- 4.2 Party B shall, during the term of this Agreement, pay to Party A on each December 31st the relevant [ \* ] paid by the Assigned Companies to Party A during such year. Such Annual Service Fee shall be payable in RMB equivalent of USD by wire transfer to a bank account designated by Party A. Party A shall issue to Party B a receipt within five (5) days after receiving such payment. If, in any year during the term of this Agreement, Party B fails to effect payment of the Annual Service Fee within thirty (30) days after such payment is due as specified herein, a penalty of 0.05 percent (0.05%) simple interest per day will be charged on the overdue amount.
- 4.3 Party A shall charge Party B and/or the Assigned Companies fees for the services described under Articles 2.2 and 2.8 that are [\*] to Party A's most preferred customers.
- 4.4 Party A shall, during each year of the term of this Agreement, provide to Party B and/or the Assigned Companies an amount of services corresponding to the relevant [\*] ("Annual Service Quota"). Party B and/or the Assigned Companies may, within the scope of the Annual Service Quota, give instructions to Party A from time to time requesting Party A to provide services described under Articles 2.1 to 2.7 above.
- 4.5 If, during all but the final year of this Agreement, Party B and/or the Assigned Companies cannot or does not exhaust the Annual Service Quota for that year, then the remaining amount may be carried forward to the next year for the use of Party B and/or the Assigned Companies, provided that such amount does not exceed ten percent (10%) of the total Annual Service Quota in question.
- 4.6 Party B and/or the Assigned Companies shall use all available amount of each Annual Service Quota within the term of this Agreement. If any amount of Annual Service Quota remains unused upon the expiry of this Agreement, then Party B and the Assigned Companies shall be deemed to have forfeited its right to such, and Party A shall have no obligation to reimburse Party B or the Assigned Companies for the same.

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

5. INFORMATION SECURITY AND CONFIDENTIALITY

- 
- 5.1 The ultimate responsibility for the content of all Party B's Information Banners shall rest with Party B, which shall also bear all corresponding legal liabilities.
- 5.2 If Party A reasonably believes in its sole discretion that the content provided by Party B for an Information Banner violates PRC law or is otherwise inappropriate, then it reserves the right to refuse to provide services for that portion of the content or to request Party B to revise the Information Banner in question.
- 5.3 Party A shall not be liable for any disputes, controversies or claims arising from or in connection with any content provided by Party B. Party B warrants that it shall indemnify Party A for all actual and non-speculative losses caused by any such disputes, controversies or claims.
- 5.4 Party A shall maintain as confidential all information relating to Party B's business activities with which it is provided by Party B for purposes of producing Information Banners, where such information is not already in the public domain. Similarly, Party B shall be responsible for maintaining as confidential any technical or commercial information relating to the Sohu Web Site that is not in the public domain.
- 5.5 Notwithstanding the provisions of Article 5.4 above, neither Party shall be deemed to have breached this Agreement if it releases confidential information pursuant to a written agreement between the Parties, at the request of a government authority or where it is legally obliged to do so.

6. COPYRIGHT

- 
- 6.1 Party B owns all rights to the information it provides to Party A and which is displayed on Sohu's Web Site on its behalf, as well as the copyright to the Information Banners.
- 6.2 With reference to Articles 5.1 and 5.3 above, Party B warrants that no disputes relating to copyright arising from the contents of its Information Banners shall involve or otherwise implicate Party A, that all corresponding legal liabilities shall be assumed by Party B, and that it shall reimburse Party A for any actual and non-speculative losses suffered by Party A as a direct result of such a

copyright dispute.

7. RIGHTS AND OBLIGATIONS OF PARTY A

- 
- 7.1 Party A shall complete the design, production or posting of an Information Banner, as described in Article 2.2 above, within thirty (30) days after receiving all the relevant materials, characters, graphics and other necessary information from Party B, and according to a specific schedule for the Information Banner in question to be determined by both Parties through consultation.
  - 7.2 Party A shall maintain a complementary advertisement tracking report system using software designed by an independent third party, so as to enable Party B to check free of charge the Number of Impressions of its Information Banners on a daily, weekly and monthly basis.
  - 7.3 Party A shall not be liable for any delays associated with the production and design of any Information Banner due to Party B's failure to pay Party A's service fees or to provide to Party A all necessary materials for the production and design of the Information Banner.
  - 7.4 Party A agrees to prevent or to withdraw the posting of any content or advertisements, including Information Banner, on the Sohu Web Site, that either contain incorrect information regarding Party B or reflect negatively, in the reasonable judgment of Party B, on the image of Party B.

8. RIGHTS AND OBLIGATIONS OF PARTY B

- 
- 8.1 In accordance with Section 4 above, Party B shall pay to Party A on time and in full the service fees, and shall use its best efforts to exhaust the Annual Service Quota.
  - 8.2 Notwithstanding Article 9.1 below, Party B shall continue to pay the total service fees then due for services rendered prior to the date of termination pursuant to Article 9.1, if any.
  - 8.3 Notwithstanding anything to the contrary and in addition to any other right of termination and remedy by Party B of this Agreement, (i) in the event that the Sohu Web Site either does not rank among the top five websites, in terms of Number of Impressions, in the

PRC on an average monthly basis at any time during the second and third year of the term of this Agreement, or (ii) in the event that Party A breaches its obligations under Article 7.4 hereof at any time during the term of this Agreement, Party B shall have the right to terminate this Agreement without any further obligations and liabilities, including but not limited to the obligations to pay any unpaid portion of the Annual Service Fees, provided, however, that if Party A rectifies or cures the breach mentioned in clause (ii) above within two (2) days of receipt of notice given by Party B of such breach, Party B shall not have the right to terminate this Agreement. For purposes of this Article 8.3, Party A and Party B agree to use an internationally recognized independent third party mutually agreeable to both parties that utilizes statistical sampling method to conduct the ranking mentioned in clause (i) of this Article 8.3, to provide information as to such ranking.

9. LIABILITIES FOR BREACH OF THIS AGREEMENT  
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- 9.1 Subject to Article 8.3 hereof, if at any time during the term of this Agreement either Party breaches any material provisions hereof, then the other Party may request in writing that such breach be rectified. The Party in breach shall rectify such breach accordingly within fifteen (15) days of receipt of such written request.
- 9.2 Where the Party in breach is unable to effect rectification within fifteen (15) days of receiving the other Party's written request to do so, then the other Party may terminate this Agreement immediately and request from the Party in breach compensation for all actual and non-speculative losses incurred as a result of that breach.
- 9.3 If Party A terminates this Agreement pursuant to Article 9.2 above, Party B shall pay to Party A a penalty amount equivalent to the standard quarterly service fee referred to in Article 4.2 above for the year in question.
- 9.4 If Party B terminates this Agreement pursuant to Article 9.2 above, the total amount of any compensation payable by Party A to Party B shall be limited to the total amount of the service fees already paid by Party B to Party A.

10. FORCE MAJEURE  
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10.1 If Party A is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party A shall notify Party B of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party B's payment obligations to Party A.

10.2 If Party B is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party B shall notify Party A of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party A's payment obligations to Party B.

11. NOTICES  
-----

11.1 Any notices and communications between the Parties shall be made in writing in the English language and delivered by facsimile, e-mail, courier (including express courier service) or registered airmail letter.

11.2 Unless changed by written notice, all notices and communications shall be sent to the appropriate correspondence addresses set forth below:

If to Party A:

Responsible Person: Victor Koo  
Address: 7 Jianguomennei Avenue  
Suite 519, Tower 2  
Bright China Chang An Building  
Beijing 100005, China  
Department: Corporate Business Development  
Telephone: 6510-2160  
Facsimile: 6510-2159  
E-mail: vkoo@itc.com.cn

If to Party B:

Responsible Person: Michael Loo  
Address: No. 10, Ke Xue Yuan Nanlu, Zhong  
Guan Cun Haidian District, Beijing

Department: 100080, PRC  
Business Development  
Telephone: 6257-2159  
Facsimile: 6264-9505  
E-mail: luohong@legend.com.cn

11.3 For notices or communications sent by facsimile, the time of receipt shall be deemed to be the exact time displayed in the corresponding transmission record, unless such facsimile is sent after 5:00 PM or on a non-business day in the place of receipt, in which case the date of receipt shall be deemed to be the following business day. For those sent by e-mail, the time of receipt shall be deemed to be as recorded in the e-mail message in question evidencing the receipt of the relevant message. For those sent by courier, the time of receipt shall be deemed to be the date that the receiving party signs for the document; For those sent by registered airmail, the date of receipt shall be deemed to be seven (7) days after the recorded date of dispatch.

12. DISPUTE RESOLUTION AND GOVERNING LAW  
-----

12.1 The execution, performance and interpretation of this Agreement as well as the settlement of any related disputes shall be governed by the laws of the PRC. If there is no published and publicly available law in the PRC governing a particular matter relating to this Agreement, reference shall be made to common international commercial and/or industrial practice.

12.2 All disputes arising out of or in connection with this Agreement shall be finally settled in Beijing conducted in the English language under the Rules of Arbitration of the International Chamber of Commerce by a sole arbitrator appointed in accordance with the said Rules.

12.3 All arbitration proceedings shall be conducted in English and a daily transcript of such proceedings shall be prepared in English.

12.4 During arbitration, the Parties shall, to the extent possible, continue to perform the parts of this Agreement not under arbitration.

13. MISCELLANEOUS

- 
- 13.1 The headings contained herein are inserted for reference purposes only and shall not affect the meaning interpretation of any part of this Agreement.
- 13.2 This Agreement may only be amended by a written instrument signed by the Parties.
- 13.3 This Agreement shall be binding on the Parties and their successors and assignees.
- 13.4 Failure or delay on the part of either Party to exercise any right, authority or privilege under this Agreement, or under any other agreement relating hereto, shall not be deemed as a waiver thereof; nor shall any single or partial exercise of any right, authority or privilege preclude any other future exercise thereof.
- 13.5 A reference to a day herein refers to a calendar day. A reference to a business day herein refers to a day on which commercial banks are open for business in the PRC.
- 13.6 This Agreement and the Appendix constitute the entire agreement between the Parties and supersede all prior discussions, negotiations and agreements between them. The Appendix forms an integral part of this Agreement and has the same legal effect as this Agreement. If there is any inconsistency between the provisions of this Agreement and the Appendix, the provisions of this Agreement shall prevail to the extent of the inconsistency.
- 13.7 This Agreement is executed in two (2) original versions, in the English language, one (1) original version shall be retained by each Party.

This Agreement is hereby concluded by both Parties on the date first set forth above:

For and on behalf of:

Party A: Sohu ITC Information Technology (Beijing) Co. Ltd.

Signature:

Name: Charles Zhang

Position: Chairman and CEO

Party B: Legend (Beijing) Limited

Signature:

Name:

Position:

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Technical Services Agreement

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by and between

Sohu ITC Information Technology (Beijing) Co. Ltd.

and

PCCW International Marketing Limited

Dated as of 26/th/ January, 2000

THIS TECHNICAL SERVICES AGREEMENT ("Agreement") is made on this 26/th/ day of January 2000 in Beijing, People's Republic of China ("PRC")

BY AND BETWEEN

Sohu ITC Information Technology (Beijing) Co. Ltd., with its registered address at Suite 519, Tower 2, Bright China Chang An Building, 7 Jianguomennei Avenue, Beijing 100005, PRC ("Party A")

AND

PCCW International Marketing Limited, with its registered address at P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands ("Party B")

(Individually a "Party" and collectively the "Parties").

1. DEFINITIONS  
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Unless otherwise stipulated, the following terms mentioned in this Agreement shall have the meanings set forth below:

- |                      |  |
|----------------------|--|
| "Force Majeure"      | Those events that are unforeseen, or, if foreseen, reasonably unavoidable, and that arise due to the special nature of network technology and network media, effecting adversely the normal operation of networks. Force majeure includes the result of attacks by hackers, of technical adjustments made by the relevant telecommunications departments, the temporary shutting down of networks due to government control (with written verification issued by the relevant authority), in addition to natural and human-caused disasters. |
| "Impression"         | The technical effect that results from a user viewing an information banner posted on a web site.  |
| "Information Banner" | A message banner or similar type of placard which is designed and displayed  |

on Sohu's web site in accordance with this Agreement, and which is linked to Party B's designated web address and contains information relating to Party B or its affiliates.

"Number of Impressions"	A figure describing the number of views, within a given period of time, of Party B's Information Banners, as provided by the advertisement tracking statistics report system of Party A, which system uses software designed by an independent third party.
"Party B's Web Address"	The IP address or internal network address owned by Party B or its affiliates to which a given Information Banner is linked.
"RMB"	Renminbi, the official currency of the PRC.
"Sohu Web Site"	A Chinese language web site that operates with the approval of the post and telecommunications administrative department of China under the domain name "www.sohu.com".
"USD"	United States Dollar, the official currency of the United States of America.

## 2. SCOPE OF SERVICES -----

2.1 Party A shall provide to Party B technical services relating to its promotional activities on the Sohu Web Site in the following areas:

- (a) Information Banners;
- (b) Sponsorship of channels;
- (c) Directories; and
- (d) E-commerce platform.

2.2 The technical services provided by Party A to Party B shall include but not be limited to the design, animation, production and posting of Information Banners for display on the Sohu Web Site, as well as

the establishment of links between those Information Banners and Party B's Web Address, all of which shall be recorded in a form such as that provided in the Appendix hereto.

- 2.3 Party A shall post Party B's Information Banners on the appropriate pages of the Sohu Web Site, in accordance with Party B's requirements and the terms set out in this Agreement.
- 2.4 In providing the services described in Article 2.2 above, Party A shall, on Party B's request and in accordance with this Agreement, design and produce the necessary software, install and maintain such software and provide Party B with related technical consulting.
- 2.5 Party A must obtain Party B's written acceptance of the design for any Information Banner produced by Party A before posting it on Sohu's Web Site. Should Party B provide its own design for an Information Banner, Party A's written acceptance of such must be obtained before the Information Banner in question may be posted on Sohu's Web Site.
- 2.6 The Parties shall negotiate and determine separately details such as the position of an Information Banner and the minimum Number of Impressions, all of which shall be recorded in a form such as that provided in the Appendix hereto.
- 2.7 If, due to operational requirements, Party A needs to amend the home page, catalogue pages or channels on the Sohu Web Site, and such amendment will result in changes to the Number of Impressions, or the position and size of an Information Banner, then it shall notify Party B in writing of its intended amendments fifteen (15) days in advance, specifying the revised Number of Impressions, position and size of the Information Banner. Party B shall, within ten (10) days of receiving the aforementioned notice, confirm its understanding of such in writing to Party A. If Party B fails to reply to Party A's notice within the stipulated period, it shall be deemed to have accepted the changes.
- 2.8 In addition to the services described in Article 2.2 above, Party A may, upon Party B's request, assist Party B to collect information about network users or to conduct market surveys, including collecting information on potential customers and carrying out online surveys. The fees for such assistance shall be determined separately by the Parties.

3. TERM OF SERVICE  
-----

The term of this Agreement shall be thirty (30) months: 1 July 2000 to 31 December 2002. Any negotiations to extend this Agreement shall be completed sixty (60) days before its expiry.

4. FEES  
----

4.1 As consideration for the services described in Article 2.2 above, Party B shall pay to Party A total service fees in RMB of an amount equivalent to USD [\*] as set forth in the payment schedule below and at the median rate of exchange set by the People's Bank of China on the day of payment. These service fees are to be paid into a RMB account designated by Party A.

Year ----	Amount ----- (USD) -----
(1 July 2000 - 31 December 2000)	[*]
(1 January 2001 - 31 December 2001)	[*]
(1 January 2002 - 31 December 2002)	[*]

Each of the amounts of USD [\*], [\*] and [\*] shall be referred to in this Agreement as the Annual Service Fee.

4.2 Party B shall, during the term of this Agreement, pay the relevant Annual Service Fee in equal quarterly installments in RMB equivalent of USD by wire transfer to a bank account designated by Party A within five (5) working days following each December 1, March 1, June 1 and September 1; provided, however, that Party A shall deliver an invoice to Party B requesting payment of such quarterly amount not less than fifteen (15) business days prior to the date on which payment is due; and provided further that Party B shall make an initial quarterly payment of the RMB equivalent of USD [\*] on or before 15 July 2000. Party A shall issue to Party B a receipt within five (5) days after receiving such payment. If Party B fails to effect payment of the service fees in a timely manner, a penalty of 0.05 percent (0.05%) simple interest per day will be charged on the overdue amount.

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

- 4.3 Party A shall charge Party B fees for the services described under Articles 2.2 and 2.8 that are [\*] to Party A's most preferred customers.
- 4.4 Party A shall, during each year of the term of this Agreement, provide to Party B a total amount of services corresponding to the relevant [\*] ("Annual Service Quota"). Party B may, within the scope of the Annual Service Quota, give instructions to Party A from time to time requesting Party A to provide services described under Articles 2.1 to 2.7 above.
- 4.5 If, during all but the final year of this Agreement, Party B cannot or does not exhaust the Annual Service Quota for that year, then the remaining amount may be carried forward to the next year, provided that such amount does not exceed ten percent (10%) of the total Annual Service Quota in question.
- 4.6 Party B shall use all available amount of each Annual Service Quota within the term of this Agreement. If any amount of Annual Service Quota remains unused upon the expiry of this Agreement, then Party B shall be deemed to have forfeited its right to such, and Party A shall have no obligation to reimburse Party B for the same.

5. INFORMATION SECURITY AND CONFIDENTIALITY  
-----

- 5.1 The ultimate responsibility for the content of all Party B's Information Banners shall rest with Party B, which shall also bear all corresponding legal liabilities.
- 5.2 If Party A reasonably believes in its sole discretion that the content provided by Party B for an Information Banner violates PRC law or is otherwise inappropriate, then it reserves the right to refuse to provide services for that portion of the content or to request Party B to revise the Information Banner in question.
- 5.3 Party A shall not be liable for any disputes, controversies or claims arising from or in connection with any content provided by Party B. Party B warrants that it shall indemnify Party A for all actual and non-speculative losses caused by any such disputes, controversies or claims.
- 5.4 Party A shall maintain as confidential all information relating to Party B's business activities with which it is provided by Party B for purposes of producing Information Banners, where such information

\* REDACTED INFORMATION HAS BEEN FILED SEPARATELY WITH THE SECURITIES AND EXCHANGE COMMISSION PURSUANT TO AN APPLICATION FOR CONFIDENTIAL TREATMENT.

is not already in the public domain. Similarly, Party B shall be responsible for maintaining as confidential any technical or commercial information relating to the Sohu Web Site that is not in the public domain.

5.5 Notwithstanding the provisions of Article 5.4 above, neither Party shall be deemed to have breached this Agreement if it releases confidential information pursuant to a written agreement between the Parties, at the request of a government authority or where it is legally obliged to do so.

6. COPYRIGHT

-----

6.1 Party B owns all rights to the information it provides to Party A and which is displayed on Sohu's Web Site on its behalf, as well as the copyright to the Information Banners.

6.2 With reference to Articles 5.1 and 5.3 above, Party B warrants that no disputes relating to copyright arising from the contents of its Information Banners shall involve or otherwise implicate Party A, that all corresponding legal liabilities shall be assumed by Party B, and that it shall reimburse Party A for any actual and non-speculative losses suffered by Party A as a direct result of such a copyright dispute.

7. RIGHTS AND OBLIGATIONS OF PARTY A

-----

7.1 Party A shall complete the design, production or posting of an Information Banner, as described in Article 2.2 above, within thirty (30) days after receiving all the relevant materials, characters, graphics and other necessary information from Party B, and according to a specific schedule for the Information Banner in question to be determined by both Parties through consultation.

7.2 Party A shall maintain a complementary advertisement tracking report system using software designed by an independent third party, so as to enable Party B to check free of charge the Number of Impressions of its Information Banners on a daily, weekly and monthly basis.

7.3 Party A shall not be liable for any delays associated with the production and design of any Information Banner due to Party B's failure to pay Party A's service fees or to provide to Party A all

necessary materials for the production and design of the Information Banner.

8. RIGHTS AND OBLIGATIONS OF PARTY B

- 8.1 In accordance with Section 4 above, Party B shall pay to Party A on time and in full the service fees, and shall use its best efforts to exhaust the Annual Service Quota.
- 8.2 Notwithstanding Article 9.1 below, Party B shall continue to pay the total service fees then due for services rendered prior to the date of termination pursuant to Article 9.1, if any.

9. LIABILITIES FOR BREACH OF THIS AGREEMENT

- 9.1 If at any time during the term of this Agreement either Party breaches any material provisions hereof, then the other Party may request in writing that such breach be rectified. The Party in breach shall rectify such breach accordingly within fifteen (15) days of receipt of such written request.
- 9.2 Where the Party in breach is unable to effect rectification within fifteen (15) days of receiving the other Party's written request to do so, then the other Party may terminate this Agreement immediately and request from the Party in breach compensation for all actual and non-speculative losses incurred as a result of that breach.
- 9.3 If Party A terminates this Agreement pursuant to Article 9.2 above, Party B shall pay to Party A a penalty amount equivalent to the standard quarterly service fee referred to in Article 4.2 above for the year in question.
- 9.4 If Party B terminates this Agreement pursuant to Article 9.2 above, the total amount of any compensation payable by Party A to Party B shall be limited to the total amount of the service fees already paid by Party B to Party A.

10. FORCE MAJEURE

- 10.1 If Party A is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party A shall notify Party B

of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party B's payment obligations to Party A.

10.2 If Party B is unable to perform all or part of this Agreement due to the occurrence of Force Majeure, then Party B shall notify Party A of such in writing. The performance of those provisions of this Agreement that are affected shall be suspended during the term and to the extent of the Force Majeure, including Party A's payment obligations to Party B.

## 11. NOTICES

-----

11.1 Any notices and communications between the Parties shall be made in writing in the English language and delivered by facsimile, e-mail, courier (including express courier service) or registered airmail letter.

11.2 Unless changed by written notice, all notices and communications shall be sent to the appropriate correspondence addresses set forth below:

If to Party A:

Responsible Person:	Victor Koo
Address:	7 Jianguomennei Avenue Suite 519, Tower 2 Bright China Chang An Building Beijing 100005, China
Department:	Corporate Business Development
Telephone:	86-10-6510-2160
Facsimile:	86-10-6510-2159
E-mail:	vkoo@itc.com.cn

If to Party B:

Responsible Person:	Aley Chang
Address:	38/th/ Floor, Citibank Tower, Citibank Plaza 3 Garden Road, Central, Hong Kong
Department:	
Telephone:	852-2514-8657
Facsimile:	852-2514-8651

E-mail: aleychang@pcg-group.com

11.3 For notices or communications sent by facsimile, the time of receipt shall be deemed to be the exact time displayed in the corresponding transmission record, unless such facsimile is sent after 5:00 PM or on a non-business day in the place of receipt, in which case the date of receipt shall be deemed to be the following business day. For those sent by e-mail, the time of receipt shall be deemed to be as recorded in the e-mail message in question evidencing the receipt of the relevant message. For those sent by courier, the time of receipt shall be deemed to be the date that the receiving party signs for the document; for those sent by registered airmail, the date of receipt shall be deemed to be seven (7) days after the recorded date of dispatch.

12. DISPUTE RESOLUTION AND GOVERNING LAW  
-----

12.1 The execution, performance and interpretation of this Agreement shall be governed by the laws of the State of Delaware, United States of America. If there is no published and publicly available law in the State of Delaware governing a particular matter relating to this Agreement, reference shall be made to common international commercial and/or industrial practice.

12.2 All disputes arising out of or in connection with this Agreement shall be finally settled in Hong Kong conducted in the English language under the Rules of Arbitration of the International Chamber of Commerce by a sole arbitrator appointed in accordance with the said Rules.

12.3 All arbitration proceedings shall be conducted in English and a daily transcript of such proceedings shall be prepared in English.

12.4 During arbitration, the Parties shall, to the extent possible, continue to perform the parts of this Agreement not under arbitration.

13. MISCELLANEOUS  
-----

13.1 The headings contained herein are inserted for reference purposes only and shall not affect the meaning interpretation of any part of this Agreement.

- 13.2 This Agreement may only be amended by a written instrument signed by the Parties.
- 13.3 This Agreement shall be binding on the Parties and their successors and assignees. No Party's rights, duties or responsibilities under this Agreement may be assigned, delegated or otherwise transferred in any manner, without the prior written consent of the other Party. Notwithstanding the foregoing, no such consent shall be required in connection with the assignment, delegation or other transfer of any such rights, duties or responsibilities by Party B to any of its affiliate or subsidiary provided that Party B unconditionally guarantees in writing to Party A the due and punctual performance by such affiliate or subsidiary of Party B's obligations under this Agreement.
- 13.4 Failure or delay on the part of either Party to exercise any right, authority or privilege under this Agreement, or under any other agreement relating hereto, shall not be deemed as a waiver thereof; nor shall any single or partial exercise of any right, authority or privilege preclude any other future exercise thereof.
- 13.5 A reference to a day herein refers to a calendar day. A reference to a business day herein refers to a day on which commercial banks are open for business in the PRC.
- 13.6 This Agreement and the Appendix constitute the entire agreement between the Parties and supersede all prior discussions, negotiations and agreements between them. The Appendix forms an integral part of this Agreement and has the same legal effect as this Agreement. If there is any inconsistency between the provisions of this Agreement and the Appendix, the provisions of this Agreement shall prevail to the extent of the inconsistency.
- 13.7 This Agreement is executed in two (2) original versions, in the English language, one (1) original version shall be retained by each Party.

This Agreement is hereby concluded by both Parties on the date first set forth above:

For and on behalf of:

Party A: Sohu ITC Information Technology (Beijing) Co. Ltd.

Signature:

Name: Charles Zhang

Position: Chairman and CEO

Party B: PCCW International Marketing Limited

Signature:

Name: Mico Chung

Position: Director

## Statement Regarding Computation of Per Share Earnings

Sohu.com Inc.  
EPS Exhibit

	Year Ended December 31,		
	1997	1998	1999
-----			
Computation of basic net loss per share			
Numerator:			
Net loss	-\$160	-\$615	-\$3,449
Accretion of Series B and C Mandatorily Redeemable Preferred Stocks to redemption value	0	-244	-917
	-	----	----
Net loss attributable to common shareholders	-160	-859	-4,366
	====	====	=====
Denominator:			
Shares used in computing basic net loss per (in thousands)	3,500	3,564	3,588
	====	=====	=====
Basic net loss per share attributable to common shareholders	-\$0.05	-\$0.24	-\$1.22
	=====	=====	=====
Computation of diluted net loss per share			
Net loss	-\$160	-\$615	-\$3,449
Accretion of Series B and C Mandatorily Redeemable Preferred Stocks to redemption value	0	-244	-917
	-	----	----
Net loss attributable to common shareholders	-160	-859	-4,366
	====	====	=====
Denominator:			
Shares used in computing basic net loss per share (in thousands)	3,500	3,564	3,588
Antidilutive securities including options, warrants and preferred shares not included in basic net loss per share calculation (in thousands)(1)	1,239	3,005	4,822
	-----	-----	-----
Shares used in computing diluted net loss per share (in thousands)	4,739	6,569	8,410
	=====	=====	=====
Diluted net loss per share attributable to common shareholders	-\$0.03	-\$0.13	-\$0.52
	=====	=====	=====

(1) Antidilutive Securities are included herein pursuant to Securities and Exchange Commission rule even though such presentation is not required under SFAS 128 as the effect is to reduce the Company's loss per share.

List of Subsidiaries

Subsidiary -----	Jurisdiction of Organization -----	Ownership -----
Sohu ITC Information Technology (Beijing) Co., Ltd.	People's Republic of China	100%

SULLIVAN & CROMWELL  
28th Floor  
Nine Queen's Road Central  
Hong Kong  
Tel: 852-2826-8688  
Fax: 852-2522-2280

VIA EDGAR  
-----

Sohu.com Inc.,  
7 Jianguomen Nei Avenue,  
Suite 519, Tower 2,  
Bright China Chang An Building,  
Beijing 100005,  
People's Republic of China.

Dear Sirs:

We hereby consent to the reference to us under the caption "Validity of Common Stock" in the Prospectus of Sohu.com Inc. included in the Registration Statement filed by Sohu.com Inc. with the United States Securities and Exchange Commission as of the date hereof.

In giving this consent, we do not hereby admit that we are within the category of persons whose consent is required under Section 7 of the Securities Act of 1933, as amended.

Very truly yours,

/s/ Sullivan & Cromwell

Consent of PRC Counsel

The Board of Directors  
Sohu.com Inc.

We consent to the reference of our firm under the heading "Experts" in the prospectus.

/s/ TransAsia Lawyers

Beijing  
People's Republic of China

Date: February 4, 2000

Consent of Independent Accountants

The Board of Directors  
Sohu.com Inc.

We hereby consent to the use in this Registration Statement on Form S-1 of our report dated February 2, 2000 relating to the financial statements and financial statement schedules of Sohu.com Inc., which appear in such Registration Statement. We also consent to the references to us under the heading "Experts" in such Registration Statement.

/s/ PricewaterhouseCoopers

PricewaterhouseCoopers

Beijing, China

Date: February 4, 2000



THE CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 1998 AND 1999 AND THE RELATED CONSOLIDATED STATEMENTS OF OPERATIONS FOR EACH OF THE THREE YEARS IN THE PERIOD ENDED DECEMBER 31, 1999

1,000

YEAR	YEAR		YEAR	
	DEC-31-1998	JAN-01-1998	DEC-31-1999	JAN-01-1999
	DEC-31-1998	DEC-31-1998	DEC-31-1999	DEC-31-1999
		1,232		3,924
	0		0	
	226		438	
	0		(26)	
	0		0	
	1,507		4,488	
		263		1,199
	(27)		(200)	
	1,778		7,076	
	204		1,911	
		0		0
	2,362		10,207	
		1		1
		4		4
	(793)		(5,047)	
1,778		7,076		1,617
	472	472	1,617	1,617
		215		1,576
	1,082		5,077	
	0		0	
	0		0	
	(28)		(14)	
	(615)		(3,449)	
	0		0	
(615)			(3,449)	
	0		0	
	0		0	
	0		0	
	(859)		(4,366)	
	(0.24)		(1.22)	
	(0.24)		(1.22)	